

FISCAL YEAR 2025 - 2026

BUDGET



Rialto, CA



West Valley Water District Budget Fiscal Year 2025 - 2026



Adopted Version - 6/26/2025

Last updated 09/25/25

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INTRODUCTION

Budget Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**West Valley Water District
California**

For the Fiscal Year Beginning

July 01, 2024

Christopher P. Morill

Executive Director



General Manager's Message

Honorable Board of Directors, District Ratepayers, and Community Members,

On behalf of the West Valley Water District (District), I am pleased to present Fiscal Year (FY) 2025-26 Operating and Capital Budgets. The Budget is the District's financial plan for the next fiscal year and shows a continuing commitment to operational excellence and maximizing efficiencies. The annual Budget supports the District's mission of providing our customers with high-quality, reliable, sustainable, and cost-effective drinking water services while maintaining a strong financial position.

Each year, the District completes an extensive review and analysis of the operational needs and projects the long-term financing of capital improvement projects to support the replacement and development of infrastructure. The Budget focuses on identifying and estimating financial resources and spending. The District approaches the Budget with a thoughtful and strategic mindset to meet our community's needs while being fiscally responsible and forward-thinking. The District has meticulously analyzed each department's needs and allocated resources to ensure superior customer service, cost-effective day-to-day operations, and the long-term reliability of operations.

The District has a responsibility to deliver safe and reliable drinking water in the most cost-effective manner by maximizing operational efficiencies despite all the short and long-term issues impacting the region. Concurrently, we recognize the significance of prudent financial management and the allocation of resources to drive long-term value. Hence, the capital budget has been allocated to strategic initiatives that will upgrade and optimize our infrastructure, improve water conservation efforts, implement advanced technologies, and address long-standing water supply and infrastructure challenges. These investments will further bolster our ability to serve our customers effectively while ensuring the sustainability and reliability of our operations.

Factors Impacting the District

Short-Term

The water industry is affected by various factors including economic pressures, legislative action, regulatory requirements, climate impacts, technology, labor force skill and availability. Four major factors that affect the District are (1) water source availability and cost of imported water, (2) electricity, materials, and construction costs (3) changing customer demands, and (4) continued property development.

Fiscal Year 2024-25, had an increase in water sales volumes which improved water sales projections for Budget Fiscal Year 2025-26. The District is also planning to complete a Cost-of-Service Study during Fiscal Year 2025-26, which will ensure financial sustainability in the short term by aligning costs and rates.

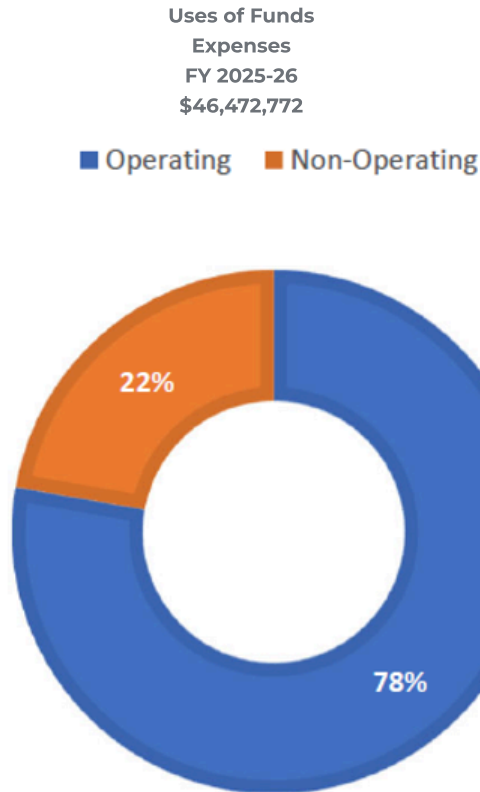
Long-Term

The District faces ongoing challenges of replacing aging infrastructure and building new improvements to support continued growth and improve water deliveries. The District has updated its Ten-Year Capital Improvement Program (CIP) as part of the Cost-of-Service Study. The planned CIP budget for Fiscal Year 2025-26 is \$31.2 million, utilizing various funding sources such as operating revenue, capacity charges, SRF Loan, and use of available restricted capacity fee funds. The Budget prioritizes timely replacement and rehabilitation of aging assets, investment in expansion and improvement of facilities to meet anticipated growth and regulatory compliance requirements.

Budget Highlights

The budget has two major components: The Operating Budget, and the Non-Operating (Capital) Budget. The Operating Budget includes costs to operate, maintain, treat, and supply safe drinking water to customers. The Non-Operating (Capital) Budget includes Capital Improvement Projects needed to improve existing infrastructure and construct new facilities to support future water needs. Also, it includes annual principal and interest payments to service long-term debt along with revenue such as property taxes, interest income, and rental income.

The District accounts for both the Operating Budget and Non-Operating (Capital) Budget in a single fund, since WVWD, only engages in one business-type activity. The Water Fund accounts for potable water operations, debt service payments (principal and interest), and long-term water-related capital improvement projects.



The total budget for FY 2025-26 is \$46.5 million with \$36.1 million (78%) in operating and \$10.3 million (22%) in capital and debt. The Operating Budget increased by \$1.8 million (5%) and the Non-Operating Budget increased by \$2.1 million (25%) as compared to the FY 2024 - 25 budget.

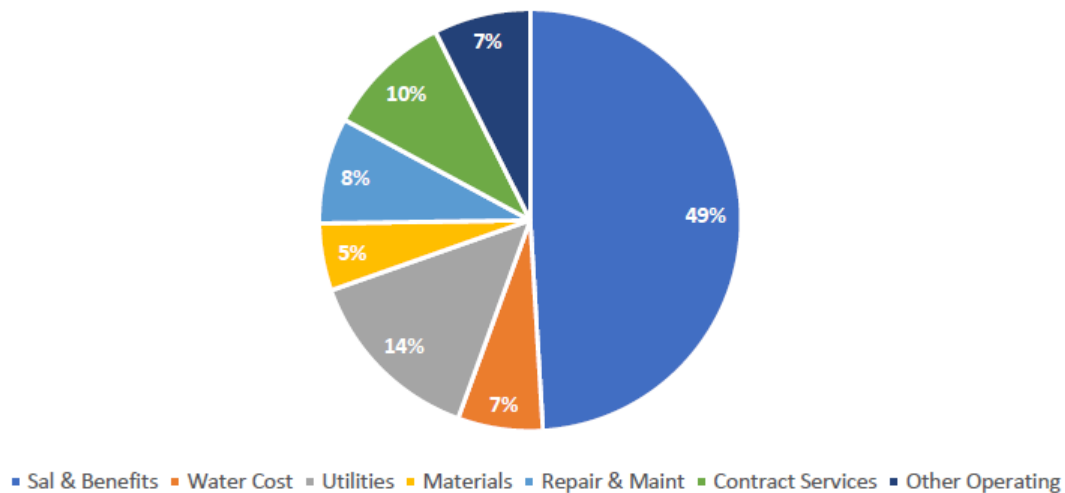
Budgetary changes are explained in more detail in the following sections.

Operating Expense

Operating Expense consists of operating costs for water. These operating costs are primarily funded through user fees, general property taxes, rental income, and other revenue sources.

By Type

The total Operating Budget is \$36.1 million for FY 2025 - 26. The graph below illustrates the operating expenses by major categories:



The graph above shows the two largest expenditure types: (1) Salaries & Benefits (2) Utilities. These two expenditure types make up 63% of the operating expenses, and are discussed in detail below.

Salaries & Benefits

Personnel-related costs represent the largest portion of the Operating Budget. The District continuously works to improve operational efficiencies throughout all areas. Several organizational assessments have been completed to control staffing levels, ensure high quality service to the community, and manage growth within the District's boundaries.

For FY 2025-26, an increase of \$1,948,797 (12%) in salaries and benefits is included in the adopted budget. In FY2024-25, the District completed a Class & Comp Study, causing salaries to increase slightly higher than average. On average, Merit (Step) increases for employees who have not reached the top step in their pay range, subject to annual performance evaluations, drive this increase. Salaries and benefits for the fiscal year are based on the current Memorandum of Understanding (MOU), which includes a salary Cost of Living Adjustment (COLA) increase of 4% starting July 1, 2025.

The District maintained 88 full-time positions in FY 2025-26 as in FY2024-25.

Utilities

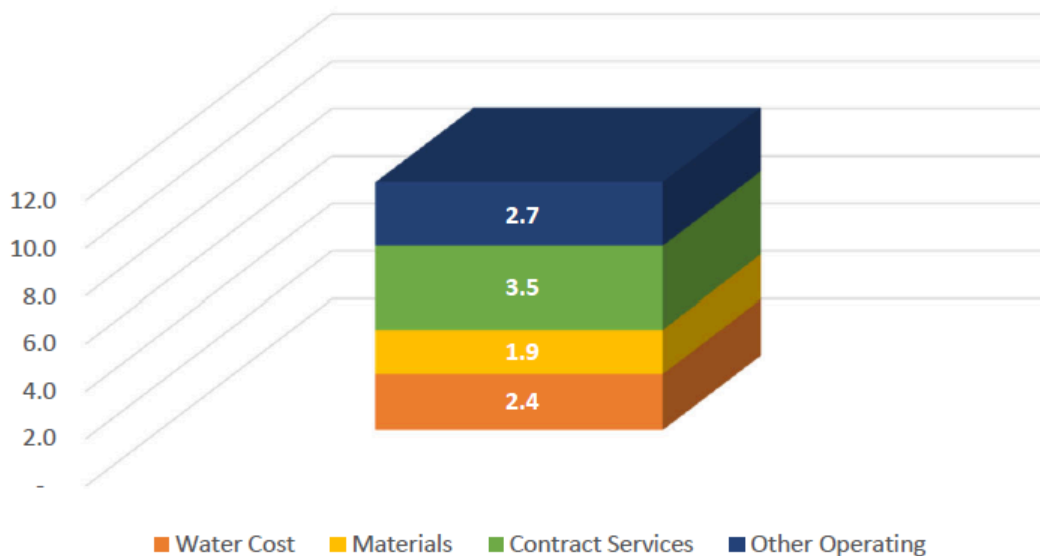
The second-largest operating expense is utilities. The major component of utilities is electrical power. Electrical power is used to extract groundwater through wells, to treat imported water, surface water, and groundwater when necessary, and to distribute water throughout nine pressure zones within the District using booster pumps. An increase of \$239,800 (5%) in utilities is included in the FY 2025-26 adopted budget.

Repair & Maintenance

The third-largest operating expense is the cost of repair and maintenance. Repair and maintenance fund ongoing needs for water maintenance, facilities maintenance, and fleet maintenance in order to meet the District's goals and objectives. A total of \$2.9 million has been allocated for repair and maintenance related to water, facilities, and fleet in the FY2025-26 adopted budget. In recent years, the District has made efforts to replace aging vehicles and aging infrastructure. These investments have caused an expected decrease in the Repair & Maintenance budget of 18%.

Other Operating Expenses

The graph below displays expenditures by type for the remaining 29% of operating expenses:



Water costs increased by 2% or \$49,680 in FY2025-26. This increase is minor, and it's just an inflation adjustment for water costs.

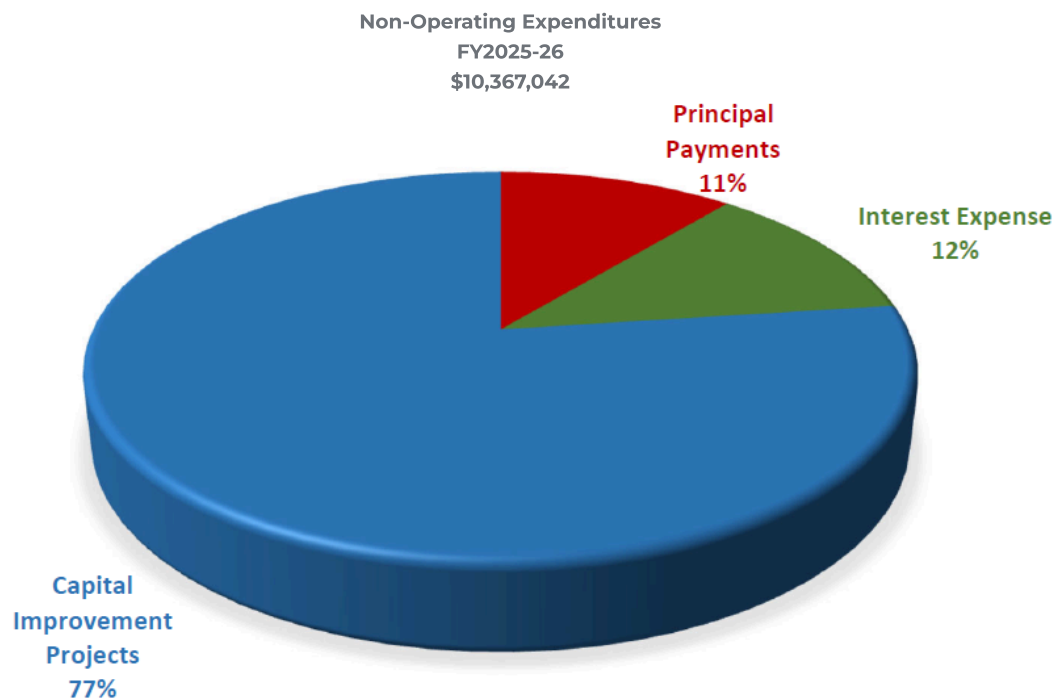
Contract Services

Contract services for FY 2025-26 are \$2.9 million, an increase of \$376,375 (13%) from the prior year, FY2024-25. This major increase is due to several studies that will be completed during the year, such as the Water Facilities Master Plan, ten-year CIP, and finalizing the Rate Study.

Non-Operating Expenditures Budget

The Non-Operating Expenditures Budget for FY 2025-26 is \$10.4 million, 22% of the entire Expenditures budget. Non-operating expenditures includes the cost of Capital Improvement Projects (CIP) for District infrastructure and the annual debt service payments on long-term debt - both principal and interest.

Below is a graph of the Non-Operating Expenditures categorized by major types:



The largest non-operating expenditure is CIP. FY 2025-26 budget includes \$8.0 million for CIP expenditures from which will be funded using operating reserves. In an effort to maintain long-term financing needs, the District continues to aggressively pursue grant and loan financing options to help with the ongoing need to replace aging infrastructure. Detailed funding information can be found in the Capital Improvement Section of this document.

Below is a list of some of the major projects included in the CIP budget of FY 2025-26:

CIP Project Description	Project Total
OPR WFF - 7.2 mgd Treatment Plant Expansion	5,500,000
Lord Ranch Facility Improvements	5,500,000
Reservoir 2-3 Re-coating and Modifications	2,902,905
Bloomington Alley Way Main Replacement Phase 3C	2,500,000
Zone 7 - 18" Transmission main within future ROW from Citrus Ave to Lytle Creek Rd	2,249,238
Other Small Projects ⁽⁴⁷⁾	12,554,244
Total	31,206,387

Below is a brief description of the five largest projects:

Oliver P. Roemer (OPR) Water Filtration Facility (WFF) – 7.2 MGD Treatment Plant Expansion

Both Lytle Creek Surface water and State Water Project water are treated at the District's Oliver P. Roemer Water Filtration Facility. The District is planning to expand the Oliver P. Roemer Water Filtration Facility to treat an additional 7.2 million gallons per day (MGD) of State Water Project water. This will increase the Roemer's current capacity of 14.4 MGD to an ultimate of 21.6 MGD. This expansion is needed due to infrastructure replacement and upgrade needs, increased demands, to offset peak summer usage and to regain groundwater well supply lost due to various contaminants and lowering groundwater levels. The expansion will be constructed in phases, but the ultimate 16 MGD Roemer WFF design will be completed as part of the initial phase. The District expects to complete this project in FY2025-26

Lord Ranch Facility Improvements

The proposed project consists of a 1-million gallon (1.0mg) steel welded reservoir and pump station to be constructed within Zone 4 of the District's Service Area. The reservoir will measure 80 feet in diameter and 32 feet in height, with two 30-inch pipelines connecting the proposed reservoir and pump station to existing facilities. The pumping station would be sized with eight booster pumps with an approximately 2,980 gallons per minute (gpm) capacity and a station capacity of approximately 20.0 million gallons per day (mgd) (20,860 gpm with one pump on standby). The pumping station would initially be equipped with four pumps for a capacity of 8.6 mgd or 8,940 gpm with one pump on standby. For security purposes, the project also includes the construction of approximately 1.82 acres of asphalt driveways and paved areas around the proposed pump station, reservoir, and treatment facility. The project will install perimeter fencing and a wall for security and add site access controls.

Reservoir 2-3 Re-coating and Modifications

In partnership with a developer funded project this project will provide a new coating, install safety upgrades and install a new cathodic protection system to the existing 4 million gallon welded steel tank in Zone 2.

Bloomington Alley Way Main Replacement Phase 3C

This project will replace roughly 7,000 linear feet of 8-, 12- and 24-inch water mains in the Bloomington area near 7th Street, 9th Street, Maple Avenue, Cedar Avenue, and Linden Avenue. The current mains servicing this area are nearing the end of their useful lives and are in difficult to access alleyways.

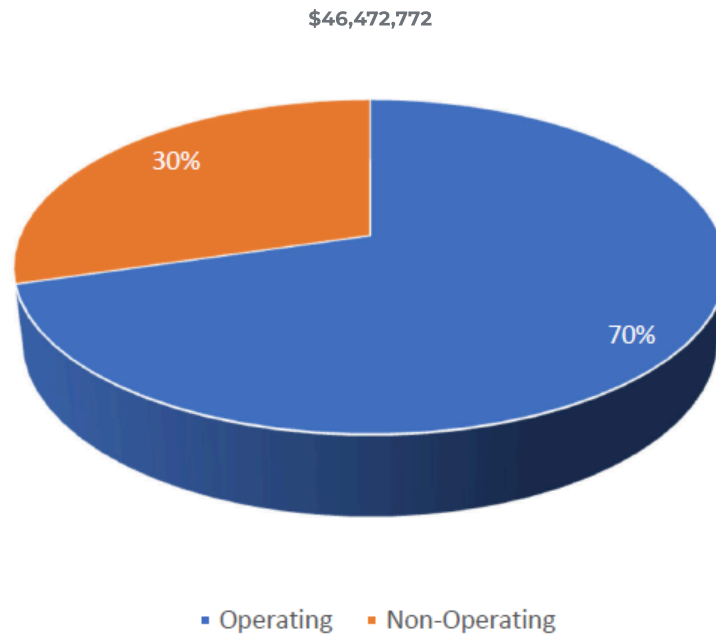
Zone 7 - 18" Transmission main within future ROW from Citrus Ave to Lytle Creek Rd

The 18-inch transmission main is required for increased development that is projected to occur in Pressure Zone 7. The proposed transmission main will connect to an existing 18-inch transmission main at Lytle Creek Road and bore under the Ontario Interstate 15 freeway and terminate at Citrus Avenue in an unimproved area which is approximately 650 linear feet. The proposed pits for the jack and bore will be approximately 40'Lx20'W and will be located outside the Caltrans right-of-way.

Sources of Revenues

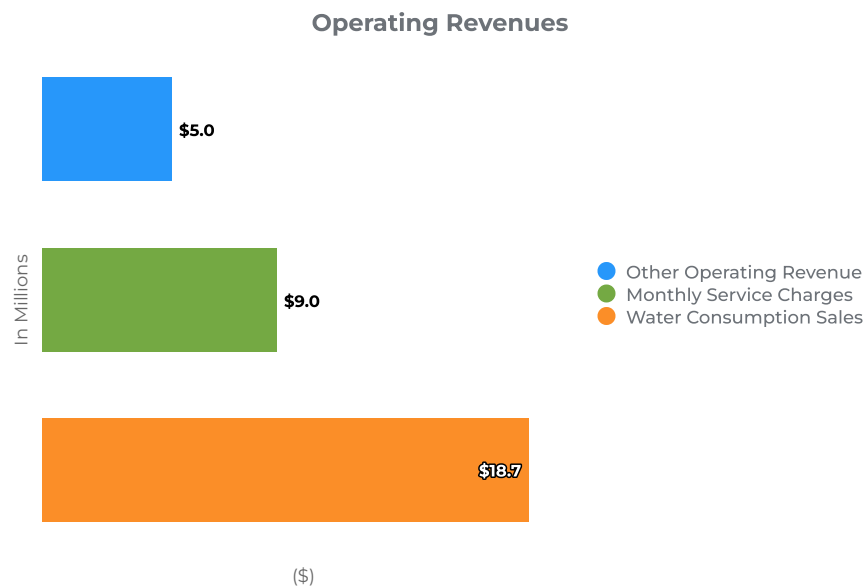
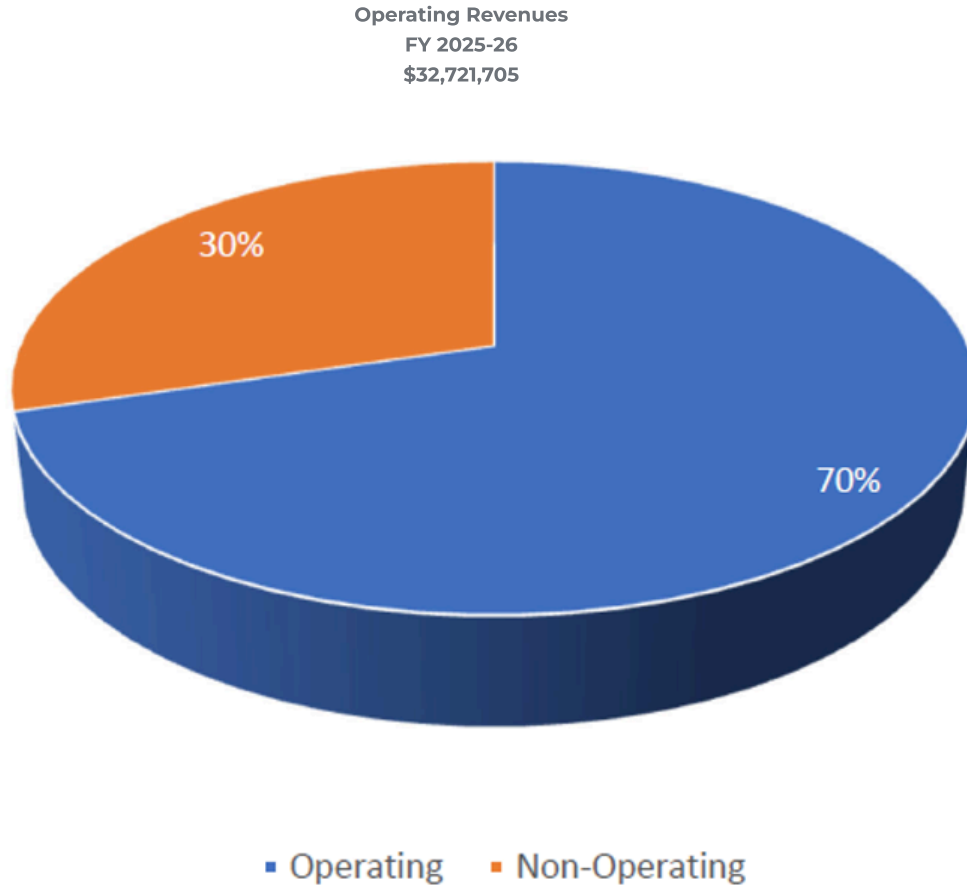
Total Revenue Budget is \$46.5 million for FY 2026 - 26. The main sources of revenue are Operating Revenues and Non-Operating Revenues.

Sources of Revenues FY 2025-26



Operating Revenues Budget

The District's Operating Revenues consists of Water Consumption Sales, Monthly Service Charges, and Other Operating Revenue. The revenues are derived from monthly user fees from the District's drinking water customers. The District receives 78% of its revenues from consumption rates and user fees. The proposed Operating Revenues are \$32.7 million for FY 2025- 26.

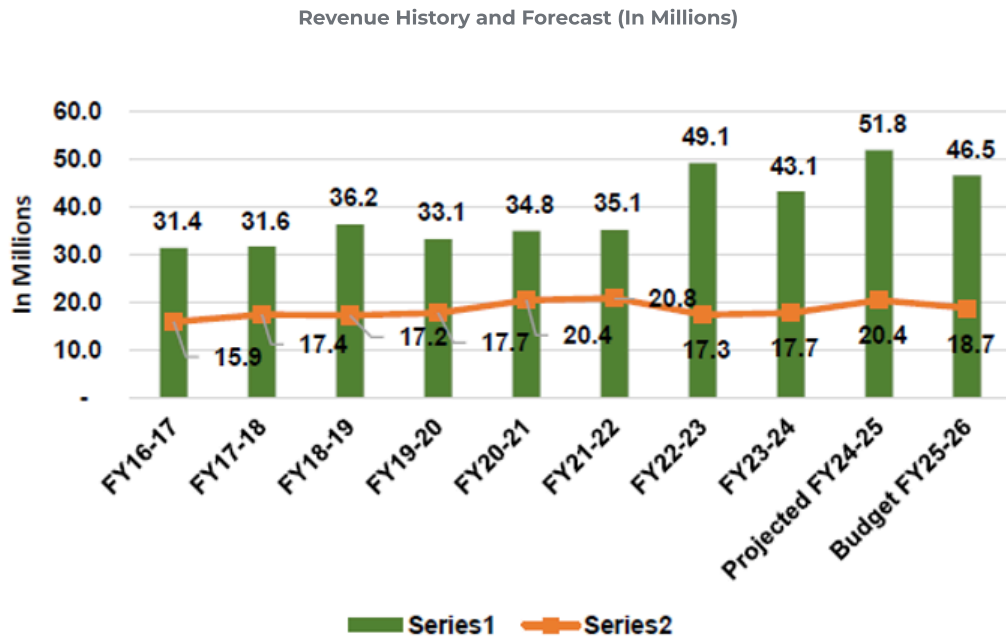


Water Consumption Sales

The proposed Water Consumption Sales budget is \$18.7 million for FY 2025-26. This category is 40% of total revenues for FY 2025-26. The District produces potable water for sale as follows: single-family, commercial, landscape irrigation, fire service, multi-family, institutional, hydrant, industrial, agricultural irrigation, and wholesale water. All customers are billed monthly on the amount of water used, which is metered and measured in hundred cubic feet (HCF) units where 1 HCF is equal to 748 gallons.

The District bills for water consumption in three ascending rate tiers. The tiers are based on the amount of water used. Tier 1= 0-10 Units, Tier 2= 11-50 Units, and Tier 3= 51+ Units. The District's rate structure encourages customers to control water usage, complies with existing state laws, and helps the District comply with state mandates during drought and emergency conditions.

The projections for Water Consumption Sales are based on water sales in volume, and the tier rates that will be effective throughout the year. The graph below shows historical Water Consumption Sales with projections for FY 2024-25 and budget amount for FY 2025-26.



Monthly Service Charges

The proposed Monthly Service Charges budget is \$9.0 million (19%) for FY 2025-26. The Monthly Service Charges consist of a fixed charge assessed to customers based on the size of the meter serving their property. This covers costs associated with meter reading, billing, customer service, and other administrative support functions.

Service rates are unchanged in FY 2025-26. Revenues are scheduled to increase as a result of District growth.

Other Operating Revenues

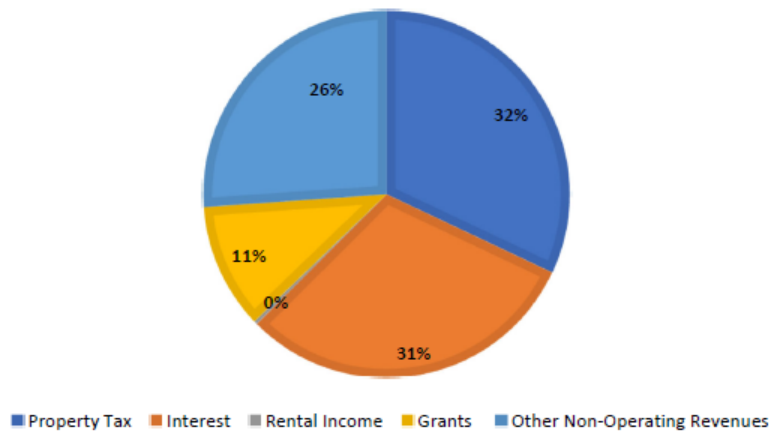
The District's other operating revenues are mostly derived from reimbursements from United Technologies Corporation (UTC) for the operation of the Fluidized Bed Reactor Treatment System (FBR), Baseline Feeder operations, delinquent charges, administration fees, and meter installation charges. The proposed Other Operating Revenues budget is \$5.1 million in FY 2025-26.

Reimbursements from UTC for the operation of FBR is 42% of Other Operating Revenues and Baseline Feeder operations consists of 24%. Delinquent charges are 13% of the category, the last major category is Administrative Fees at 6%.

Non-Operating Revenues Budget

Property taxes are the largest category of Non-Operating Revenues; they make up 32% of the total budgeted non-operating revenues. The second -largest category is interest and investment income, making up 31% of the non-operating revenues. The proposed Non-Operating Revenues budget is \$13.8 million in FY2025-26.

**Non-Operating Revenues
FY 2025-26
\$13,751,067**



As previously stated, operating revenues (and ultimately rates) are set at levels needed to fund operations. These rates, fees, and charges are partially offset by non-operating revenues including the sources shown in the above graph.

Property tax is received from the County of San Bernardino and County of Riverside, collected from properties within the District's boundaries. The District uses these funds to offset operational and non-operational expenses. The Property Tax budget is \$4.4 million for FY 2025-26. As time goes on, the District continues to grow due to the constant development in the service area of the District. This, along with an expected decrease in interest rates caused property taxes to become the higher expected portion of non-operating revenue.

Other sources of revenue include grant revenue, rental income from cellular antenna leases, expense reimbursements, and a one-time payment due to an expected settlement.

Conclusion

This budget demonstrates our continued commitment to providing quality water services to protect public health and the environment at the most sustainable cost. Despite continued growth in the customer base within our service area, a challenge that the District is seeing is the rising costs of labor and materials, aging infrastructure, and new environmental regulations. The budget enables the District to meet customers' expectations, supports economic development, and preserve and enhance the environment.

The success of the District as an organization is vastly enhanced by the practices and policies put in place by the Board of Directors to ensure the strength and stability of the Agency. This budget accurately reflects the policies, priorities, and direction of the Board of Directors, and provides a sound financial plan for FY 2025-26.

This document also demonstrates WVWD's commitment to completing critical capital projects for current and future customers as well as WVWD's commitment to meeting its financial obligations. Staff is confident that the financial framework outlined in the budget will allow WVWD to provide safe and reliable drinking water to its customers and communities.

RESOLUTION NO. 2025-09

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE
WEST VALLEY WATER DISTRICT ADOPTING THE ANNUAL
OPERATING AND CAPITAL IMPROVEMENT BUDGET FOR
2025-2026**

WHEREAS, West Valley Water District is a public agency of the State of California, established under Division 12 of the Water Code of the State of California; and

WHEREAS, it has been the practice of West Valley Water District to adopt a budget for each fiscal year to serve as the annual financial plan; and

WHEREAS, it is the task of the General Manager to submit a budget for adoption by the Board of Directors:


NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the West Valley water District does hereby resolve, determine and order as follows:

- Section 1** The Board of Directors desires to have a budget review process, which provides for Board of Directors participation and includes executive staff member comments in the development of the budget.
- Section 2** The Board of Directors desires to adopt a budget for each fiscal year that provides for adequate maintenance of infrastructure and orderly replacement of equipment.
- Section 3** The Board of Directors desires to adopt a budget where revenues are sufficient to meet expenses.
- Section 4** The Board of Directors hereby authorized the General Manager to present a budget to the Board of Directors for adoption prior to the beginning of each fiscal year.
- Section 5** The Board of Directors authorizes the General Manager, if the revenue of the proposed budget is not sufficient to meet expenses, to propose alternatives to balance the budget, including use of reserves or other methods, with Board approval.
- Section 6** The Board of Directors hereby establishes that additional funds may be considered for use during the fiscal year as needs arise with approval of the Board of Directors.
- Section 7** The Board of Directors hereby establishes that quarterly financial reports will be prepared by the Chief Financial Officer comparing actual revenues and expenses to budget amounts.
- Section 8** The Board of Directors of the West Valley Water District does hereby adopt the referenced Operations and Capital Improvement Budget for Fiscal Year 2025-2026.

BE IT FURTHER RESOLVED that said Resolution shall be effective July 1, 2025.

ADOPTED, SIGNED, AND APPROVED THIS 26th DAY OF JUNE 2025.

BOARD OF DIRECTORS

BY: 
GREGORY YOUNG, President

CERTIFICATION

I, Elvia Dominguez, Board Secretary of the West Valley Water District, do hereby certify that the foregoing Resolution was duly adopted by the Board of Directors of the West Valley Water District at a regular meeting held on the 26th day of June 2025, by the following vote:

AYES:	BOARD MEMBERS:	Bennett, Moore, Garcia, Jenkins, Young
NOES:	BOARD MEMBERS:	None.
ABSENT:	BOARD MEMBERS:	None.
ABSTAIN:	BOARD MEMBERS:	None.

Dated: June 26, 2025


ELVIA DOMINGUEZ
Board Secretary

History & Profile

West Valley Water District serves over 100,000 people, spanning two counties in Southern California in a 32 square-mile area, including portions of the communities of Bloomington, Colton, Fontana, Rialto, Unincorporated San Bernardino, and Jurupa Valley.

Our history began on February 28, 1952, when our forebear, West San Bernardino County Water District, became the owner and operator of three local mutual water companies. This friendly acquisition saved the communities' water rights and assets from condemnation. It was in this acquisition that the District became the owner of water rights dating back to 1897. During those early years, the District supplied more water for agricultural purposes than for domestic use.



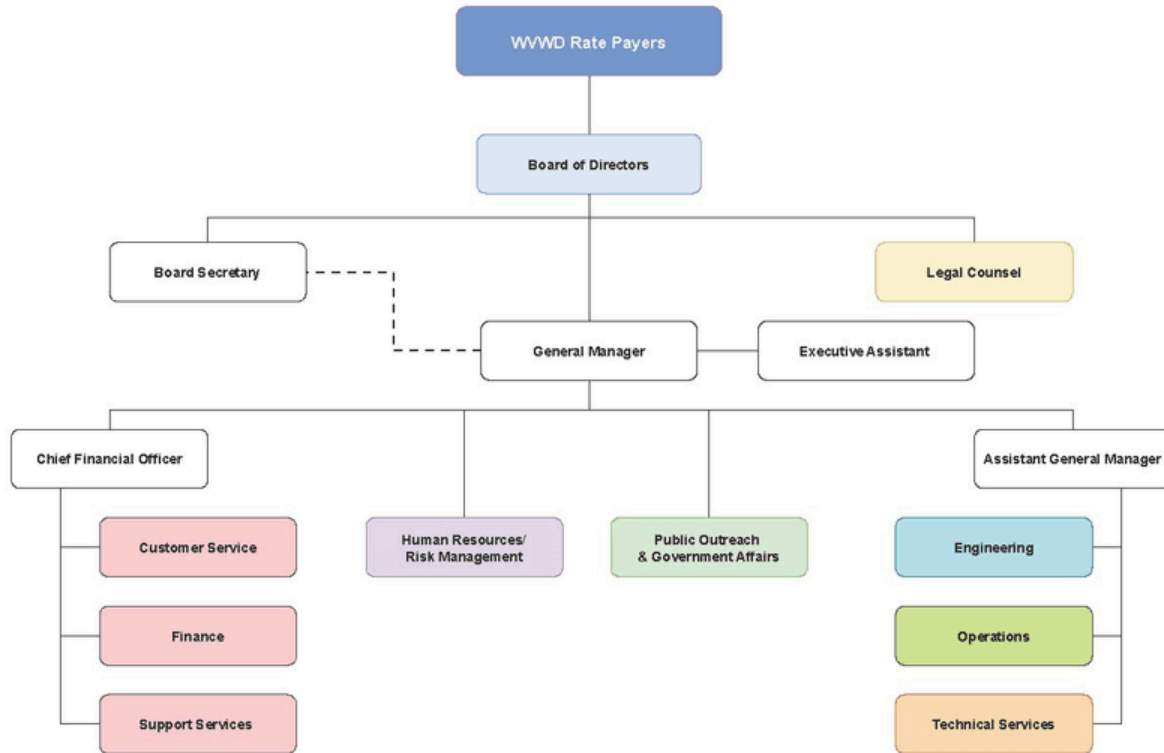
During the 1970's and 1980's, the District grew and homes, businesses and schools soon surpassed agricultural water use. There were other mergers where smaller water companies became a part of the District. By the end of the 1980's, our water facilities included 180 miles of pipeline, 12 reservoirs and 15 water wells. It was during this time that the District built its office and maintenance yard on Base Line Road in Rialto, where we are still located today.

In 1992, the District was a partner in building five miles of new pipeline to bring much needed water from the Bunker Hill Basin in San Bernardino to our area. Continuing the trend of working with our neighbors, in 1993, the District partnered with the City of Rialto to build a treatment facility for the water flowing from Lytle Creek. The Oliver P. Roemer Water Filtration Facility has been expanded twice and also accepts and treats State Project Water, which increases the amount of water available for our customers. In 2003, we changed our name to West Valley Water District.



Currently, we have eight treatment plants, 415 miles of pipeline, 23 reservoirs, 19 wells, and approximately 25,500 service connections. Our customers continue to enjoy clean, affordable drinking water that is still less than a penny a gallon. The District looks forward to serving its customers and the community for many years to come.

Organization Chart



Vision, Mission & Statement of Values

Mission Statement

The West Valley Water District provides our community with high-quality and reliable water service in a cost-effective and sustainable manner.

Vision Statement

West Valley Water District will be a model for innovation and sustainability, with a commitment to our growing communities and our employees.

Statement of Values

Innovation

West Valley Water District fosters innovation, creativity, and ingenuity as we constantly seek to strengthen our services, programs, and practices.

Regional Partner

West Valley Water District is a proactive leader and partner in regional collaboration projects and programs that improve our community and the water supply.

Preferred Workplace

West Valley Water District is a proactive leader and partner in regional collaboration projects and programs that improve our community and the water supply.

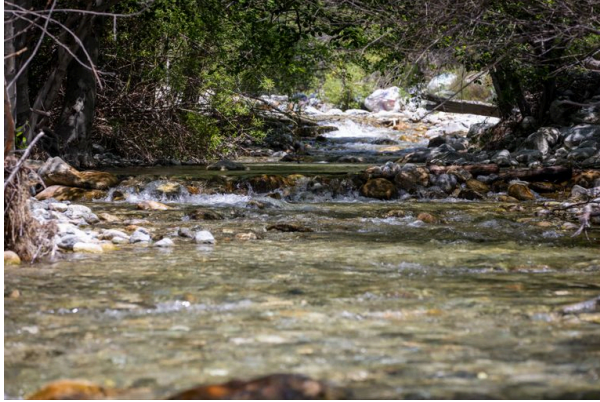
Public Trust & Integrity

West Valley Water District fosters a culture of openness, transparency, and accountability to our community and stakeholders.

Sustainability

West Valley Water District is committed to innovative solutions that support the long-term success of our organization.

Sources of Water



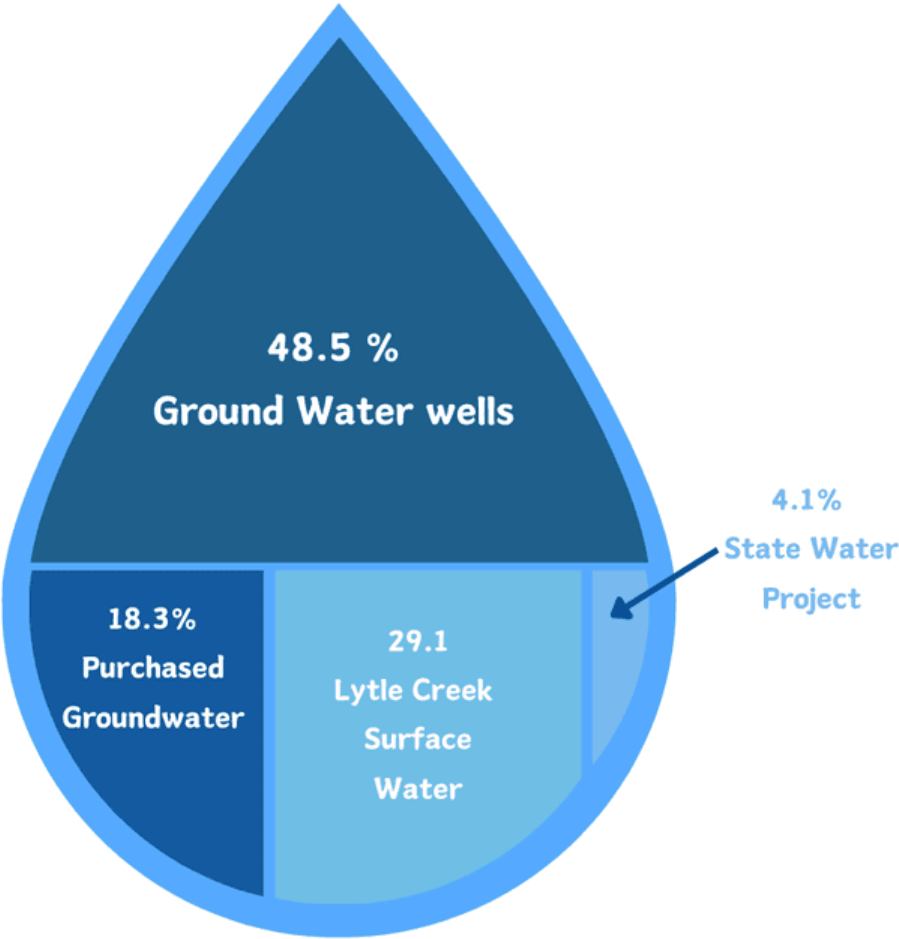
West Valley Water District obtains water from both local and imported sources to serve its customers and routinely tests for contaminants from these sources in accordance with Federal and State Regulations.

Local sources are divided into two categories; groundwater and surface water. Groundwater provides 39.1% of the District's water supply, the four local basins being used are: Bunker Hill Basin, Lytle Creek Basin, North Riverside Basin, and Rialto-Colton Basin. Also, 21.6% of groundwater is purchased from San Bernardino Valley Municipal Water District (Valley District) through the Baseline Feeder Project and from local wells in the Bunker Hill Basin.

Local surface water accounts for 28.2% of water supply, the source is Lytle Creek in the San Bernardino Mountains. This water is treated at WVWD's Oliver P. Roemer Water Filtration Facility.

Imported water consists of 11.1% of water supply, the source is surface water purchased from the State Water Project through Valley District. This water is also treated at WVWD's Oliver P. Roemer Water Filtration Facility.

Sources Breakdown



Population Overview



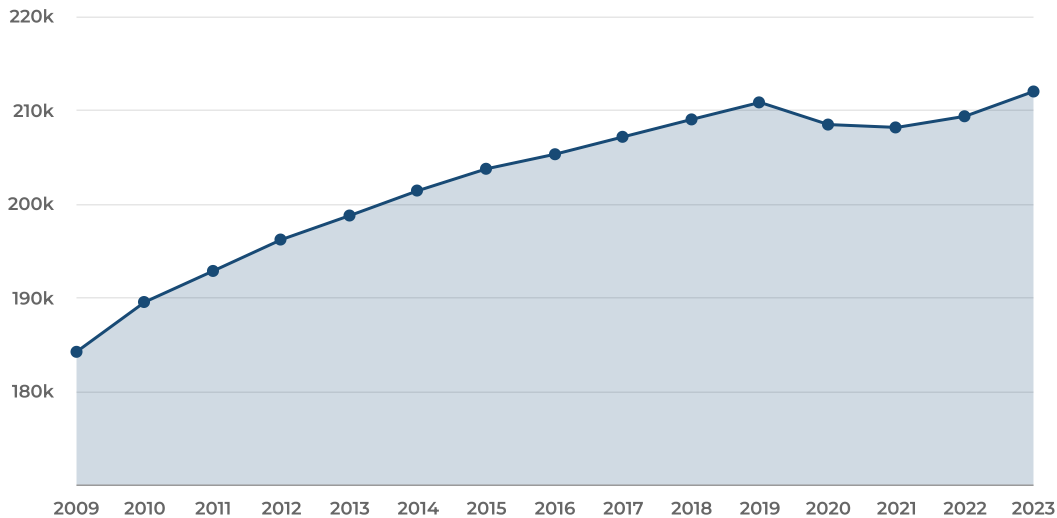
TOTAL POPULATION

211,921

▲ **1.3%**
vs. 2022

GROWTH RANK

54 out of **503**
Municipalities in California



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



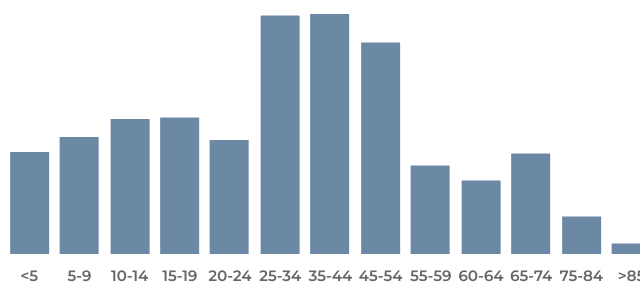
DAYTIME POPULATION

196,428

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

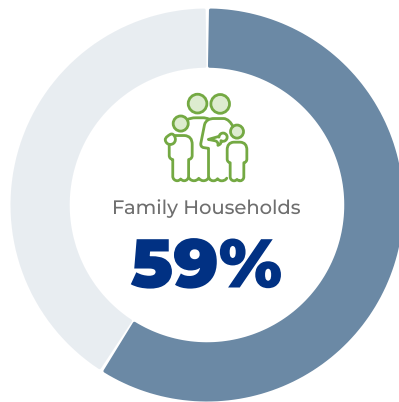
* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS

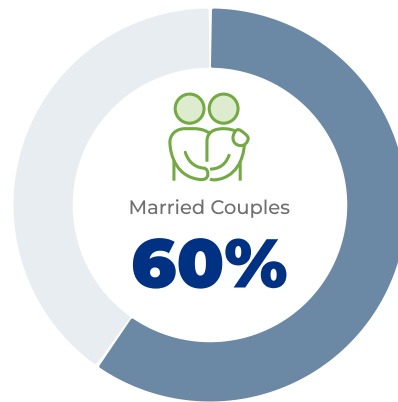
57,111

It is important to consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the tax base.



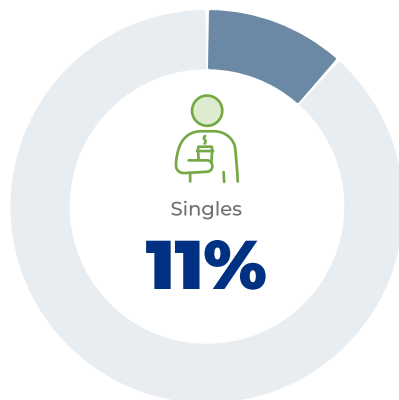
▲ 21%

higher than state average



▲ 20%

higher than state average



▼ 53%

lower than state average



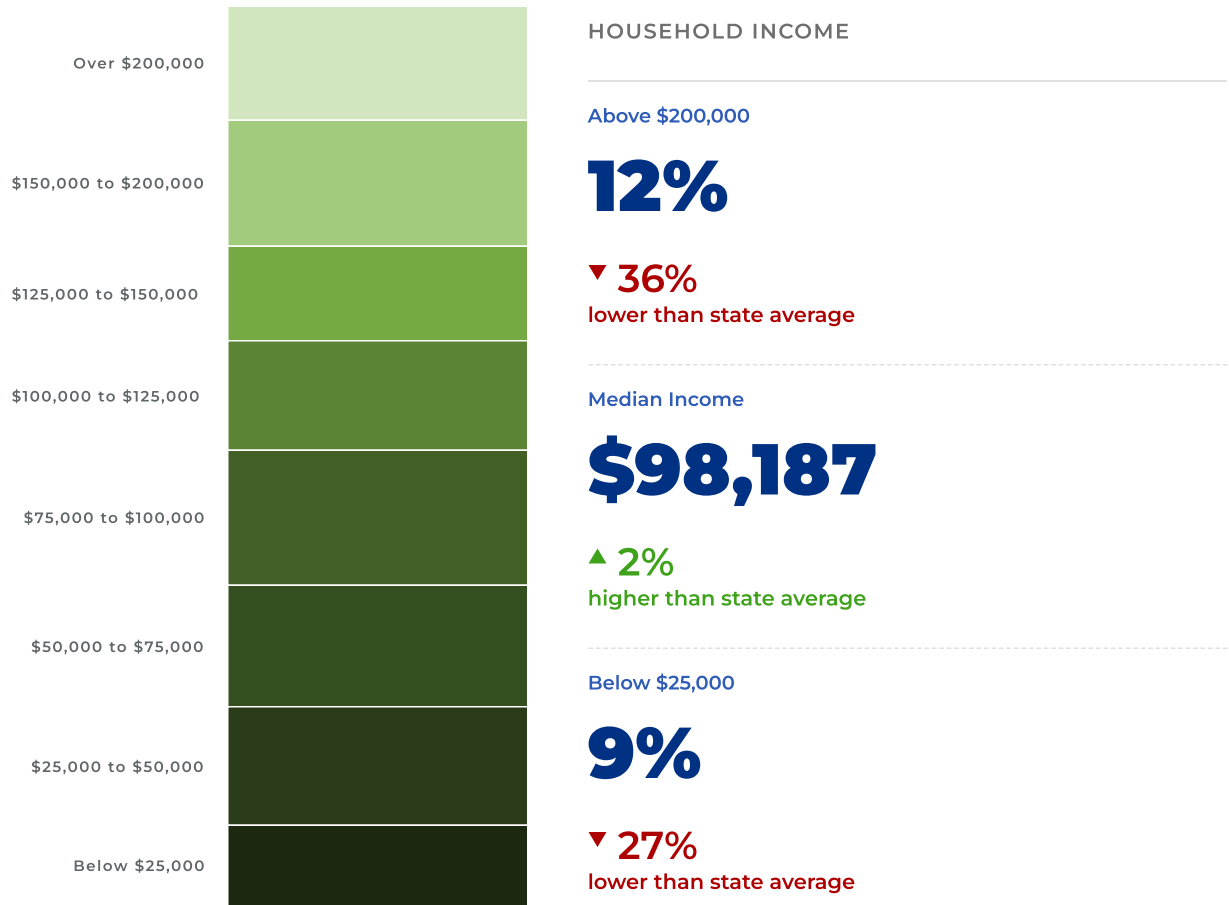
▼ 59%

lower than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



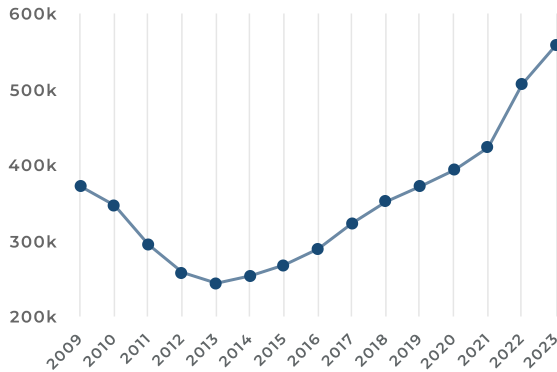
* Data Source: American Community Survey 5-year estimates

Housing Overview



2023 MEDIAN HOME VALUE

\$558,500



* Data Source: 2023 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

West Valley Water District

State Avg.

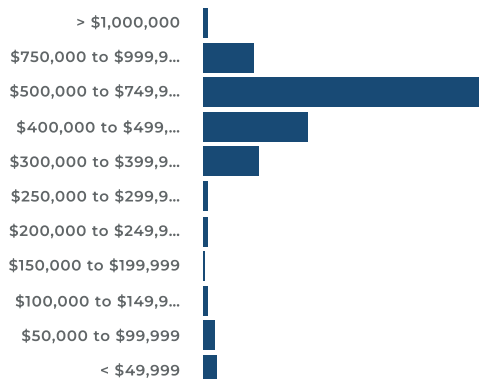
33%
Rent

44%
Rent

67%
Own

56%
Own

HOME VALUE DISTRIBUTION



* Data Source: 2023 US Census Bureau (<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

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Budget Process & Timeline

Each year the budget process initiates in January. The process begins with each department determining what their requirements are for the following year. Based upon those requirements the budget is designed and presented. Appropriate budget amounts are determined by using the historical data of operations, new growth projections, and economic outlook.

To assure reliable and high-quality service to the growing customer base, the District has committed to a number of strategies that drive the budgeting process. The strategies and assumptions used to develop the District's integrated budget are:

- Accurate projections of capital budget needs, including maintenance and replacement.
- Reserve funding in accordance with the Reserve Policy to meet future growth demands and maintain financial stability.
- Pursue low interest loans for capital development projects.

The Finance Department prepares the budget with the input of department managers. This is done using estimated changes in costs and volume levels. The significant factors in the budget development include estimated water volumes, water cost projections, debt coverage for current and future debt issuances, reserve levels, projected growth in customer accounts, and expected weather conditions. Revenue and expense budgets are calculated using trend analysis and any external factors that may affect these items.





Budget Control & Adjustments

In January of each year, District management meets to analyze revenues and spending to determine whether realized revenue has exceeded revenue projections to the extent that additional program services or capital projects can be proposed, and to determine whether transfers between budget line items are necessary to ensure that budget limitations are not exceeded.

Requests for budget adjustments are submitted by department managers to Executive Management for review, who then forward the requested adjustments to the Finance Department for incorporation into proposed budget amendments to be presented to the Governing Board at the Mid-Year Budget Review in February.

If revenue shortfalls or unanticipated costs are realized, and transfers between line items cannot meet the projected deficit, a recommendation to defer capital projects or draw on reserves is usually required to meet the shortfall. All proposed changes are presented to the Governing Board at the Mid-Year Budget Review.

Amendments to the Budget

The budget is amended when expenditures are anticipated to significantly exceed initial estimates. Budget amendments can also take place for expenditures seen as appropriate charges but were not anticipated in the budget process. Any amendments adding to the original budget are brought to the Board of Directors through staff reports at the appropriate committee meeting. The staff describes why, how much, and what program budget requires an amendment to the original budget. These approvals are discussed at both the appropriate committee and Board meetings and require a majority vote of the Board of Directors to be incorporated. Upon approval, staff updates the budget and financial system to reflect the approved change.

Basis of Budgeting

The District's financial reporting structure is fund-based. A fund is defined as a separate, self-balancing set of accounts, used to account for resources that are segregated for specific purposes in accordance with special regulations, restrictions, or limitations. All District funds are categorized as proprietary funds, which are used to account for a government's business-type activity. There are two types of proprietary funds – enterprise funds and internal service funds. Both fund types use the same Generally Accepted Accounting Principles (GAAP), similar to businesses in the private sector. GAAP requires full accrual accounting. Revenues are recognized in the accounting period in which they are earned and expenses are recognized in the accounting period incurred. Both enterprise and internal service funds recover the full cost of providing services (including capital costs) through fees and other revenues, and charges on those who use their services.

However, for budget purposes, the accrual basis is not the most effective since it does not allow discrete presentation of some significant uses of current financial resources. In these cases, GAAP is not followed, and instead those uses of current financial resources are shown as expenditures rather than as a reduction to a previously recorded liability, or a capitalized cost. The cases where GAAP is not followed are listed below:

- Capital outlay is budgeted as an expenditure.
- Contributions towards the unfunded liabilities for CalPERS and other post-employment benefits are budgeted as part of the employment expenses.
- Depreciation and amortization are not budgeted.
- Principal and interest payments are reported as a current expense.

Fund Structure

GAAP requires special districts to account its activities as a single, governmental enterprise fund. The activities of enterprise funds closely resemble those of ongoing businesses in that rates and fees charged for services are intended to fund the cost of operational and capital needs.

West Valley Water District, uses a single Enterprise Fund that engages in a single business-type activity, the distributions of potable water. The District budgets services in a single business segment: Water. The Water Fund categorizes revenue and expenditures as a function of the Operating Budget, Capital Improvement Budget, or Developer Capacity Fees.



What is a Budget?

The budget document is the District's annual financial plan prepared by the District Staff and approved by the Board of Directors. The budget is presented as a policy document, an operational tool, a financial planning tool, and a link to the Strategic plan. The budget communicates how investments will be used by providing detailed information on specific resource allocations and expenditures. It also provides significant policy direction from the Board to District staff. The intended audience of the budget document are citizens, local businesses, creditors, governmental agencies, and other stakeholders.

Budget Guide

The budget is a comprehensive and balanced financial plan that features District services, resources and their allocation, financial policies, and other useful information to allow the users to gain a general understanding of the District's financial status and future plans. The budget is an essential tool for proper financial management. The District develops its annual financial plan with input from each department of the organization and is set prior to the start of each fiscal year. The budget document is prepared by the District staff and approved by the governing board.

INTRODUCTION

General information about the District such as: mission statement, vision, statement of values, District history, organizational chart, and the demographics of the District. Demographics will include statistics of the District's customers.

BUDGET OVERVIEW

This section includes a budget summary, the District's Priorities and Goals, and the Long-Term Financial Plan Narrative.

FINANCIAL SUMMARY

Information about the District such as: budget process, budget calendar, fund structure, positions, and employee compensation. It includes an overview of the District's revenues and expenditures for the current budgeted fiscal year. The District prepares a long-term financial plan based on budget input, trends, new programs, and requirements. The Long-Term Financial Plan is located at the end of this section.

DIVISION SUMMARIES

This section provides a summary of each division's operating expenditures and comprehensive information. The FY 2025-26 Budget is organized into the following divisions:

- BOARD OF DIRECTORS
- ACCOUNTING
- ADMINISTRATION
- BILLING
- CUSTOMER SERVICE
- ENGINEERING
- GEOGRAPHIC INFORMATION SYSTEM
- HUMAN RESOURCES
- INFORMATION TECHNOLOGY
- METER READING
- PUBLIC OUTREACH & GOVERNMENT AFFAIRS
- SUPPORT SERVICES
- SOURCE OF SUPPLY & PRODUCTION
- TRANSMISSION & DISTRIBUTION
- WATER QUALITY
- WATER TREATMENT

EACH DIVISION SECTION INCLUDES:

- *SERVICES WE PROVIDE*: THIS SECTION INCLUDES A BASIC DESCRIPTION OF THE RESPONSIBILITIES OF EACH DIVISION.
- *PERSONNEL*: THIS SECTION IS THE CHAIN OF COMMAND FOR DIVISION PERSONNEL.
- *SIGNIFICANT CHANGES*: THIS SECTION IDENTIFIES CAUSES OF SIGNIFICANT CHANGES TO DIVISION FUNDING.
- *ACCOMPLISHMENTS*: THIS SECTION INCLUDES HIGHLIGHTS FROM FY 2024-25.
- *GOALS & OBJECTIVES*: THIS SECTION IDENTIFIES SPECIFIC GOALS AND OBJECTIVES FOR FY 2025-26.
- *KEY PERFORMANCE INDICATORS*: THESE TABLES PRESENT MEASURES THAT HELP THE DISTRICT DEFINE AND EVALUATE A DIVISION'S PERFORMANCE.
- *DIVISION BUDGET DETAIL*: THIS SECTION IS A BREAKDOWN OF THE PROGRAM EXPENDITURES BY CATEGORY OR LINE ITEM.
- *ORGANIZATIONAL CHART*: THIS SECTION ILLUSTRATES THE CHAIN OF COMMAND FOR DIVISION PERSONNEL.

CAPITAL BUDGET & DEBT MANAGEMENT

This section is an overview of the District's Capital Improvement Projects for the current and prior Fiscal Year. It includes a summary of the District's completed projects, planned projects for the current fiscal year, a brief description of all planned projects, and lastly, a summary of the District's outstanding debt.

FINANCIAL POLICIES

This section includes a summary of the District's financial policies and practices, including the Investment Policy, Carryover Policy, Budget Policy, Reserve Policy, Debt Management Policy, and Procurement Policies and Procedures.

APPENDIX

This final section provides definitions for general terms and acronyms used throughout the budget document.

BUDGET OVERVIEW

Executive Overview

The budget has two major components: The Operating Budget, and the Non-Operating (Capital) Budget. The Operating Budget includes costs to operate, maintain, treat, and supply safe drinking water to customers. The Non-Operating (Capital) Budget includes Capital Improvement Projects needed to improve existing infrastructure, construct new facilities and replace aging equipment to support future water needs. Also, it includes annual principal and interest payments to service long-term debt.

The District accounts for both the Operating Budget and Non-Operating (Capital) Budget in a single fund, since WVWD, only engages in one business-type activity. The Water Fund, accounts for potable water operations, debt service payments (principal and interest), and long-term water related capital improvement projects.

The total budget for FY 2025-26 is \$46.5 million with \$36.1 million (77.7%) in operating and \$10.4 million (22.3%) in capital and debt. The Operating Budget increased by \$1.8M (5%) and the Non-Operating Budget increased by \$2.1 million (25%) as compared to the FY 2024-25 budget.

Operating Expenses

Operating Expenses consist of operating costs for water. These operating costs are primarily funded through user fees, general property taxes, rental income, and other revenue sources.

About 45.4% of the operating expenses are related to water production, treatment, and distribution. Water treatment (15%), Pumping (15.5%), Transmission & Distribution (8.4%), and Source of Supply (6.5%).

Salaries & Benefits

Personnel related costs represent the largest portion of the Operating Budget. The District continuously works to improve operational efficiencies throughout all areas. Several organizational assessments have been completed to control staffing levels, ensure high quality service to the community, and manage growth within the District's boundaries. For FY 2025-26, an increase of 13% in salaries and benefits is included in the adopted budget. This increase in salaries and benefits is due to a Class & Comp study which was completed in FY25. New salary schedules were approved by the Board in FY25. Merit (Step) increases for employees who have not reached the top step in their pay range, subject to annual performance evaluations, as well as a scheduled Cost of Living Adjustment (COLA) raise given to all District employees beginning July 2025, also drove this increase. Salaries and benefits for the fiscal year are also based on the current Memorandum of Understanding (MOU).

Electricity

Electrical power is used to extract groundwater through wells, to treat imported water, surface water, and groundwater when necessary, and to distribute water throughout nine pressure zones within the District using booster pumps.

The electricity rate is on a constant rise. This was most notable in the previous calendar years, beginning in 2021. Over the past four years, there has been a total increase of more than 20% and higher electricity demand has led to an increase in allocated funds. An increase of 5% in electricity is included in the FY 2025-26 adopted budget, from \$4.8 million to \$5.1 million.

Conclusion

Long-term financial planning and mitigating future increases in expenditures is key for the stability of the District. This budget demonstrates our continued commitment to providing quality water services to protect public health and the environment at the most sustainable cost. As the District grows, more challenges and obstacles will be present. Therefore, conducting strategic planning is very important for the success of the District.

Budget Summary

The budget for FY 2026 is balanced and reflects the District's commitment to sustainable cost containment and fiscal responsibility. The District projects that it will receive \$46,472,772 in revenue from water sales and other funding sources during FY 2026. For expenditures, it projects a total of \$46,472,772, which means the District has a balanced budget for FY 2026. The District projects to fund \$5.4 million of its Capital Improvement Projects from its revenue sources. The table below presents a summary of revenue by type, and expenditures by division except for interest, and is followed by a discussion of revenue and expenditures.

	FY 2023-24 Budget	FY 2024-25 Budget	FY 2025-26 Budget
Revenues			
Water Consumption Sales	19,665,777	19,360,000	18,665,400
Monthly Service Charges	8,504,277	8,944,000	8,950,000
Other Operating Revenue	4,177,477	4,752,616	5,106,305
Other Non-Operating Revenue	5,328,015	9,504,787	13,751,067
Total Revenues	37,675,546	42,561,403	46,472,772
Expenditures			
Source of Supply	2,508,463	2,310,700	2,360,380
Production - Pumping	5,119,150	5,177,350	5,585,050
Water Quality Department	801,025	855,225	841,900
Water Treatment - Perchlorate	830,000	685,000	605,000
Water Treatment - FBR/FXB	1,977,245	2,389,005	2,067,721
Water Treatment - Roemer/Arsenic	2,032,185	2,348,920	2,726,685
Maintenance - Transmission and Distribution	2,541,200	3,303,500	3,043,000
Customer Service	1,368,400	1,083,500	1,238,300
Meter Reading	1,041,100	1,094,100	1,026,200
Billing	575,400	614,800	677,100
Administration	2,412,380	2,337,295	2,664,425
General Operations	3,540,189	3,087,098	3,234,919
Accounting	1,039,100	928,430	1,174,150
Engineering	1,834,595	2,173,300	2,786,875
Information Technology	1,423,250	1,662,116	1,890,830
GIS	262,040	310,200	291,200
Board of Directors	309,700	339,500	347,000
Human Resources/Risk Management	874,050	949,730	940,300
Purchasing	677,500	734,300	792,900
Public Affairs	1,269,200	1,520,985	1,616,795
Grants & Rebates	30,000	325,000	195,000
Interest Expense - Long-Term Debt	843,598	918,615	1,234,658
Total Expenditures	33,309,770	35,148,669	37,340,388
Debt Service	1,107,629	2,039,629	1,142,629
Operating Revenue to Fund CIP	3,258,147	5,373,105	7,989,755
Net Surplus (Deficit)*	-	-	-

*The net surplus amount is the amount that gets transfer to/(from) the reserve.

Summary of Changes

In accordance with the District's budget process, Finance will meet with all departments and ensure that all operational needs have been accounted for and addressed in the proposed budget. Once the proposed budget is complete, a Public Board Meeting is held to openly present and discuss both the Operating and Capital Budget. Should the Board of Directors feel the need, they can request any changes made to the budget as they see fit. The proposed budget for FY2025-26 was adopted without any changes during the board meeting held on June 26, 2025.

Strategic Plan

Goals & Strategies

1. Manage and Deliver a Safe, Reliable, and Sustainable Water Supply

- a) Increase System Capacity for Anticipated Growth
- b) Repair and Replace Aging Infrastructure
- c) Provide Effective Source Water Treatment
- d) Fortify a Resilient Water Supply
- e) Ensure Operational Continuity through Comprehensive Physical and Cybersecurity

2. Be an Exemplary Employer

- a) Attract and Retain High Performing Employees
- b) Prioritize Staff Development, Career Opportunities, and Succession Planning
- c) Advance Community Workforce Development
- d) Foster a One District Team Collaboration
- e) Cultivate and Empowering and Supportive Culture
- f) Upgrade and Modernize Facilities
- g) Promote a Professional Environment of Diversity, Equity, and Inclusion

3. Develop and Grow Effective Communication and Advocacy Practices

- a) Advance Effective Internal and External Communication Processes
- b) Present the District as a Proactive Community Partner
- c) Grow Conservation Education and Marketing
- d) Expand Educational Outreach Programs
- e) Promote Public Awareness of the Value of WVWD
- f) Increase Efficacy of Advocacy Efforts at the Local, State, and National Level
- g) Seek New Partnerships to Address Existing and Future Opportunities and Changes

4. Strengthen Partnerships with Outside Agencies

- a) Engage in Regional Projects, Advocacy, and Grant Pursuits
- b) Be Recognized as a Leader and an Effective Regional Collaborator
- c) Establish and Maintain Relationships with Community-Based Organizations
- d) Develop and Maintain Strong Relationships with Local, State, and Federal Agencies

5. Sound Planning, Innovation, and Best Practices

- a) Increase Operational Efficiency, Resiliency, and Reliability
- b) Explore Innovative Solutions and Implement them if Feasible and Cost-Effective
- c) Identify Long-Term Water Supply, Infrastructure, and Facility Needs
- d) Study the Feasibility of Sustainable Energy Alternatives
- e) Define, Develop, and Implement Best Practices

6. Effective Financial Stewardship

- a) Develop an Effective Ongoing Grants Program
- b) Continuously Explore and Implement Cost-Saving Initiatives
- c) Prioritize Long-Term Financial Stability
- d) Maintain a Data Driven Approach and Financial-Based Decision-Making

7. Health, Safety, and Regulatory Compliance

- a) Prepare for and Comply with Evolving Water Regulations
- b) Establish Compliance Programs for Staff
- c) Effectively Manage Employee Risk and Environmental Health
- d) Meet Water Use Efficiency Objectives
- e) Develop and Implement a Robust Emergency Preparedness Plan

8. Superior Customer Service

- a) Define and Measure Internal and External Customer Service
- b) Empower Employees to Provide Caring, Individualized, Outstanding Customer Service
- c) Provide Easy and Transparent Access to Public Records and Information
- d) Communicate Effectively with Customers

Long-Term Financial Plan Narrative

The long-term financial plan provides a forward-looking view of the District's operating funds, allowing district management and others to evaluate the long-term sustainability of the District's operating budget. It helps determine whether financial resources will be available to achieve the District's long-term goals and objectives, and to contribute to capital programs and reserve levels. The District's long-term planning efforts have always included consideration of the age, condition, and efficiency of infrastructure used to deliver services to District customers, along with compliance with water quality regulations. But, in recent years, the drought in California has raised the preservation and sustainability of water supplies, and water quality, as prominent issues in the planning of future operations. Based on these identified priorities, the District has developed goals that will have a significant impact on the District's operating budget over the next few years, including:

- *Cost recovery through development fees*
- *Expansion of the Oliver P. Roemer Water Filtration Facility*
- *Meet water quality standards*
- *Replacement of aging pipelines and increased water storage capacity*

The achievement of these goals is subject to certain assumptions but will remain a priority as they support the District Vision and Strategic Plan. To build the budget for the upcoming fiscal year and to forecast 4 subsequent years, FY 2026 to FY2030. This financial forecast is designed to provide a general understanding of how revenues and expenditures are expected to affect the District. This forecast also highlights the funding of capital projects and expense amounts each year. General inflators and historical trends were used for the estimates and the graph has footnotes.

It is noteworthy to mention that, in a proactive manner, the District has already begun to address these identified priorities and the issues. The District recently purchased a high-tech drone that is capable of flying over high infrastructure such as reservoirs, tanks, pumps, and buildings to identify needed repairs that may not be visible from ground level. The drone has allowed the Engineering and Operations divisions to prioritize projects based on data gathered using said drone. As technology advances, and it becomes feasible, the District will continue to invest in technology that will increase efficiency to address problems with the aging infrastructure.

The District encountered a problem with the expansion of the Oliver P. Roemer Water Filtration Facility (Roemer) when attempting to treat the water at the facility that is currently being expanded. The Operations division discovered that the State Water was much dirtier as it traveled much further than local water. The water contained sludge that was very expensive to properly remove and dispose of. Recently, the District purchased a dump truck that will enable the removal and proper disposal of the sludge performed by West Valley Water District employees, which resulted in large cost savings. As new difficulties and problems arise, the District will collaborate as needed to address these issues efficiently and effectively.

General Fund Forecast

The District must replace existing aging infrastructure to service the needs of its customers. The Engineering Division looks at the service needs of all customers over the next five years and at the betterment, replacement, and expansion needs from now until ultimate build-out. The impact of the CIPs on the Operating Budget is addressed in the CIP section of this budget.

This forecast incorporates both cost increases for expenditures and growth projections for revenues. This plan outlines the water infrastructure needs until the District reaches build-out. The District also uses a long-term wage and benefit model as well as detailed cost of service studies. An analysis of long-term obligations has been completed in order to find the best fit for the District to balance current cash flow while stabilizing costs. Some of the cost saving measures include the advance funding of OPEB and inventory acquisition plan due to inflation and scarcity of materials. The CIP shown in the forecast will be funded by capacity charges, reimbursement agreements, and revenues from operations.

West Valley Water District 10-Year Financial Plan for Fiscal Years 2026 – FY 2035

Line	A	B	C	D	E	F	G	H	I	J	K	L
	Description	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032	FY 2033	FY 2034	FY 2035
		Estimated										
1	Rate Revenue % Increases	0.0%	7.5%	7.5%	7.5%	7.5%	7.5%	4.5%	4.5%	4.5%	4.5%	4.5%
2												
3	Revenue at Existing Rates	\$27,894,159	\$28,683,169	\$29,345,189	\$29,965,773	\$30,661,553	\$31,364,280	\$32,096,337	\$32,837,330	\$33,597,710	\$34,377,986	\$35,178,684
4	Revenues from Rate Increases	\$0	\$1,075,619	\$3,383,867	\$5,962,018	\$8,857,602	\$12,092,474	\$15,018,871	\$17,534,736	\$20,260,001	\$23,210,404	\$26,402,834
5	Total Rate Revenues	\$27,894,159	\$29,758,787	\$32,729,056	\$35,927,792	\$39,519,155	\$43,456,754	\$47,115,208	\$50,372,067	\$53,857,711	\$57,588,391	\$61,581,518
6												
7	Other Operating Revenue	\$3,781,114	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180	\$5,106,180
8	Non Operating Revenue	\$5,773,116	\$9,882,555	\$8,153,061	\$6,855,836	\$5,615,171	\$5,426,119	\$5,509,161	\$5,579,934	\$5,743,801	\$5,925,502	\$6,160,356
9	Total Revenues	\$37,448,389	\$44,747,522	\$45,988,297	\$47,889,808	\$50,240,506	\$53,989,053	\$57,730,549	\$61,058,181	\$64,707,693	\$68,620,073	\$72,848,054
10												
11	Operating Expenses	\$30,380,331	\$36,105,730	\$37,580,722	\$39,226,546	\$40,946,447	\$42,626,838	\$44,378,903	\$46,332,332	\$48,242,426	\$50,234,311	\$52,311,604
12	Debt Service	\$2,103,863	\$2,454,320	\$3,791,340	\$3,784,590	\$6,720,003	\$6,718,519	\$6,388,268	\$6,388,268	\$6,388,268	\$6,388,268	\$6,383,978
13	Rate Funded Capital	\$4,815,592	\$14,277,116	\$7,426,710	\$7,031,962	\$11,534,974	\$6,381,882	\$5,651,236	\$8,637,680	\$5,941,437	\$6,233,101	\$11,789,108
14	Total Expenditures	\$37,299,785	\$52,837,166	\$48,798,773	\$50,043,097	\$59,201,424	\$55,727,240	\$56,418,406	\$61,358,280	\$60,572,132	\$62,855,680	\$70,484,690
15												
16	Net Operating Cash Flow	\$148,604	(\$8,089,644)	(\$2,810,476)	(\$2,153,289)	(\$8,960,919)	(\$1,738,187)	\$1,312,143	(\$300,099)	\$4,135,561	\$5,764,393	\$2,363,364
17												
18	Debt Service Coverage	3.36	3.52	2.22	2.29	1.38	1.69	2.09	2.31	2.58	2.88	3.22
19	Target Debt Service Coverage	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75	1.75
20	Variance from Target	1.61	1.77	0.47	0.54	(0.37)	(0.06)	0.34	0.56	0.83	1.13	1.47
21												
22	Water Operating Fund											
23	Beginning Balance	\$64,905,549	\$40,944,867	\$32,855,223	\$30,044,748	\$27,891,458	\$18,930,540	\$17,192,353	\$17,838,166	\$17,538,066	\$21,673,627	\$26,767,722
24	Sources of Funds	\$37,448,389	\$44,747,522	\$45,988,297	\$47,889,808	\$50,240,506	\$53,989,053	\$57,730,549	\$61,058,181	\$64,707,693	\$68,620,073	\$72,848,054
25	Uses of Funds	\$37,299,785	\$52,837,166	\$48,798,773	\$50,043,097	\$59,201,424	\$55,727,240	\$57,084,736	\$61,358,280	\$60,572,132	\$63,525,978	\$71,548,155
26	Ending Balance	\$40,944,867	\$32,855,223	\$30,044,748	\$27,891,458	\$18,930,540	\$17,192,353	\$17,838,166	\$17,538,066	\$21,673,627	\$26,767,722	\$28,067,621
27												
28	Target	\$15,190,165	\$18,052,865	\$18,790,361	\$19,613,273	\$20,473,223	\$21,313,419	\$22,189,451	\$23,166,166	\$24,121,213	\$25,117,156	\$26,155,802
29	Variance from Target	\$25,754,702	\$14,802,358	\$11,254,386	\$8,278,185	(\$1,542,684)	(\$4,121,066)	(\$4,351,286)	(\$5,628,100)	(\$2,447,586)	\$1,650,566	\$1,911,819
30												
31	Water Capital Fund											
32	Beginning Balance	\$8,706,655	\$21,932,897	\$20,690,362	\$18,510,630	\$17,316,746	\$47,564,368	\$1,495,567	\$2,171,920	\$2,209,549	\$2,248,715	\$2,959,777
33	Sources of Funds	\$26,018	\$852,465	\$980,025	\$806,116	\$51,297,622	\$981,199	\$726,353	\$87,629	\$89,165	\$761,062	\$1,183,252
34	Uses of Funds	\$16,138,408	\$2,095,000	\$3,159,757	\$2,000,000	\$21,050,000	\$47,050,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
35	Ending Balance	\$21,932,897	\$20,690,362	\$18,510,630	\$17,316,746	\$47,564,368	\$1,495,567	\$2,171,920	\$2,209,549	\$2,248,715	\$2,959,777	\$4,093,029
36												
37	Target	\$4,093,029	\$2,396,617	\$2,007,990	\$2,896,244	\$1,607,971	\$1,425,309	\$2,171,920	\$1,497,859	\$1,570,775	\$2,959,777	\$4,093,029
38	Variance from Target	\$17,839,868	\$18,293,745	\$16,502,640	\$14,420,502	\$45,956,398	\$70,258	\$0	\$711,690	\$677,940	\$0	\$0
39												
40	Total Operating and Capital Reserves											
41	Beginning	\$73,612,204	\$62,877,764	\$53,545,585	\$48,555,378	\$45,208,204	\$66,494,908	\$18,687,920	\$20,010,086	\$19,747,616	\$23,922,342	\$29,727,499
42	Ending	\$62,877,764	\$53,545,585	\$48,555,378	\$45,208,204	\$66,494,908	\$18,687,920	\$20,010,086	\$19,747,616	\$23,922,342	\$29,727,499	\$32,160,650

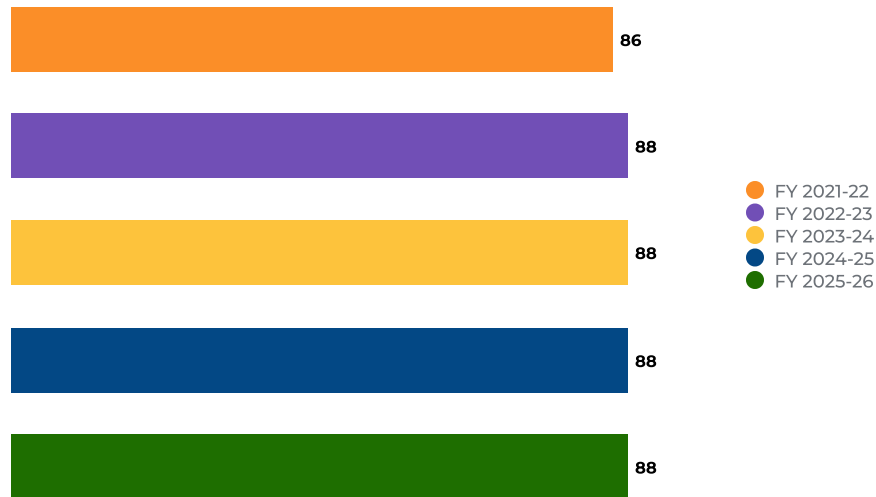
Position Summary Schedule

West Valley Water District continues to evaluate staffing needs to ensure all services are addressed by first-class personnel. This process is supported by the strategic direction and succession planning efforts approved by the Board of Directors. There are no position changes for FY2025-26 as of the budget approval date.

The table below summarizes the number of full-time personnel by Division. All authorized positions are funded in the proposed budget for FY 2025-26. A total of four part-time positions and three intern positions for the division of Geographic Information System and Public Affairs that were excluded from the total positions.

Department		FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
5210	Water Production	9	9	9	9	9
5310	Water Quality	4	4	4	4	4
5350	FBR Water Treatment Plant	4	4	4	4	4
5390	Roemer Water Treatment Plant	3	3	3	3	3
5410	Transmission & Distribution	11	12	12	12	12
5510	Customer Service	9	9	9	9	9
5520	Meter Reading	7	7	7	7	6
5530	Billing	3	3	3	3	3
5610	Administration	5	5	5	5	5
5620	Accounting	5	5	5	5	5
5630	Engineering	10	10	10	10	11
5640	Business Systems/IT	4	4	4	4	4
5645	Geographic Information System	1	1	1	1	1
5660	Human Resources	3	3	3	3	3
5680	Purchasing	4	5	5	5	5
5710	Public Affairs	4	4	4	4	4
TOTAL		86	88	88	88	88

Total Authorized Positions



Employee Compensation

In accordance with the Board's Strategic Vision, the District is committed to paying a fair and sustainable wage with the dual purpose of attracting and retaining a talented workforce.

EMPLOYEE BENEFITS

Healthcare Benefits – All new, full-time, regular employees of the District on initial probationary status are provided membership in an approved group health insurance plan at the earliest opportunity of inclusion. The District pays 100% of employee's medical premium to all employees.

Vacation Time – Vacation leave accrues per complete pay period and is credited each pay period. Below is a table with the vacation accruals.

Length of Continuous Service	Annual Vacation Allowance	Per Pay Period Accrual	Maximum Allowed Accrued Vacation
After 1 Year	80 Work Hours	3.1 Work Hours	120 Work Hours
After 4 Years	120 Work Hours	4.6 Work Hours	180 Work Hours
After 9 Years	160 Work Hours	6.2 Work Hours	240 Work Hours
After 14 Years	200 Work Hours	7.7 Work Hours	300 Work Hours

Sick Leave – Employees are entitled to 96.2 hours per year with unrestricted accumulation.

CalPERS – Regular District employees hired on or after January 1, 2013, and who has no prior membership in any California public retirement system are enrolled under the 2% @ 62 retirement program. Regular District employees hired before January 1, 2013, are considered Classic Members with a 2% @ 55% program and the District pays the total cost of the member (employee) and employer contributions.

Deferred Compensation – Deferred Compensation Plan is available to those who wish to participate. The District will match the following contributions per pay period based on the employee's contribution as follows:

Employee Contributions	Employer Match
\$50 =	\$25.00
\$100 =	\$50.00
\$150 =	\$75.00

Holidays – Full-time employees are entitled to 13 designated holidays and 2 personal days per year.

Life Insurance – The benefit becomes effective after 30 days of employment on the first of the following month. The District pays the total cost, including dependents. The plan coverage includes \$175,000 (employees), \$225,000 (middle managers) and \$300,000 (directors).

Educational Reimbursement Program – Employee is responsible for paying for the courses at the time of enrollment. Upon receiving approval from the Human Resources Department, and completing the course with a passing grade of a C or better, the employee will be eligible to receive up to \$5,000 per fiscal year for certain expenses such as registration fees, tuition, books, parking, and/or lab fees.

Additional Benefits – Other benefits available to eligible District employees include Short-Term & Long-Term Disability, and an alternative work schedule.

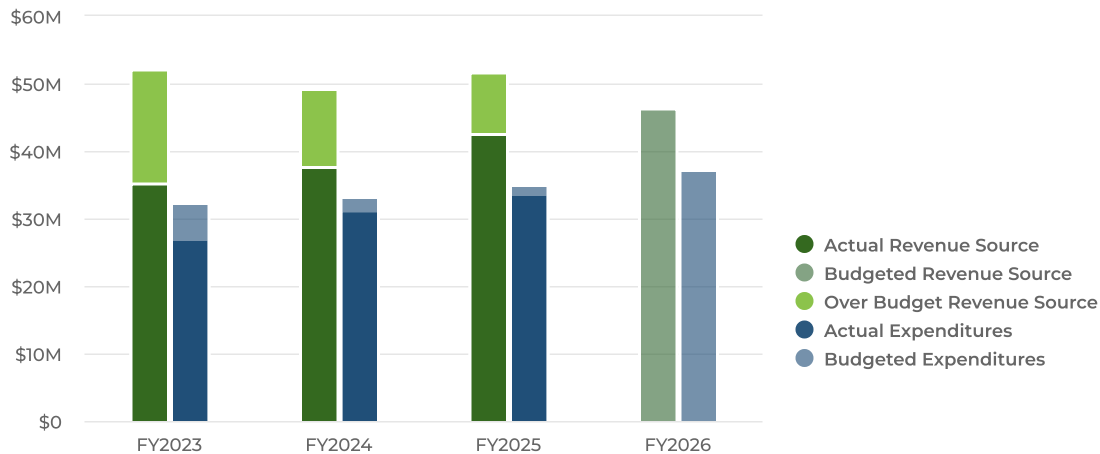
FUND SUMMARIES

Water Operations Fund

West Valley Water District is a special purpose government that has enterprise activity and follows the reporting requirement for enterprise funds. The District, uses a single Enterprise Fund that engages in a single business-type activity, the distribution of potable water. The District budgets services in a single business segment: Water. The Water Fund categorizes revenue and expenditures as a function of the Operating Budget, Capital Improvement Budget, or Developer Capacity Fees.

Summary

West Valley Water District is projecting \$46.47M of revenue in FY2026, which represents a 9.2% increase over the prior year. Budgeted expenditures are projected to increase by 6.2% or \$2.18M to \$37.34M in FY2026.



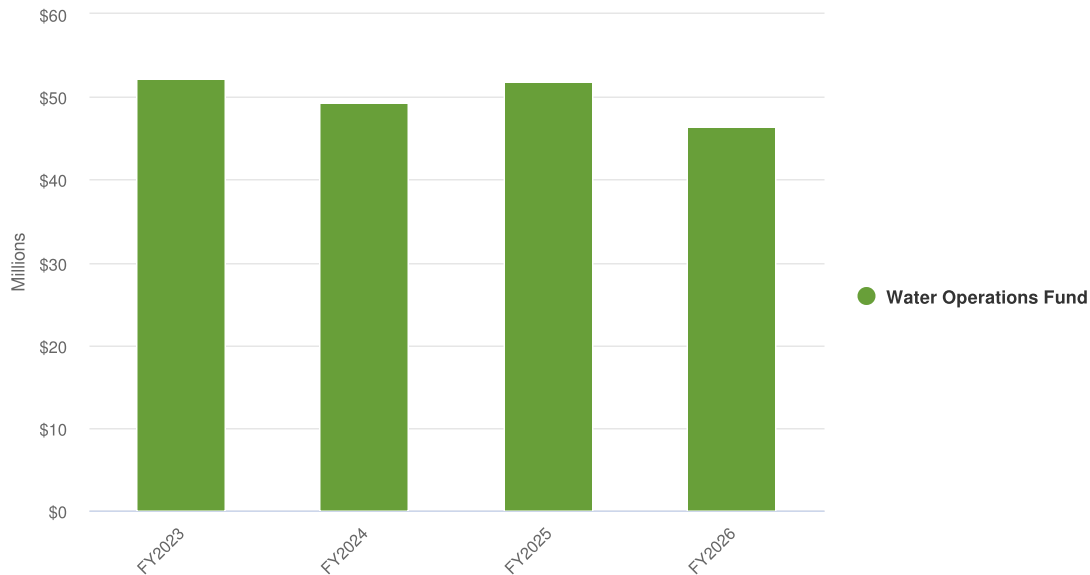
Water Operations Fund Comprehensive Summary

Name	FY2025 Budget	FY2025 Actual	FY2026 Budget
Beginning Fund Balance:	N/A	N/A	N/A
Revenues			
Sales - Water Consumption	\$19,360,000	\$20,374,109	\$18,665,400
Sales - Water Service Charges	\$8,890,000	\$8,896,168	\$8,890,060
Other Operating Revenue	\$4,806,616	\$4,469,285	\$5,166,245
Property Taxes	\$3,677,030	\$4,564,248	\$4,400,030
Grants and Reimbursements	\$1,554,757	\$178,661	\$1,520,000
Interest & Investment Earnings	\$4,200,000	\$5,802,047	\$4,200,000
Rental Revenue	\$41,000	\$40,814	\$41,000
Gain on Sale of Capital Assets	\$0	\$2,500	\$0
Other Non-Operating	\$32,000	\$45,025	\$3,590,037
Capacity Charges	\$0	\$7,400,007	\$0
Total Revenues:	\$42,561,403	\$51,772,863	\$46,472,772

Name	FY2025 Budget	FY2025 Actual	FY2026 Budget
Expenditures			
Labor	\$10,323,200	\$10,483,252	\$11,690,600
Benefits	\$6,256,672	\$6,094,223	\$6,897,969
Professional Development	\$429,160	\$407,024	\$487,707
Source of Supply	\$2,310,700	\$1,752,084	\$2,360,380
Contract Services	\$2,298,025	\$1,729,648	\$2,532,900
Legal Services	\$420,000	\$544,971	\$490,000
Rentals	\$22,000	\$20,315	\$22,000
Materials and Supplies	\$1,615,750	\$1,208,237	\$1,485,774
Miscellaneous	\$1,349,061	\$1,861,373	\$1,492,950
Community Outreach	\$548,600	\$289,701	\$390,000
Repair and Maintenance	\$3,702,836	\$3,403,328	\$3,033,200
Utilities	\$4,968,450	\$4,641,206	\$5,222,250
Amortization of Water Participation Rights	\$0	\$305,329	\$0
Interest Expense	\$912,000	\$1,053,150	\$1,228,043
Debt Issuance Cost	\$6,615	\$6,615	\$6,615
Total Expenditures:	\$35,163,069	\$33,800,454	\$37,340,388
Total Revenues Less Expenditures:	\$7,398,334	\$17,972,409	\$9,132,384
Ending Fund Balance:	N/A	N/A	N/A

Revenue by Fund

Budgeted and Historical 2026 Revenue by Fund



Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Water Operations Fund	\$42,561,403	\$51,772,863	\$46,472,772	9.2%	9.2%

Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Total Water Operations Fund:	\$42,561,403	\$51,772,863	\$46,472,772	9.2%	9.2%

Revenues by Source

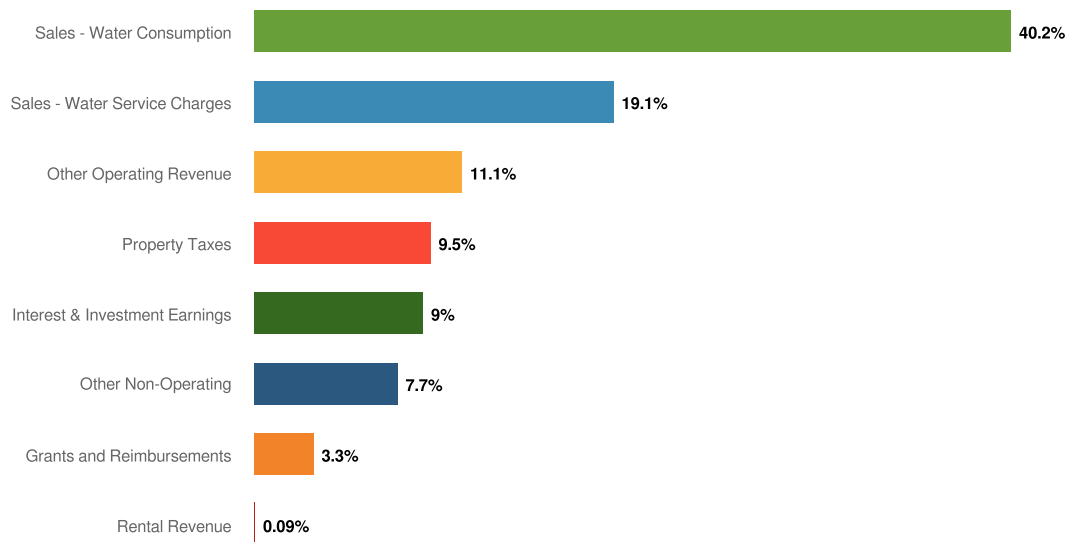
The District receives funding from a variety of sources: domestic water sales, property taxes, monthly domestic water service charges, investment income, rental income, assessments that support future development, and charges for miscellaneous services.

For Fiscal Year 2025-26, the projected revenue total is \$46,472,772. Water consumption sales are 40.2% of total revenues. In addition, proceeds from monthly service charges are 19.1%. Other operating revenue proceeds are 11.1%, with other non-operating revenue at 29.6% of total revenues.

The District has three revenue categories based on rates:

- *Water Consumption Sales*
- *Monthly Service Charges*
- *Other Charges*

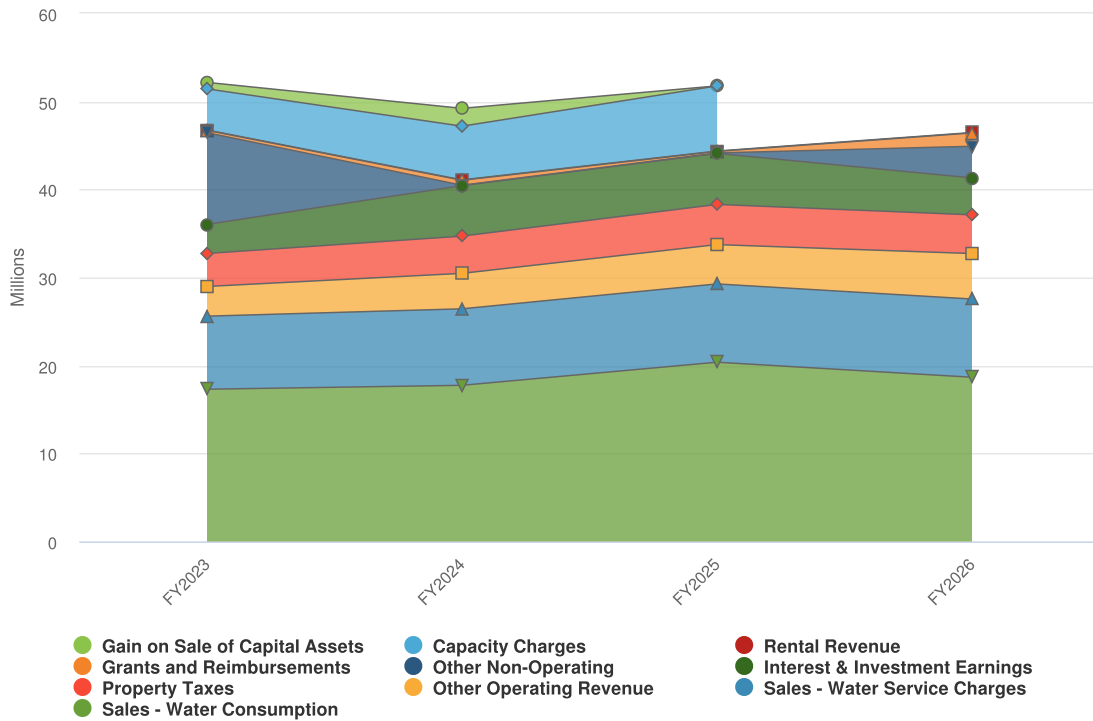
Projected 2026 Revenues by Source



All customers are required to pay fixed monthly fees and service charges based on the meter size. Also, penalties are charged to the District customer accounts when payments are delinquent.

The District will provide water service to approximately 25,500 potable customers by the end of FY 2025. An estimated 93 percent of the potable customers are residential. The remaining 7 percent are comprised of fire service, business, commercial, and agricultural.

Budgeted and Historical 2026 Revenues by Source



Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue Source					
Sales - Water Consumption	\$19,360,000	\$20,374,109	\$18,665,400	-3.6%	-3.6%
Sales - Water Service Charges	\$8,890,000	\$8,896,168	\$8,890,060	0%	0%
Other Operating Revenue	\$4,806,616	\$4,469,285	\$5,166,245	7.5%	7.5%
Property Taxes	\$3,677,030	\$4,564,248	\$4,400,030	19.7%	19.7%
Grants and Reimbursements	\$1,554,757	\$178,661	\$1,520,000	-2.2%	-2.2%
Interest & Investment Earnings	\$4,200,000	\$5,802,047	\$4,200,000	0%	0%
Rental Revenue	\$41,000	\$40,814	\$41,000	0%	0%
Gain on Sale of Capital Assets	\$0	\$2,500	\$0	0%	0%
Other Non-Operating	\$32,000	\$45,025	\$3,590,037	11,118.9%	11,118.9%
Capacity Charges	\$0	\$7,400,007	\$0	0%	0%
Total Revenue Source:	\$42,561,403	\$51,772,863	\$46,472,772	9.2%	9.2%

Revenue Major Changes

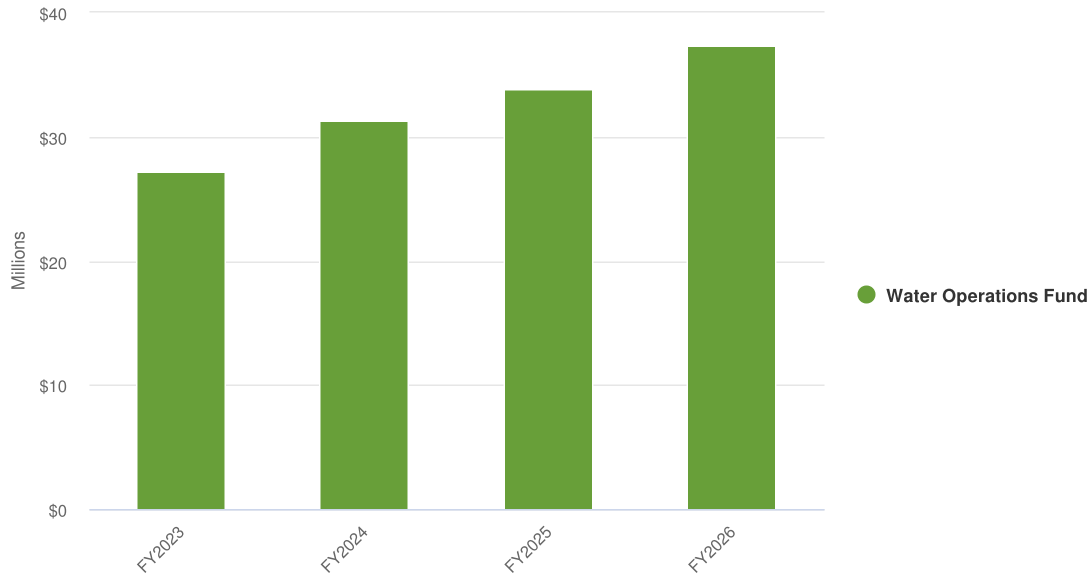
West Valley Water District utilizes historical information and input directly from retail customers to determine the budgeted water sales for the next Fiscal Year. The District uses delivery estimates, historical information along with projected water demand based on production and consumption trends. Projected demands in each of the three billing tiers are based on the actual monthly indoor and outdoor consumption from the previous year, weather assumptions measured in inches of Evapotranspiration (ET), and the impact of water consumption, outreach, conservation messaging, and water use efficiency programs.

Expenditures by Fund

The District prepares its annual budget based on operating expenses proposed by Division managers, scheduled debt service payments, and capital expenditures prioritized in the District's Capital Improvement Plan.

For fiscal year 2026, the projected expense total is \$46,472,772, which includes debt service and contribution to capital projects. The main operating expenses for the District are functions regarding the production of water and its distribution. The functions are Source of Supply, Pumping, Water Treatment, and Transmission & Distribution for a total of \$16,906,334. This was an increase of approximately 6.9% in FY 2025 compared to FY 2024 which was \$15,810,268.

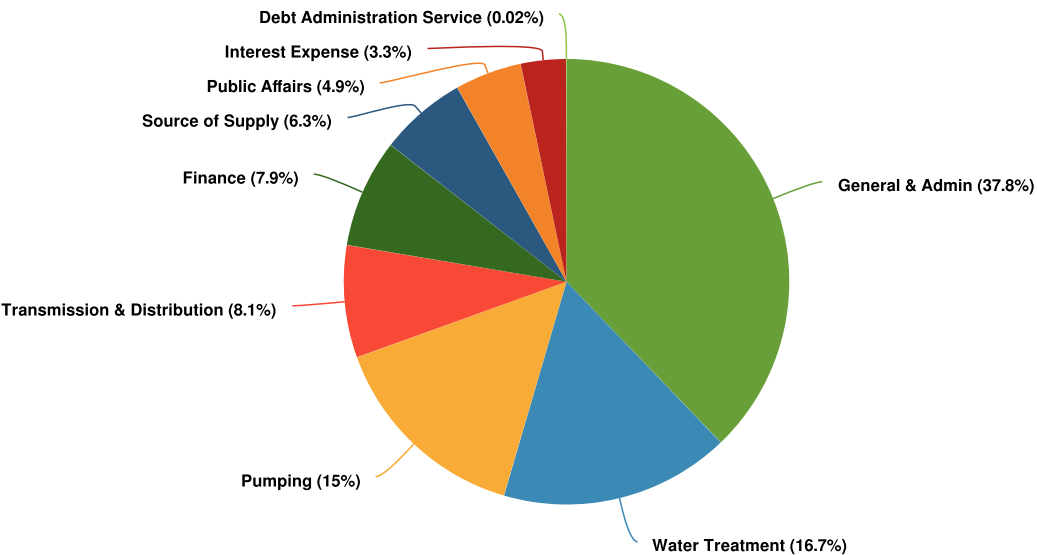
Budgeted and Historical 2026 Expenditures by Fund



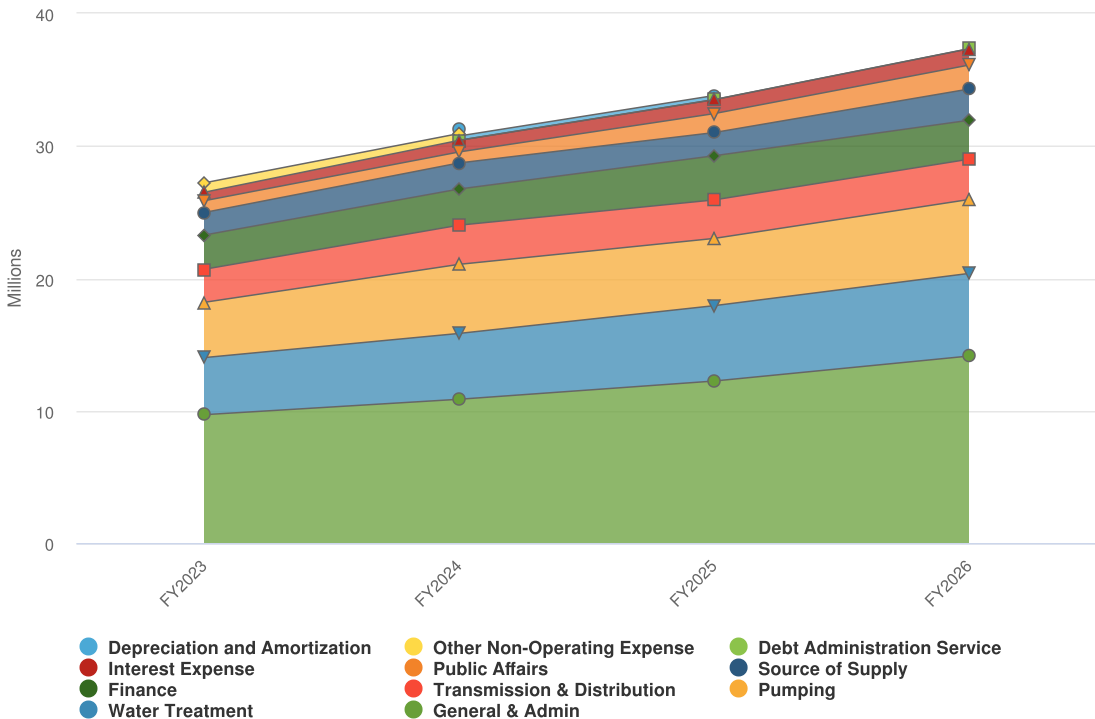
Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Water Operations Fund	\$35,163,069	\$33,800,454	\$37,340,388	6.2%	6.2%
Total Water Operations Fund:	\$35,163,069	\$33,800,454	\$37,340,388	6.2%	6.2%

Expenditures by Function

Budgeted Expenditures by Function



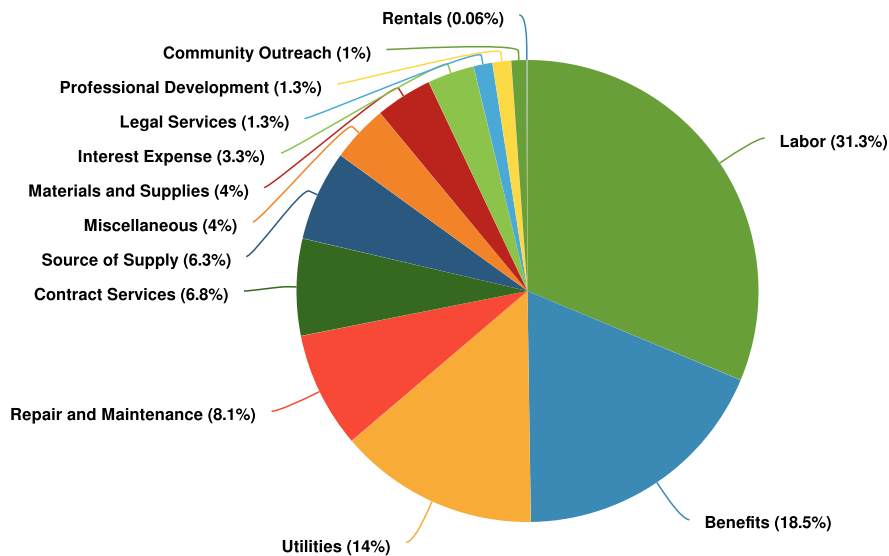
Budgeted and Historical Expenditures by Function



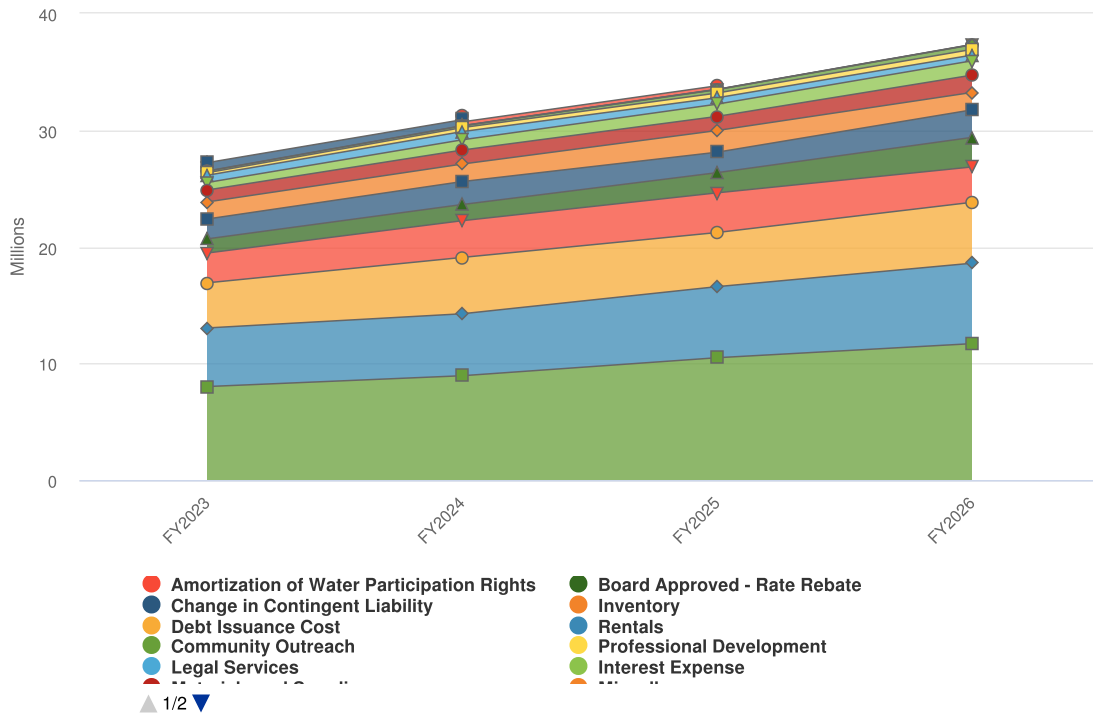
Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Source of Supply	\$2,310,700	\$1,752,084	\$2,360,380	2.1%	2.1%
Pumping	\$5,177,350	\$5,079,878	\$5,585,050	7.9%	7.9%
Water Treatment	\$6,278,150	\$5,692,787	\$6,241,306	-0.6%	-0.6%
Transmission & Distribution	\$3,303,500	\$2,909,858	\$3,043,000	-7.9%	-7.9%
Finance	\$2,806,800	\$3,334,834	\$2,941,600	4.8%	4.8%
General & Admin	\$12,521,969	\$12,234,393	\$14,122,599	12.8%	12.8%
Public Affairs	\$1,845,985	\$1,431,525	\$1,811,795	-1.9%	-1.9%
Depreciation and Amortization	\$0	\$305,329	\$0	0%	0%
Interest Expense	\$912,000	\$1,053,150	\$1,228,043	34.7%	34.7%
Debt Administration Service	\$6,615	\$6,615	\$6,615	0%	0%
Total Expenditures:	\$35,163,069	\$33,800,454	\$37,340,388	6.2%	6.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



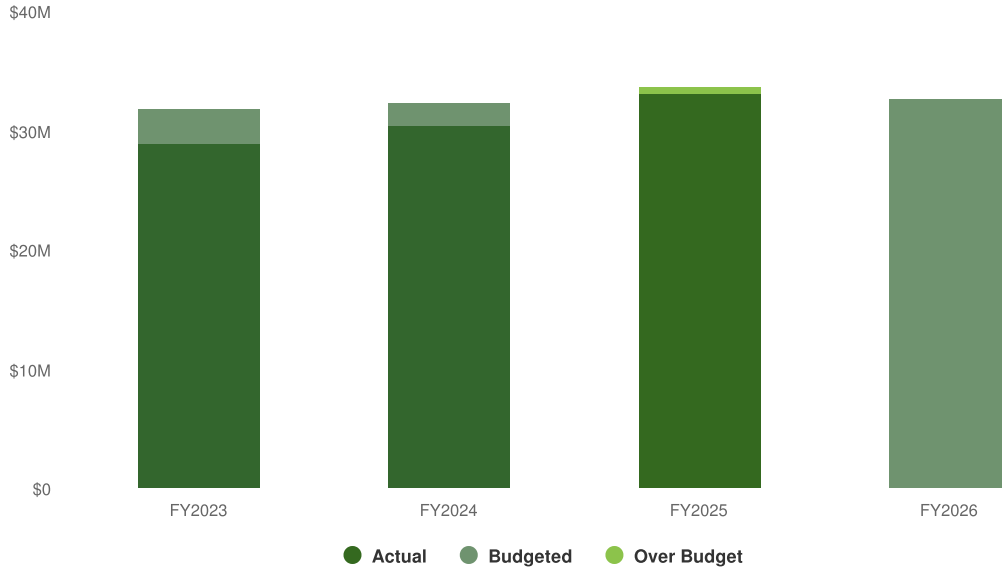
Name	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expense Objects					
Labor	\$10,323,200	\$10,483,252	\$11,690,600	13.2%	13.2%
Benefits	\$6,256,672	\$6,094,223	\$6,897,969	10.2%	10.2%
Professional Development	\$429,160	\$407,024	\$487,707	13.6%	13.6%
Source of Supply	\$2,310,700	\$1,752,084	\$2,360,380	2.1%	2.1%
Contract Services	\$2,298,025	\$1,729,648	\$2,532,900	10.2%	10.2%
Legal Services	\$420,000	\$544,971	\$490,000	16.7%	16.7%
Rentals	\$22,000	\$20,315	\$22,000	0%	0%
Materials and Supplies	\$1,615,750	\$1,208,237	\$1,485,774	-8%	-8%
Miscellaneous	\$1,349,061	\$1,861,373	\$1,492,950	10.7%	10.7%
Community Outreach	\$548,600	\$289,701	\$390,000	-28.9%	-28.9%
Repair and Maintenance	\$3,702,836	\$3,403,328	\$3,033,200	-18.1%	-18.1%
Utilities	\$4,968,450	\$4,641,206	\$5,222,250	5.1%	5.1%
Amortization of Water Participation Rights	\$0	\$305,329	\$0	0%	0%
Interest Expense	\$912,000	\$1,053,150	\$1,228,043	34.7%	34.7%
Debt Issuance Cost	\$6,615	\$6,615	\$6,615	0%	0%
Total Expense Objects:	\$35,163,069	\$33,800,454	\$37,340,388	6.2%	6.2%

FUNDING SOURCES

Operating Revenues Summary

\$32,721,705 **-\$334,911**
 (-1.01% vs. prior year)

Operating Revenues Proposed and Historical Budget vs. Actual



Revenue by Fund

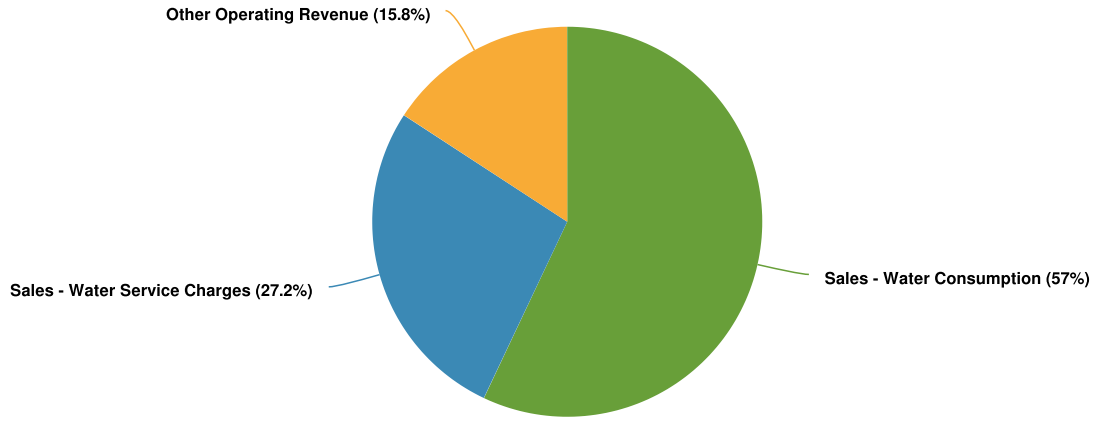
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Water Operations Fund						
Sales - Water Consumption						
Water Domestic / Tier 1	100-4000-400-4001	\$5,325,000	\$5,341,513	\$5,431,500	2%	2%
Water Domestic / Tier 2	100-4000-400-4002	\$6,400,000	\$6,598,454	\$6,528,000	2%	2%
Water Domestic / Tier 3	100-4000-400-4003	\$5,800,000	\$6,256,715	\$5,800,000	0%	0%
Revenue / Water Domestic	100-4000-400-4005	\$45,000	-\$30	\$0	-100%	-100%
Revenue / Water-Hydrant	100-4000-400-4007	\$380,000	\$423,693	\$400,000	5.3%	5.3%
Revenue / Water-Unauth Use Fir Ser	100-4000-400-4008	\$250,000	\$325,953	\$320,000	28%	28%
Revenue / Wholesale Water Sales	100-4000-400-4009	\$160,000	\$186,910	\$185,000	15.6%	15.6%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue / Water Revenue & Unauth	100-4000-400-4011	\$0	\$900	\$900	N/A	N/A
Rentals & Leases / Chino Basin Wtr Rights	100-4000-400-4012	\$1,000,000	\$1,240,000	\$0	-100%	-100%
Total Sales - Water Consumption:		\$19,360,000	\$20,374,109	\$18,665,400	-3.6%	-3.6%
Sales - Water Service Charges						
Revenue / Domestic Mo Ser Chg	100-4010-401-4050	\$8,400,000	\$8,421,881	\$8,400,000	0%	0%
Revenue / Fire Service Mo Ser Chg	100-4010-401-4051	\$400,000	\$401,221	\$400,000	0%	0%
Revenue / Hydrants Mo Ser Chg	100-4010-401-4052	\$90,000	\$73,006	\$90,000	0%	0%
Revenue / Backflow Install Chg	100-4010-401-4114	\$0	\$60	\$60	N/A	N/A
Total Sales - Water Service Charges:		\$8,890,000	\$8,896,168	\$8,890,060	0%	0%
Other Operating Revenue						
Revenue / Backflowdevice Mo Ser Chg	100-4020-405-4054	\$54,000	\$63,695	\$60,000	11.1%	11.1%
Revenue / Cash Variance	100-4020-405-4100	\$0	-\$358	\$0	0%	0%
Revenue / Delinquent Charge	100-4020-405-4101	\$600,000	\$667,240	\$645,000	7.5%	7.5%
Revenue / Fines-Unauth Water Use	100-4020-405-4103	\$1,300	\$6,402	\$6,000	361.5%	361.5%
Revenue / Pulled Meter Charge	100-4020-405-4104	\$0	\$125	\$125	N/A	N/A
Revenue / Returned Check Charge	100-4020-405-4105	\$10,000	\$11,375	\$10,000	0%	0%
Revenue / Turn On/Turn Off Non Pay	100-4020-405-4106	\$8,000	\$13,708	\$13,000	62.5%	62.5%
Revenue / Lien Fee	100-4020-405-4107	\$500	\$60	\$60	-88%	-88%
Revenue / Special Turn On Charges	100-4020-405-4108	\$6,000	\$6,600	\$6,000	0%	0%
Revenue / Fire Flow Test	100-4020-405-4110	\$10,000	\$9,450	\$10,000	0%	0%
Revenue / Inspection	100-4020-405-4111	\$112,216	\$219,504	\$115,000	2.5%	2.5%
Revenue / Meter Installation Charge	100-4020-405-4112	\$245,000	\$344,622	\$240,000	-2%	-2%
Revenue / Plan Check Fees	100-4020-405-4113	\$55,000	\$22,688	\$30,000	-45.5%	-45.5%
Revenue / Water Service Ap Fee	100-4020-405-4115	\$42,000	\$44,875	\$42,000	0%	0%
Revenue / Unclaimed Customer Refund	100-4020-405-4116	\$9,000	\$6,982	\$9,000	0%	0%

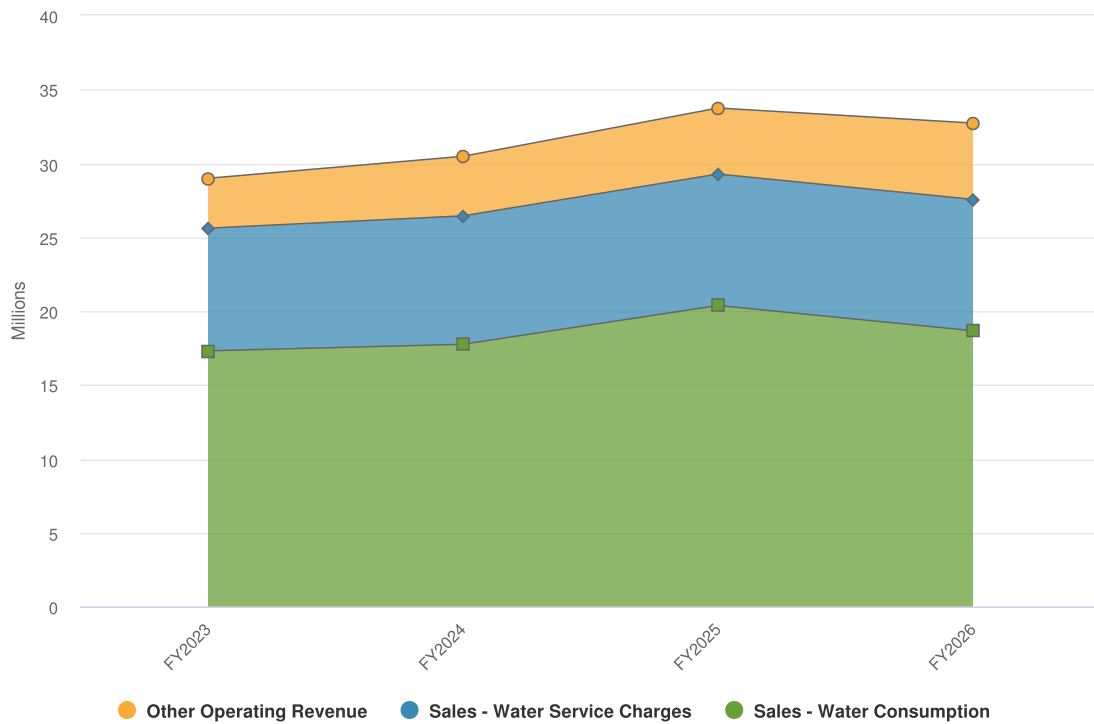
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Operating Revenue / Miscellaneous	100-4020-405-4117	\$1,000	\$5,584	\$5,000	400%	400%
Revenue / Copies & Standards	100-4020-405-4118	\$50	\$15	\$40	-20%	-20%
Other Income / Administrative Fee	100-4020-405-4120	\$500,000	\$421,288	\$300,000	-40%	-40%
Other Income / Document Fee	100-4020-405-4122	\$50	\$10	\$20	-60%	-60%
Other Income / Revenue-Other Activities	100-4020-405-4123	\$2,500	\$45,848	\$5,000	100%	100%
Other Income / Energy Programs	100-4020-405-4124	\$5,000	\$8,359	\$0	-100%	-100%
Other Income / Field Equip Reimbursement	100-4020-405-4125	\$50,000	\$145,749	\$150,000	200%	200%
Other Income / Conservation Rebate Reimb	100-4020-405-4126	\$265,000	\$96,229	\$0	-100%	-100%
Other Income / Baseline Feeder Operat'ns	100-4020-405-4127	\$1,050,000	\$1,005,144	\$1,250,000	19%	19%
Other Income / Reimb. 3A1 Pump	100-4020-405-4128	\$80,000	\$107,369	\$120,000	50%	50%
Other Income / Reimbursement - UTC Routine	100-4020-405-4131	\$1,400,000	\$733,257	\$1,600,000	14.3%	14.3%
Other Income / Rialto-Tr Plant	100-4020-405-4132	\$300,000	\$483,465	\$550,000	83.3%	83.3%
Total Other Operating Revenue:		\$4,806,616	\$4,469,285	\$5,166,245	7.5%	7.5%
Total Water Operations Fund:		\$33,056,616	\$33,739,561	\$32,721,705	-1%	-1%

Revenues by Source

Projected 2026 Revenues by Source



Budgeted and Historical 2026 Revenues by Source



Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2024 Budget vs. FY2025 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue Source						
Sales - Water Consumption						
Water consumption sales						
Water Domestic / Tier 1	100-4000-400-4001	\$5,325,000	\$5,341,513	\$5,431,500	4.8%	2%
Water Domestic / Tier 2	100-4000-400-4002	\$6,400,000	\$6,598,454	\$6,528,000	-8.8%	2%
Water Domestic / Tier 3	100-4000-400-4003	\$5,800,000	\$6,256,715	\$5,800,000	-12.5%	0%
Revenue / Water Domestic	100-4000-400-4005	\$45,000	-\$30	\$0	N/A	-100%
Revenue / Water-Hydrant	100-4000-400-4007	\$380,000	\$423,693	\$400,000	-21%	5.3%
Revenue / Water-Unauth Use Fir Ser	100-4000-400-4008	\$250,000	\$325,953	\$320,000	75.3%	28%
Revenue / Wholesale Water Sales	100-4000-400-4009	\$160,000	\$186,910	\$185,000	-48.1%	15.6%
Revenue / Water Revenue & Unauth	100-4000-400-4011	\$0	\$900	\$900	-100%	N/A
Rentals & Leases / Chino Basin Wtr Rights	100-4000-400-4012	\$1,000,000	\$1,240,000	\$0	N/A	-100%
Total Water consumption sales:		\$19,360,000	\$20,374,109	\$18,665,400	-1.6%	-3.6%
Total Sales - Water Consumption:		\$19,360,000	\$20,374,109	\$18,665,400	-1.6%	-3.6%
Sales - Water Service Charges						
Water service charges						
Revenue / Domestic Mo Ser Chg	100-4010-401-4050	\$8,400,000	\$8,421,881	\$8,400,000	4.5%	0%
Revenue / Fire Service Mo Ser Chg	100-4010-401-4051	\$400,000	\$401,221	\$400,000	17%	0%
Revenue / Hydrants Mo Ser Chg	100-4010-401-4052	\$90,000	\$73,006	\$90,000	20%	0%
Revenue / Backflow Install Chg	100-4010-401-4114	\$0	\$60	\$60	-100%	N/A
Total Water service charges:		\$8,890,000	\$8,896,168	\$8,890,060	5.1%	0%
Total Sales - Water Service Charges:		\$8,890,000	\$8,896,168	\$8,890,060	5.1%	0%
Other Operating Revenue						
Other operating revenue						
Revenue / Backflowdevice Mo Ser Chg	100-4020-405-4054	\$54,000	\$63,695	\$60,000	12.5%	11.1%
Revenue / Cash Variance	100-4020-405-4100	\$0	-\$358	\$0	0%	0%
Revenue / Delinquent Charge	100-4020-405-4101	\$600,000	\$667,240	\$645,000	33.3%	7.5%
Revenue / Fines-Unauth Water Use	100-4020-405-4103	\$1,300	\$6,402	\$6,000	0%	361.5%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2024 Budget vs. FY2025 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue / Pulled Meter Charge	100-4020-405-4104	\$0	\$125	\$125	0%	N/A
Revenue / Returned Check Charge	100-4020-405-4105	\$10,000	\$11,375	\$10,000	0%	0%
Revenue / Turn On/Turn Off Non Pay	100-4020-405-4106	\$8,000	\$13,708	\$13,000	-93.8%	62.5%
Revenue / Lien Fee	100-4020-405-4107	\$500	\$60	\$60	-50%	-88%
Revenue / Special Turn On Charges	100-4020-405-4108	\$6,000	\$6,600	\$6,000	-50%	0%
Revenue / Fire Flow Test	100-4020-405-4110	\$10,000	\$9,450	\$10,000	0%	0%
Revenue / Inspection	100-4020-405-4111	\$112,216	\$219,504	\$115,000	0%	2.5%
Revenue / Meter Installation Charge	100-4020-405-4112	\$245,000	\$344,622	\$240,000	-17.8%	-2%
Revenue / Plan Check Fees	100-4020-405-4113	\$55,000	\$22,688	\$30,000	120%	-45.5%
Revenue / Water Service Ap Fee	100-4020-405-4115	\$42,000	\$44,875	\$42,000	0%	0%
Revenue / Unclaimed Customer Refund	100-4020-405-4116	\$9,000	\$6,982	\$9,000	-55%	0%
Operating Revenue / Miscellaneous	100-4020-405-4117	\$1,000	\$5,584	\$5,000	-80%	400%
Revenue / Copies & Standards	100-4020-405-4118	\$50	\$15	\$40	-75%	-20%
Other Income / Administrative Fee	100-4020-405-4120	\$500,000	\$421,288	\$300,000	116.9%	-40%
Other Income / Document Fee	100-4020-405-4122	\$50	\$10	\$20	0%	-60%
Other Income / Revenue-Other Activities	100-4020-405-4123	\$2,500	\$45,848	\$5,000	0%	100%
Other Income / Energy Programs	100-4020-405-4124	\$5,000	\$8,359	\$0	-75%	-100%
Other Income / Field Equip Reimbursement	100-4020-405-4125	\$50,000	\$145,749	\$150,000	0%	200%
Other Income / Conservation Rebate Reimb	100-4020-405-4126	\$265,000	\$96,229	\$0	1,225%	-100%
Other Income / Baseline Feeder Operat'ns	100-4020-405-4127	\$1,050,000	\$1,005,144	\$1,250,000	0%	19%
Other Income / Reimb. 3A1 Pump	100-4020-405-4128	\$80,000	\$107,369	\$120,000	-20%	50%
Other Income / Reimbursement - UTC Routine	100-4020-405-4131	\$1,400,000	\$733,257	\$1,600,000	1%	14.3%
Other Income / Rialto-Tr Plant	100-4020-405-4132	\$300,000	\$483,465	\$550,000	50%	83.3%
Total Other operating revenue:		\$4,806,616	\$4,469,285	\$5,166,245	13.8%	7.5%
Total Other Operating Revenue:		\$4,806,616	\$4,469,285	\$5,166,245	13.8%	7.5%
Total Revenue Source:		\$33,056,616	\$33,739,561	\$32,721,705	2.2%	-1%

Revenue by Type

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2024 Budget vs. FY2025 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue						
Water consumption sales						
Sales - Water Consumption						
Water Domestic / Tier 1	100-4000-400-4001	\$5,325,000	\$5,341,513	\$5,431,500	4.8%	2%
Water Domestic / Tier 2	100-4000-400-4002	\$6,400,000	\$6,598,454	\$6,528,000	-8.8%	2%
Water Domestic / Tier 3	100-4000-400-4003	\$5,800,000	\$6,256,715	\$5,800,000	-12.5%	0%
Revenue / Water Domestic	100-4000-400-4005	\$45,000	-\$30	\$0	N/A	-100%
Revenue / Water-Hydrant	100-4000-400-4007	\$380,000	\$423,693	\$400,000	-21%	5.3%
Revenue / Water-Unauth Use Fir Ser	100-4000-400-4008	\$250,000	\$325,953	\$320,000	75.3%	28%
Revenue / Wholesale Water Sales	100-4000-400-4009	\$160,000	\$186,910	\$185,000	-48.1%	15.6%
Revenue / Water Revenue & Unauth	100-4000-400-4011	\$0	\$900	\$900	-100%	N/A
Rentals & Leases / Chino Basin Wtr Rights	100-4000-400-4012	\$1,000,000	\$1,240,000	\$0	N/A	-100%
Total Sales - Water Consumption:		\$19,360,000	\$20,374,109	\$18,665,400	-1.6%	-3.6%
Total Water consumption sales:		\$19,360,000	\$20,374,109	\$18,665,400	-1.6%	-3.6%
Water service charges						
Sales - Water Service Charges						
Revenue / Domestic Mo Ser Chg	100-4010-401-4050	\$8,400,000	\$8,421,881	\$8,400,000	4.5%	0%
Revenue / Fire Service Mo Ser Chg	100-4010-401-4051	\$400,000	\$401,221	\$400,000	17%	0%
Revenue / Hydrants Mo Ser Chg	100-4010-401-4052	\$90,000	\$73,006	\$90,000	20%	0%
Revenue / Backflow Install Chg	100-4010-401-4114	\$0	\$60	\$60	-100%	N/A
Total Sales - Water Service Charges:		\$8,890,000	\$8,896,168	\$8,890,060	5.1%	0%
Total Water service charges:		\$8,890,000	\$8,896,168	\$8,890,060	5.1%	0%
Other operating revenue						
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Revenue / Backflowdevice Mo Ser Chg	100-4020-405-4054	\$54,000	\$63,695	\$60,000	12.5%	11.1%
Revenue / Cash Variance	100-4020-405-4100	\$0	-\$358	\$0	0%	0%
Revenue / Delinquent Charge	100-4020-405-4101	\$600,000	\$667,240	\$645,000	33.3%	7.5%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2024 Budget vs. FY2025 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Revenue / Fines-Unauth Water Use	100-4020-405-4103	\$1,300	\$6,402	\$6,000	0%	361.5%
Revenue / Pulled Meter Charge	100-4020-405-4104	\$0	\$125	\$125	0%	N/A
Revenue / Returned Check Charge	100-4020-405-4105	\$10,000	\$11,375	\$10,000	0%	0%
Revenue / Turn On/Turn Off Non Pay	100-4020-405-4106	\$8,000	\$13,708	\$13,000	-93.8%	62.5%
Revenue / Lien Fee	100-4020-405-4107	\$500	\$60	\$60	-50%	-88%
Revenue / Special Turn On Charges	100-4020-405-4108	\$6,000	\$6,600	\$6,000	-50%	0%
Revenue / Fire Flow Test	100-4020-405-4110	\$10,000	\$9,450	\$10,000	0%	0%
Revenue / Inspection	100-4020-405-4111	\$112,216	\$219,504	\$115,000	0%	2.5%
Revenue / Meter Installation Charge	100-4020-405-4112	\$245,000	\$344,622	\$240,000	-17.8%	-2%
Revenue / Plan Check Fees	100-4020-405-4113	\$55,000	\$22,688	\$30,000	120%	-45.5%
Revenue / Water Service Ap Fee	100-4020-405-4115	\$42,000	\$44,875	\$42,000	0%	0%
Revenue / Unclaimed Customer Refund	100-4020-405-4116	\$9,000	\$6,982	\$9,000	-55%	0%
Operating Revenue / Miscellaneous	100-4020-405-4117	\$1,000	\$5,584	\$5,000	-80%	400%
Revenue / Copies & Standards	100-4020-405-4118	\$50	\$15	\$40	-75%	-20%
Other Income / Administrative Fee	100-4020-405-4120	\$500,000	\$421,288	\$300,000	116.9%	-40%
Other Income / Document Fee	100-4020-405-4122	\$50	\$10	\$20	0%	-60%
Other Income / Revenue-Other Activities	100-4020-405-4123	\$2,500	\$45,848	\$5,000	0%	100%
Other Income / Energy Programs	100-4020-405-4124	\$5,000	\$8,359	\$0	-75%	-100%
Other Income / Field Equip Reimbursement	100-4020-405-4125	\$50,000	\$145,749	\$150,000	0%	200%
Other Income / Conservation Rebate Reimb	100-4020-405-4126	\$265,000	\$96,229	\$0	1,225%	-100%
Other Income / Baseline Feeder Operat'ns	100-4020-405-4127	\$1,050,000	\$1,005,144	\$1,250,000	0%	19%
Other Income / Reimb. 3A1 Pump	100-4020-405-4128	\$80,000	\$107,369	\$120,000	-20%	50%
Other Income / Reimbursement - UTC Routine	100-4020-405-4131	\$1,400,000	\$733,257	\$1,600,000	1%	14.3%
Other Income / Rialto-Tr Plant	100-4020-405-4132	\$300,000	\$483,465	\$550,000	50%	83.3%
Total Other Operating Revenue:		\$4,806,616	\$4,469,285	\$5,166,245	13.8%	7.5%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2024 Budget vs. FY2025 Budget (% Change)	FY2025 Budget vs. FY2026 Budgeted (% Change)
Total Other operating revenue:		\$4,806,616	\$4,469,285	\$5,166,245	13.8%	7.5%
Total Revenue:		\$33,056,616	\$33,739,561	\$32,721,705	2.2%	-1%

DIVISION SUMMARIES

Board of Directors



Greg Young
President, Division 5



Dan Jenkins
Vice President, Division 2



Angela Garcia
Director, Division 1



Kelvin Moore
Director, Division 3



Estevan Bennett
Director, Division 4

SERVICES WE PROVIDE

The Board of Directors is the legislative body of the organization, comprised of five publicly elected members. The major functions of the Board of Directors of the District include defining goals and objectives, acting as custodian of the District's property and resources, establishing policies, reviewing all District's operations and employing executive management.

SIGNIFICANT CHANGES

- Estevan Bennett was sworn in as a Director representing Division 4.

FY 2024-25 ACCOMPLISHMENTS

- Completed a professional recruitment campaign for a new Chief Financial Officer.
- Updated policies and procedures for the Board of Directors and the Sponsorship program.
- Completed the Class & Comp Study.

FY 2025-26 GOALS & OBJECTIVES

- Complete the Oliver P. Roemer Water Filtration Expansion project.
- Complete the Rate Study which will greatly benefit the District long-term.
- Complete ongoing 5-year CIP, strategic plan, and vision for the District.
- Work with local School Districts to create a pathway for emerging water pros in the area.

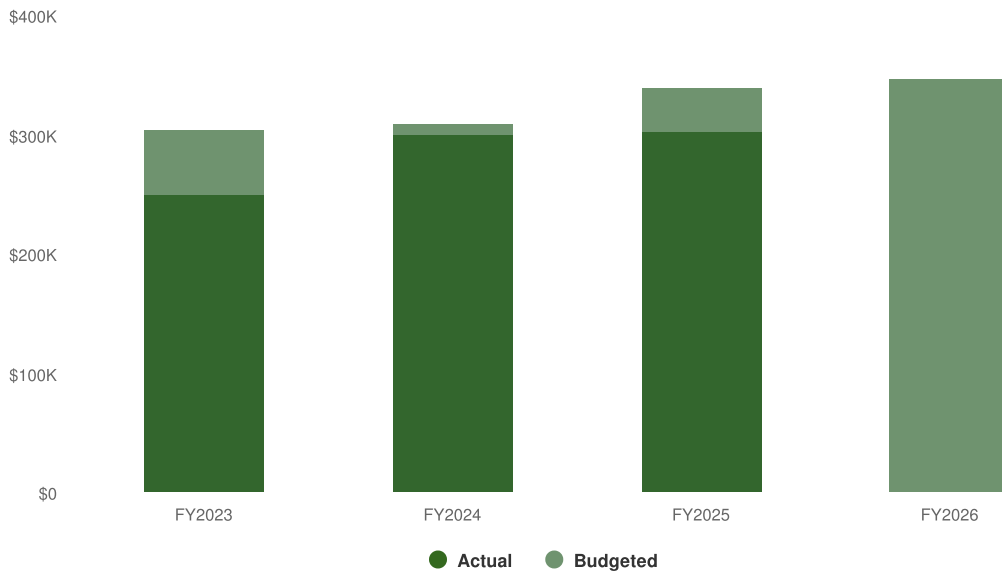
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Constituently evaluate opportunities for additional regional and statewide leadership.	Ongoing	Ongoing	Ongoing
Participate in Water Industry Professional Development opportunities.	3/Year	3	3
Submit all documentation by deadlines pursuant to transparency policies.	100%	100%	100%
Act on project related agenda items presented by staff.	100%	100%	100%

Expenditures Summary

\$347,000 **\$7,500**
(2.21% vs. prior year)

Board of Directors Proposed and Historical Budget vs. Actual

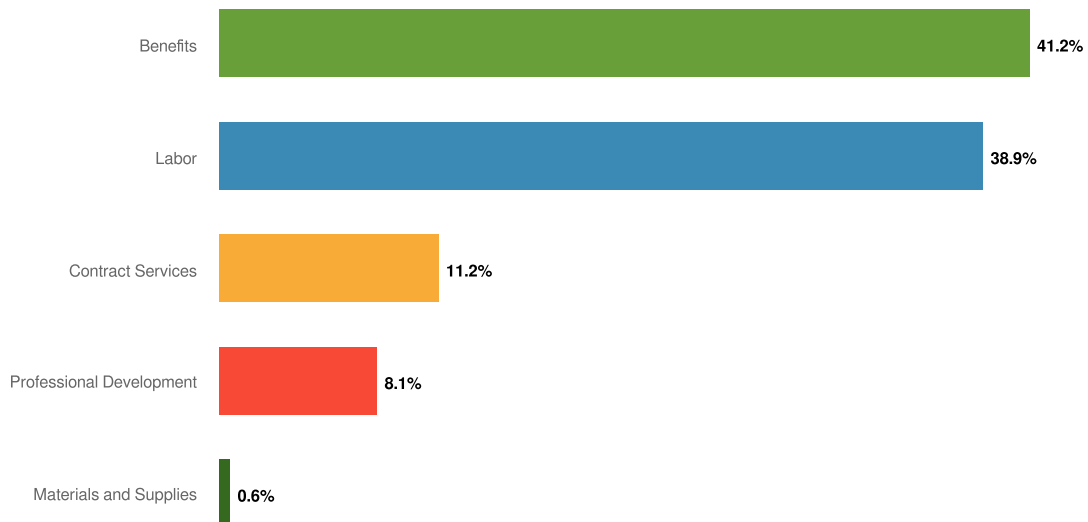


Name	Account ID	FY2024 Budget	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures						
General & Admin						
Board Of Directors						
Labor / Part Time Or Temporary	100-5650-500-5002	\$122,400	\$128,500	\$110,389	\$134,900	5%
Benefits / FICA	100-5650-510-5101	\$7,600	\$8,000	\$7,210	\$8,400	5%

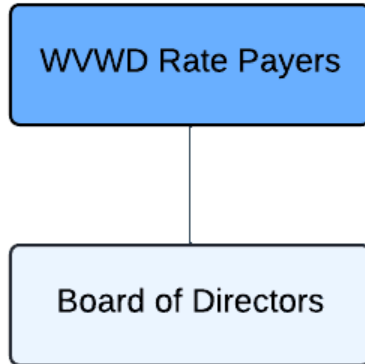
Name	Account ID	FY2024 Budget	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Benefits / Medicare	100-5650-510-5102	\$1,800	\$1,900	\$1,686	\$2,000	5.3%
Expense / Workers Comp Insurance	100-5650-510-5103	\$800	\$800	\$651	\$1,000	25%
Benefits / Hosp/Med Insurance	100-5650-510-5120	\$104,000	\$120,500	\$102,718	\$117,600	-2.4%
Benefits / Dental	100-5650-510-5121	\$8,700	\$8,800	\$7,598	\$7,900	-10.2%
Benefits / Vision Care Insurance	100-5650-510-5122	\$1,300	\$1,300	\$1,155	\$1,300	0%
Benefits / Disability Insurance	100-5650-510-5123	\$300	\$300	\$280	\$1,500	400%
Benefits / Life Insurance	100-5650-510-5125	\$3,200	\$3,200	\$3,022	\$3,400	6.3%
Expense / Training	100-5650-515-5200	\$10,600	\$12,800	\$11,810	\$13,000	1.6%
Miscellaneous / Trans/Meals/Lodging	100-5650-515-5202	\$14,400	\$14,400	\$21,284	\$15,000	4.2%
Professional Services / Other Consultants	100-5650-525-5340	\$33,600	\$37,200	\$33,000	\$39,000	4.8%
Operating Supplies / Miscellaneous	100-5650-530-5403	\$1,000	\$1,800	\$2,382	\$2,000	11.1%
Total Board Of Directors:		\$309,700	\$339,500	\$303,185	\$347,000	2.2%
Total General & Admin:		\$309,700	\$339,500	\$303,185	\$347,000	2.2%
Total Expenditures:		\$309,700	\$339,500	\$303,185	\$347,000	2.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Accounting



SERVICES WE PROVIDE

The Accounting Division ensures the District's conformance with modern finance, accounting theory and practices, and compliance with applicable state and federal laws. It also provides accountability and adequate control over the use of District funds.

SIGNIFICANT CHANGES

- Jose Velasquez was hired as the Chief Financial Officer.

FY 2024-25 ACCOMPLISHMENTS

- Obtained the Triple Crown designation from Government Finance Officers Association (GFOA).
- Completed external audit performed by The Pun Group of the District's Financial Statements for the period ending on June 30, 2025.
- Completed monthly financial reports in a timely manner.
- Adoption of Operating & Capital Budget for Fiscal Year 2025-26.

FY 2025-26 GOALS & OBJECTIVES

- Complete the rate study and meet all required rules and regulations of Prop 218.
- Maintain a commitment to sustainability, transparency, and accountability.
- Maintain responsible stewardship of District funds both in the present and in anticipation of the future.
- Maintain strong financial policies and management practices to preserve and enhance the District's financial position.
- Review and make any needed changes to finance-related policies such as the Capitalization policy.

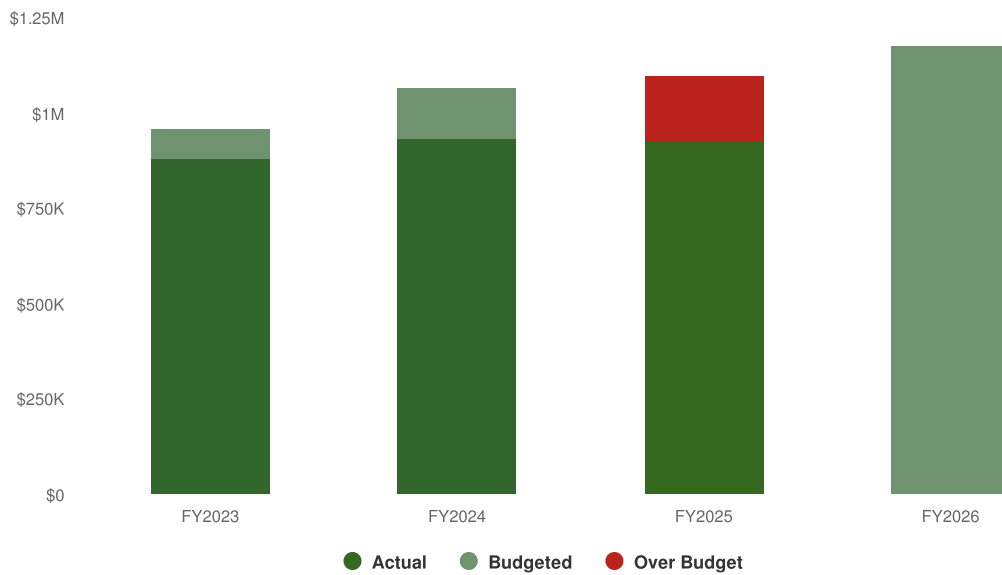
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Days to prepare and present the Annual Report after fiscal year-end	182 days	193	177
Provide quarterly performance reports	4	4	4
Provide monthly budget vs actuals reports	12	12	12
Number of fiscal policies updated/enhanced and reviewed with the Board.	2	2	2
Consecutive years Certificate of Achievement for Excellence in Financial Reporting received for Annual Report.	14	13	14
Consecutive years Certificate of Achievement for Excellence in Financial Reporting received for PAFR	4	3	4

Expenditures Summary

\$1,174,150 **\$245,720**
(26.47% vs. prior year)

Accounting Proposed and Historical Budget vs. Actual

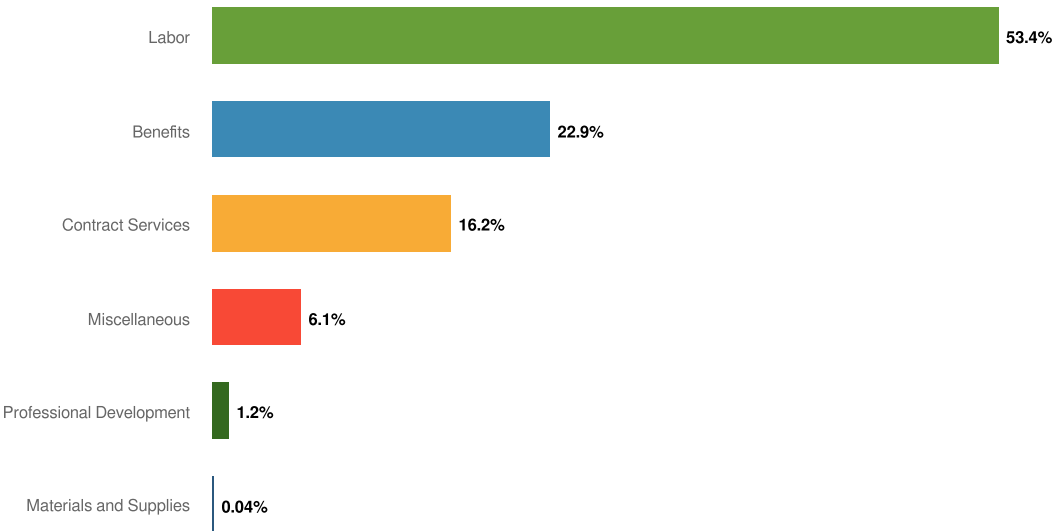


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Accounting					
Labor / Full Time	100-5620-500-5001	\$415,200	\$579,398	\$612,600	47.5%
Labor / Overtime	100-5620-500-5003	\$14,500	\$10,631	\$12,000	-17.2%

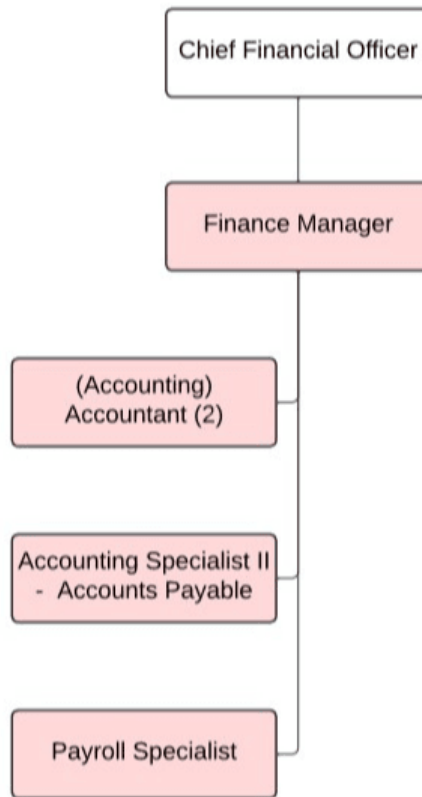
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Bilingual Compensation	100-5620-500-5020	\$2,600	\$2,600	\$2,600	0%
Benefits / Deferred Comp-ER Match	100-5620-510-5100	\$9,800	\$7,740	\$9,800	0%
Benefits / FICA	100-5620-510-5101	\$32,400	\$36,813	\$38,100	17.6%
Benefits / Medicare	100-5620-510-5102	\$7,600	\$8,610	\$9,100	19.7%
Expense / Workers Comp Insurance	100-5620-510-5103	\$2,900	\$7,614	\$4,000	37.9%
Expense / PERS - ER Contribution - Classic Members	100-5620-510-5105	\$24,500	\$25,849	\$27,400	11.8%
Expense / PERS - ER Contribution - PEPRA Members	100-5620-510-5106	\$23,600	\$26,842	\$28,400	20.3%
Expense / PERS - EPMC - Classic Members	100-5620-510-5107	\$13,700	\$14,452	\$15,300	11.7%
Benefits / Hosp/Med Insurance	100-5620-510-5120	\$132,600	\$105,747	\$117,000	-11.8%
Benefits / Dental	100-5620-510-5121	\$8,800	\$7,197	\$7,400	-15.9%
Benefits / Vision Care Insurance	100-5620-510-5122	\$1,300	\$1,163	\$1,300	0%
Benefits / Disability Insurance	100-5620-510-5123	\$1,800	\$2,782	\$8,100	350%
Benefits / EAP	100-5620-510-5124	\$100	\$148	\$200	100%
Benefits / Life Insurance	100-5620-510-5125	\$2,000	\$1,952	\$3,300	65%
Expense / Training	100-5620-515-5200	\$5,000	\$1,829	\$5,000	0%
Miscellaneous / Subscription & Membrships	100-5620-515-5201	\$2,730	\$2,652	\$3,450	26.4%
Miscellaneous / Trans/Meals/Lodging	100-5620-515-5202	\$4,000	\$5,642	\$6,000	50%
Professional Services / Auditing	100-5620-525-5310	\$52,000	\$52,925	\$55,000	5.8%
Professional Services / Fiscal Agent	100-5620-525-5312	\$10,000	\$11,230	\$12,000	20%
Professional Services / Other Consultants	100-5620-525-5340	\$93,800	\$119,390	\$123,600	31.8%
Operating Supplies / Miscellaneous	100-5620-530-5403	\$500	\$319	\$500	0%
Miscellaneous / Bank Account Analysis	100-5620-536-5302	\$66,000	\$63,997	\$72,000	9.1%
Operating Supplies / Uniforms	100-5620-536-5475	\$1,000	\$0	\$0	-100%
Total Accounting:		\$928,430	\$1,097,521	\$1,174,150	26.5%
Total General & Admin:		\$928,430	\$1,097,521	\$1,174,150	26.5%
Total Expenditures:		\$928,430	\$1,097,521	\$1,174,150	26.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Administration



SERVICES WE PROVIDE

The General Manager is responsible for carrying out day-to-day District operations, implementation of adopted policies, general oversight to inter-agency relations, legislative activities, and strategic planning. Administration is also responsible for implementing the District's Vision, maintaining official records, and promoting public trust and transparency. General Operations is responsible for efficiently operating and maintaining WVWD's Domestic Water and facilities to meet the needs of the District's customers by providing exceptional customer service at a reasonable cost while protecting public health.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Implemented a new Agenda Management program, Agendalink.
- Began the record retention project to ensure that records are accurate and easy to find.
- Responded to all records request within the required time frame in an effort to increase transparency for the District.
- Began working on the much awaited Strategic Plan, collaborating with all departments.

FY 2025-26 GOALS & OBJECTIVES

- Encourage efficient water use practices with customers through education and new technology in anticipation of the upcoming regulations.
- Collaborate with the HR department to review policies & procedures and make any necessary changes.
- Complete the records retention management program.
- Devise a succession plan for certain positions that have been identified.

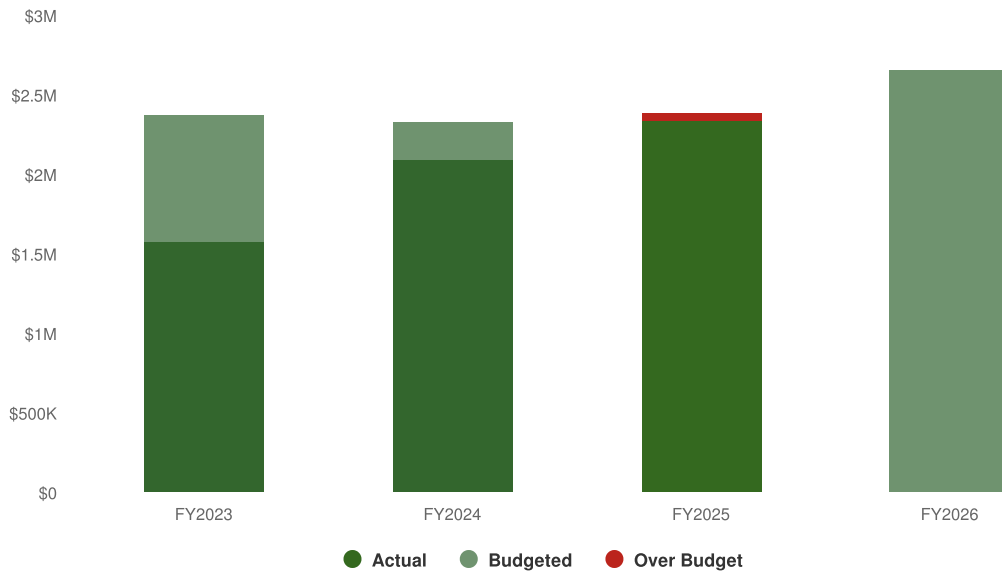
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Publish Open Meeting/Public Notices on or before statutory requirement.	100%	100%	100%
Develop management workshops for directors/managers to better collaborate with staff.	4	4	4
Continue to improve district wide policies and procedures to comply with current laws/regulations.	3	3	3
Participate in professional development opportunities	5	7	6

Expenditures Summary

\$2,664,425 **\$327,130**
(14.00% vs. prior year)

Administration Proposed and Historical Budget vs. Actual



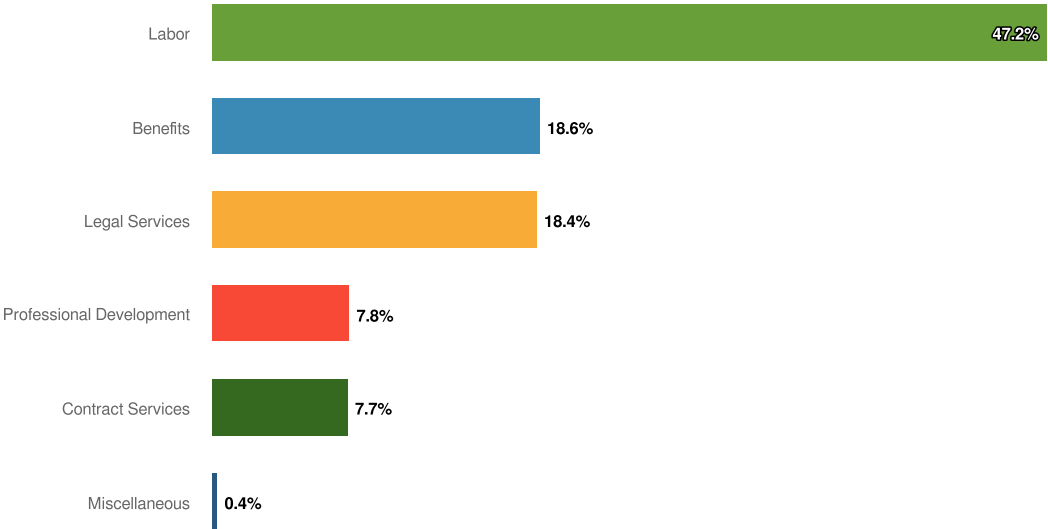
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Administration					
Labor / Full Time	100-5610-500-5001	\$1,086,600	\$1,015,602	\$1,254,500	15.5%
Labor / Part Time Or Temporary	100-5610-500-5002	\$0	\$114,715	\$0	0%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5610-500-5003	\$100	\$1,162	\$2,000	1,900%
Labor / Bilingual Compensation	100-5610-500-5020	\$900	\$1,375	\$1,300	44.4%
Benefits / Deferred Comp-ER Match	100-5610-510-5100	\$40,300	\$55,575	\$45,300	12.4%
Benefits / FICA	100-5610-510-5101	\$46,600	\$45,933	\$50,500	8.4%
Benefits / Medicare	100-5610-510-5102	\$17,100	\$17,192	\$19,300	12.9%
Expense / Workers Comp Insurance	100-5610-510-5103	\$6,200	\$6,986	\$8,200	32.3%
Benefit / Vehicle Allowance	100-5610-510-5104	\$18,200	\$13,650	\$0	-100%
Expense / PERS - ER Contribution - Classic Members	100-5610-510-5105	\$69,400	\$122,689	\$131,600	89.6%
Expense / PERS - ER Contribution - PEPPA Members	100-5610-510-5106	\$37,900	-\$4,536	\$9,400	-75.2%
Expense / PERS - EPMC - Classic Members	100-5610-510-5107	\$38,800	\$68,412	\$73,500	89.4%
Benefits / Hosp/Med Insurance	100-5610-510-5120	\$103,400	\$91,594	\$128,900	24.7%
Benefits / Dental	100-5610-510-5121	\$6,400	\$5,584	\$7,900	23.4%
Benefits / Vision Care Insurance	100-5610-510-5122	\$1,300	\$1,036	\$1,300	0%
Benefits / Disability Insurance	100-5610-510-5123	\$3,200	\$3,293	\$14,800	362.5%
Benefits / EAP	100-5610-510-5124	\$100	\$129	\$200	100%
Benefits / Life Insurance	100-5610-510-5125	\$2,700	\$2,369	\$3,600	33.3%
Expense / Training	100-5610-515-5200	\$20,700	\$26,173	\$35,000	69.1%
Miscellaneous / Subscription & Memberships	100-5610-515-5201	\$57,995	\$61,556	\$62,725	8.2%
Miscellaneous / Trans/Meals/Lodging	100-5610-515-5202	\$98,000	\$125,134	\$109,700	11.9%
Professional Services / Other Consultants	100-5610-525-5340	\$210,200	\$58,679	\$205,200	-2.4%
Professional Services / Legal	100-5610-526-5330	\$420,000	\$544,971	\$490,000	16.7%
Miscellaneous / Printing	100-5610-536-5411	\$5,000	\$1,033	\$5,000	0%
Miscellaneous / Election Expense	100-5610-536-5452	\$15,000	\$549	\$0	-100%
Miscellaneous / Office Supplies	100-5610-536-5454	\$1,600	\$3,824	\$2,000	25%
Operating Supplies / Uniforms	100-5610-536-5475	\$2,500	\$103	\$2,500	0%
Programs / Regional Programs	100-5610-537-5505	\$27,100	\$0	\$0	-100%

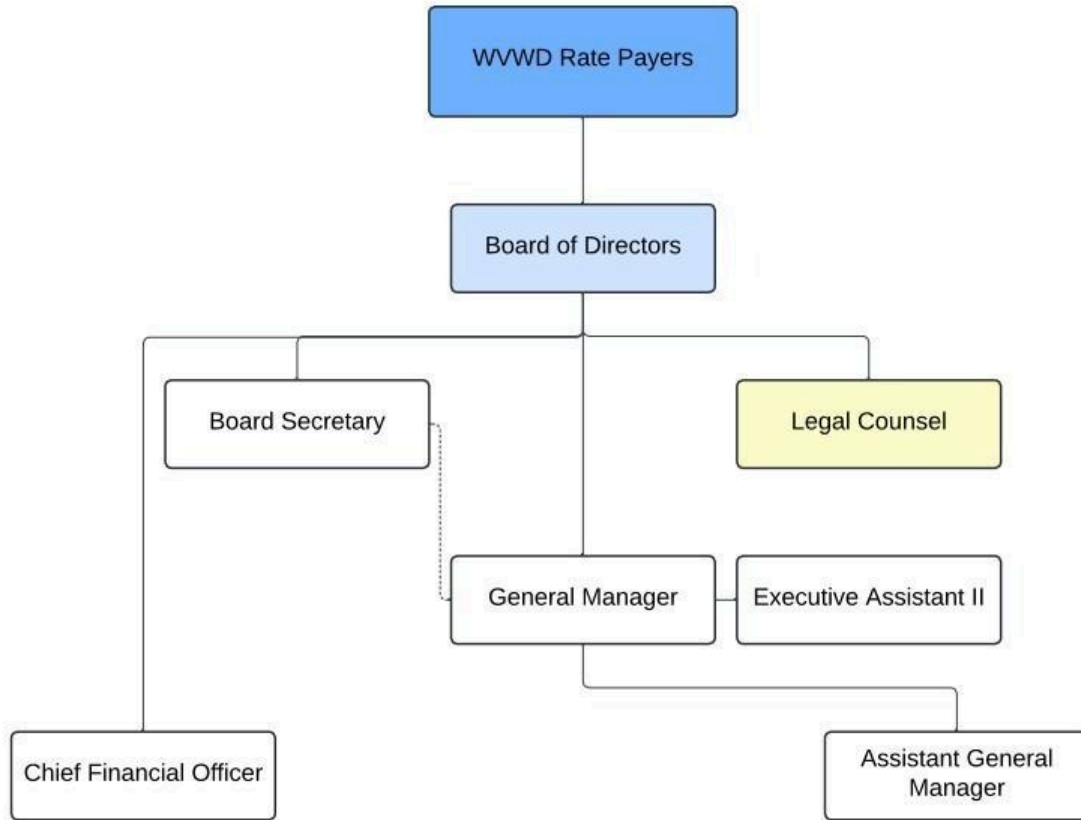
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Total Administration:		\$2,337,295	\$2,384,781	\$2,664,425	14%
Total General & Admin:		\$2,337,295	\$2,384,781	\$2,664,425	14%
Total Expenditures:		\$2,337,295	\$2,384,781	\$2,664,425	14%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Billing



Billing

SERVICES WE PROVIDE

Billing is responsible for providing billing for water services, they coordinate the billing and receipting of approximately 25,500 accounts per month. Staff enters adjustments to customer accounts if needed, response to billing inquiries, and resolve customer concerns about service delivery through coordination with field personnel.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Reconfigured Tyler revenue buckets to accommodate Delinquency Process.
- Cross-trained with the Meters Department to improve efficiency of both Billing and Meters staff.
- Collaboration with Water Quality Cross Connections division on the backflow process and fines.
- Revision of Standard Operating Procedures (SOP) manual reflecting updated process of adjustments.

FY 2025-26 GOALS & OBJECTIVES

- Continue working with the Meter Department and Sensus Aquametric on Advanced Metering Infrastructure (AMI)
- Provide Customer base with updated ways to view billing statements through our new payment system Ipaysmart.
- Continue to cross-training and collaborate with all departments to provide error-free billing and customer service.
- Identify areas of improvement in the billing process with the integration of the iPaySmart payment processor.

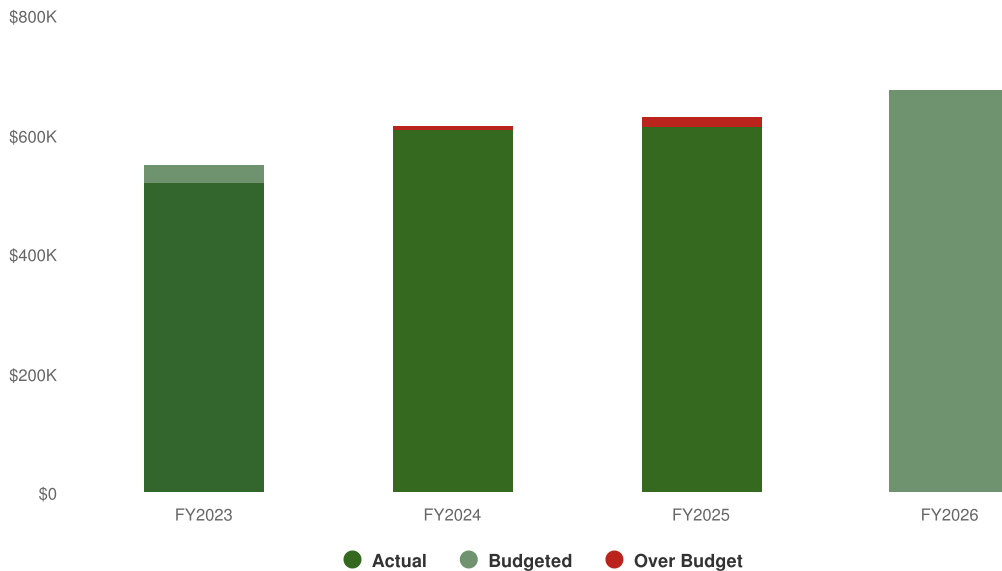
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Provide monthly water audit data to General Services	12	12	12
Process all customer billing adjustments	<20 days	15 days	18 days
Finalize implementation of Tyler Utility Billing delinquency process.	100%	90%	90%
Maintain Assessor's Parcel Number (APN) rejection rate of 2% or less	100%	100%	95%

Expenditures Summary

\$677,100 **\$62,300**
(10.13% vs. prior year)

Billing Proposed and Historical Budget vs. Actual

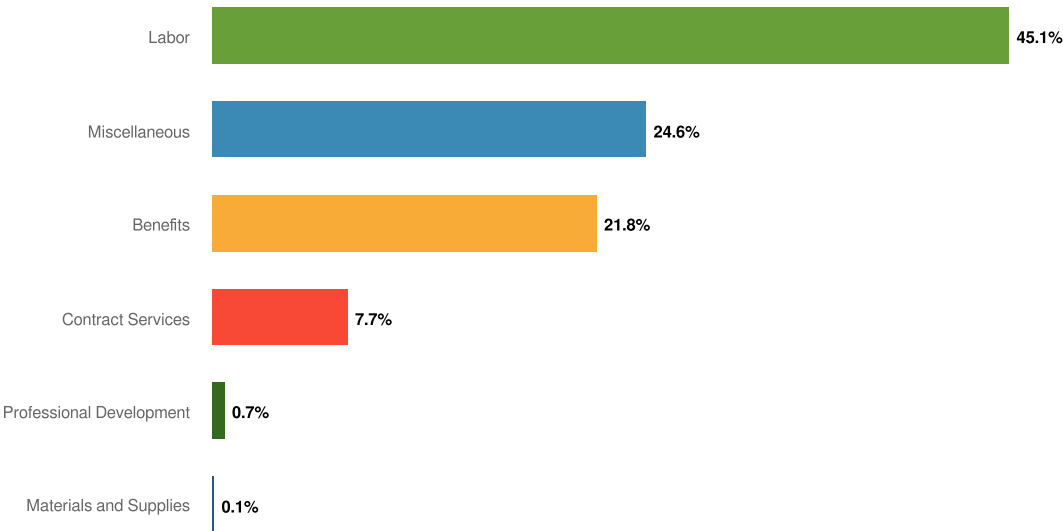


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Finance					
Billing					
Labor / Full Time	100-5530-500-5001	\$262,800	\$253,510	\$303,400	15.4%
Labor / Overtime	100-5530-500-5003	\$1,500	\$387	\$500	-66.7%

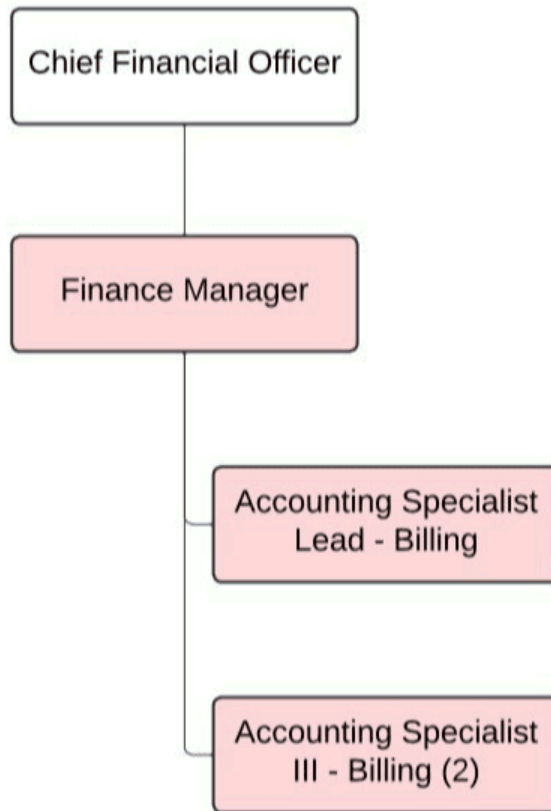
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Bilingual Compensation	100-5530-500-5020	\$1,300	\$1,300	\$1,300	0%
Benefits / Deferred Comp-ER Match	100-5530-510-5100	\$5,900	\$5,112	\$5,900	0%
Benefits / FICA	100-5530-510-5101	\$16,700	\$16,267	\$19,300	15.6%
Benefits / Medicare	100-5530-510-5102	\$3,900	\$3,804	\$4,500	15.4%
Expense / Workers Comp Insurance	100-5530-510-5103	\$1,500	\$1,320	\$1,900	26.7%
Expense / PERS - ER Contribution - Classic Members	100-5530-510-5105	\$23,700	\$24,061	\$26,300	11%
Expense / PERS - ER Contribution - PEPRA Members	100-5530-510-5106	\$5,200	\$4,853	\$6,500	25%
Expense / PERS - EPMC - Classic Members	100-5530-510-5107	\$13,300	\$13,453	\$14,700	10.5%
Benefits / Hosp/Med Insurance	100-5530-510-5120	\$63,800	\$51,912	\$57,900	-9.2%
Benefits / Dental	100-5530-510-5121	\$3,800	\$3,613	\$3,800	0%
Benefits / Vision Care Insurance	100-5530-510-5122	\$800	\$733	\$800	0%
Benefits / Disability Insurance	100-5530-510-5123	\$900	\$1,505	\$4,100	355.6%
Benefits / EAP	100-5530-510-5124	\$100	\$89	\$100	0%
Benefits / Life Insurance	100-5530-510-5125	\$1,200	\$1,150	\$1,700	41.7%
Expense / Training	100-5530-515-5200	\$3,000	\$320	\$3,000	0%
Miscellaneous / Trans/Meals/Lodging	100-5530-515-5202	\$2,000	\$0	\$2,000	0%
Outside Labor/Contractors / Printing	100-5530-525-5304	\$48,000	\$56,187	\$52,000	8.3%
Operating Supplies / Miscellaneous	100-5530-530-5403	\$800	\$228	\$800	0%
Postage & Shipping	100-5530-536-5471	\$154,000	\$190,285	\$166,000	7.8%
Operating Supplies / Uniforms	100-5530-536-5475	\$600	\$547	\$600	0%
Total Billing:		\$614,800	\$630,637	\$677,100	10.1%
Total Finance:		\$614,800	\$630,637	\$677,100	10.1%
Total Expenditures:		\$614,800	\$630,637	\$677,100	10.1%

Expenditures by Expense Type

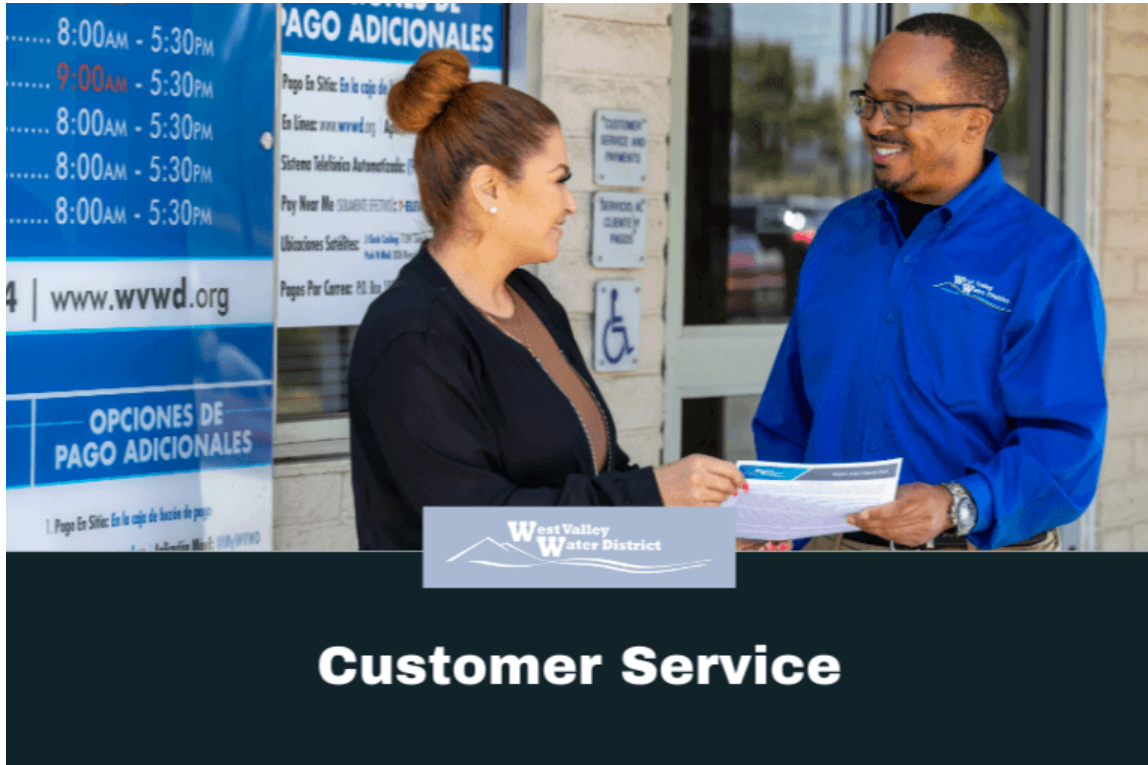
Budgeted Expenditures by Expense Type



Organizational Chart



Customer Service



Customer Service

SERVICES WE PROVIDE

The Customer Service Department handles approximately 25,500 accounts. Customer Service provides assistance with payments, opening or closing accounts, account information, water consumption and more.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Adopted a convenience fee model to help absorb the cost of credit card charges for customers that pay using online payment services.
- Entered into a 5-year contract with IPaySmart. New agreement will save the District money over the next 5 years.
- Adopted a convenience fee model, to help absorb the cost of credit card charges for customers that pay using online payment services.
- Cross-training with the Meter Department.

FY 2025-26 GOALS & OBJECTIVES

- Complete the development and documentation of Standard Operating Procedures (SOPs) for all routine customer service activities by the end of the Fiscal Year.
- Develop an online water service application process.
- Implement a process to notify landlords or property managers when tenants are delinquent on their account.
- Notify customers regarding the new online payment systems and have at least 35% of online users by the end of the fiscal year.
- Conduct weekly team meetings/morning huddles to review current challenges, share updates, and ensure all team members are aligned.
- Promote a culture of open communication where staff are encouraged to identify and discuss issues in a constructive, solution-oriented manner.

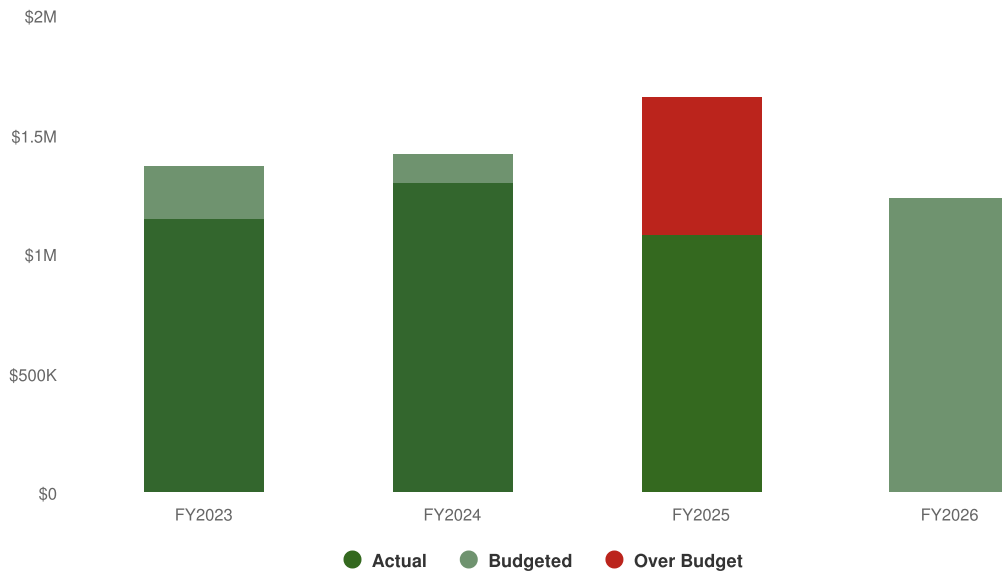
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Average customer wait time	<3	<3	<3
Average abandon rate	5%	5%	5%
CSR Cash drawer variance	≤\$2	<\$2	<\$1
Number of customer service training hours per employee.	12	12	12

Expenditures Summary

\$1,238,300 **\$154,800**
(14.29% vs. prior year)

Customer Service Proposed and Historical Budget vs. Actual



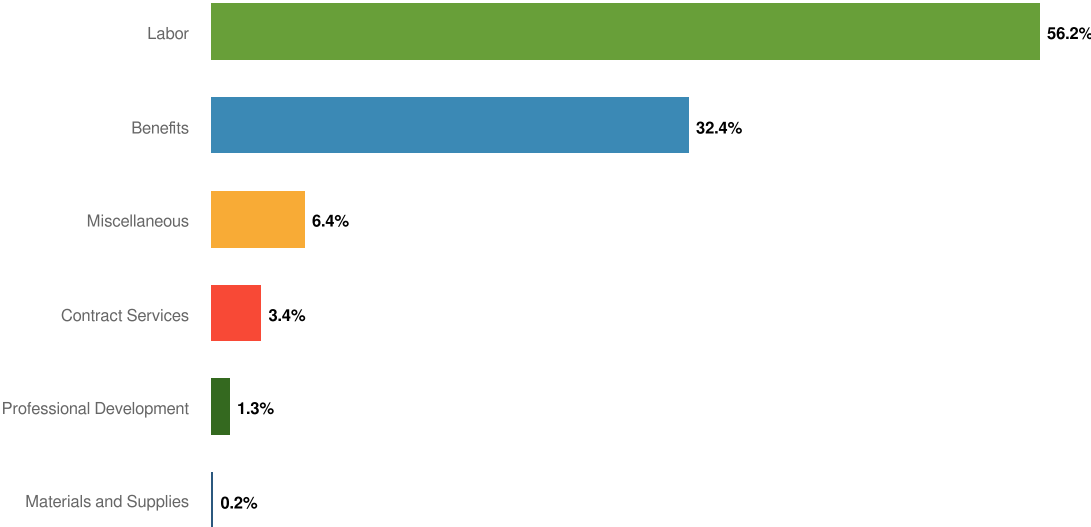
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Finance					
Customer Service					
Labor / Full Time	100-5510-500-5001	\$593,200	\$541,791	\$684,300	15.4%
Labor / Overtime	100-5510-500-5003	\$7,000	\$14,991	\$9,000	28.6%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Bilingual Compensation	100-5510-500-5020	\$2,000	\$1,838	\$2,600	30%
Benefits / Deferred Comp-ER Match	100-5510-510-5100	\$17,600	\$3,675	\$17,600	0%
Benefits / FICA	100-5510-510-5101	\$38,600	\$34,850	\$44,500	15.3%
Benefits / Medicare	100-5510-510-5102	\$9,000	\$8,150	\$10,400	15.6%
Expense / Workers Comp Insurance	100-5510-510-5103	\$3,400	\$5,312	\$4,600	35.3%
Expense / PERS - ER Contribution - Classic Members	100-5510-510-5105	\$16,300	\$17,174	\$18,200	11.7%
Expense / PERS - ER Contribution - PEPRA Members	100-5510-510-5106	\$36,300	\$29,834	\$42,900	18.2%
Expense / PERS - EPMC - Classic Members	100-5510-510-5107	\$9,100	\$9,602	\$10,200	12.1%
Expense / PERS - Pension Expense - GASB 68	100-5510-510-5109	\$400	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5510-510-5120	\$202,800	\$157,641	\$220,600	8.8%
Benefits / Dental	100-5510-510-5121	\$12,200	\$9,652	\$13,200	8.2%
Benefits / Vision Care Insurance	100-5510-510-5122	\$2,300	\$1,985	\$2,300	0%
Benefits / Disability Insurance	100-5510-510-5123	\$2,100	\$3,447	\$10,400	395.2%
Benefits / EAP	100-5510-510-5124	\$300	\$241	\$400	33.3%
Benefits / Life Insurance	100-5510-510-5125	\$3,600	\$3,215	\$6,300	75%
Expense / Training	100-5510-515-5200	\$3,000	\$640	\$15,000	400%
Miscellaneous / Trans/Meals/Lodging	100-5510-515-5202	\$500	\$129	\$1,500	200%
Outside Labor/Contractors / Remote Site Fees	100-5510-525-5305	\$45,100	\$237,594	\$15,100	-66.5%
Professional Services / Armored Transport	100-5510-525-5309	\$6,800	\$7,325	\$7,300	7.4%
Outside Labor / Contractors	100-5510-525-5319	\$0	\$89,580	\$0	0%
Professional Services / Other Consultants	100-5510-525-5340	\$0	\$0	\$20,000	N/A
Operating Supplies / Miscellaneous	100-5510-530-5403	\$2,500	\$2,414	\$2,500	0%
Miscellaneous / Bank Card Expense	100-5510-536-5320	\$65,000	\$473,402	\$75,000	15.4%
Other Expenses / Equipment	100-5510-536-5412	\$2,800	\$2,145	\$2,800	0%
Operating Supplies / Uniforms	100-5510-536-5475	\$1,600	\$965	\$1,600	0%
Total Customer Service:		\$1,083,500	\$1,657,593	\$1,238,300	14.3%

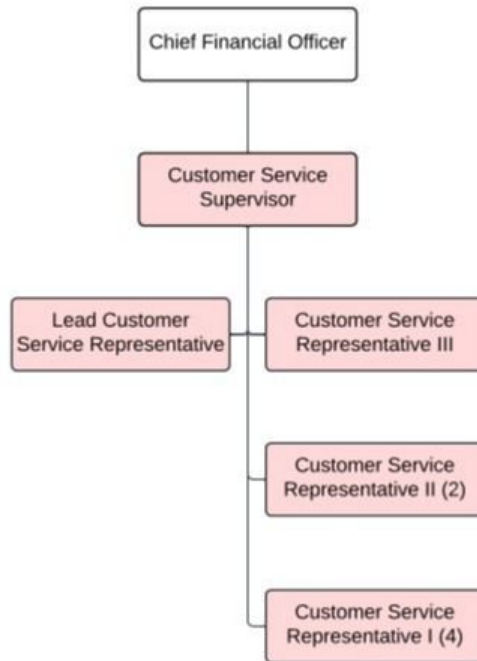
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Total Finance:		\$1,083,500	\$1,657,593	\$1,238,300	14.3%
Total Expenditures:		\$1,083,500	\$1,657,593	\$1,238,300	14.3%

Expenditures by Expense Type

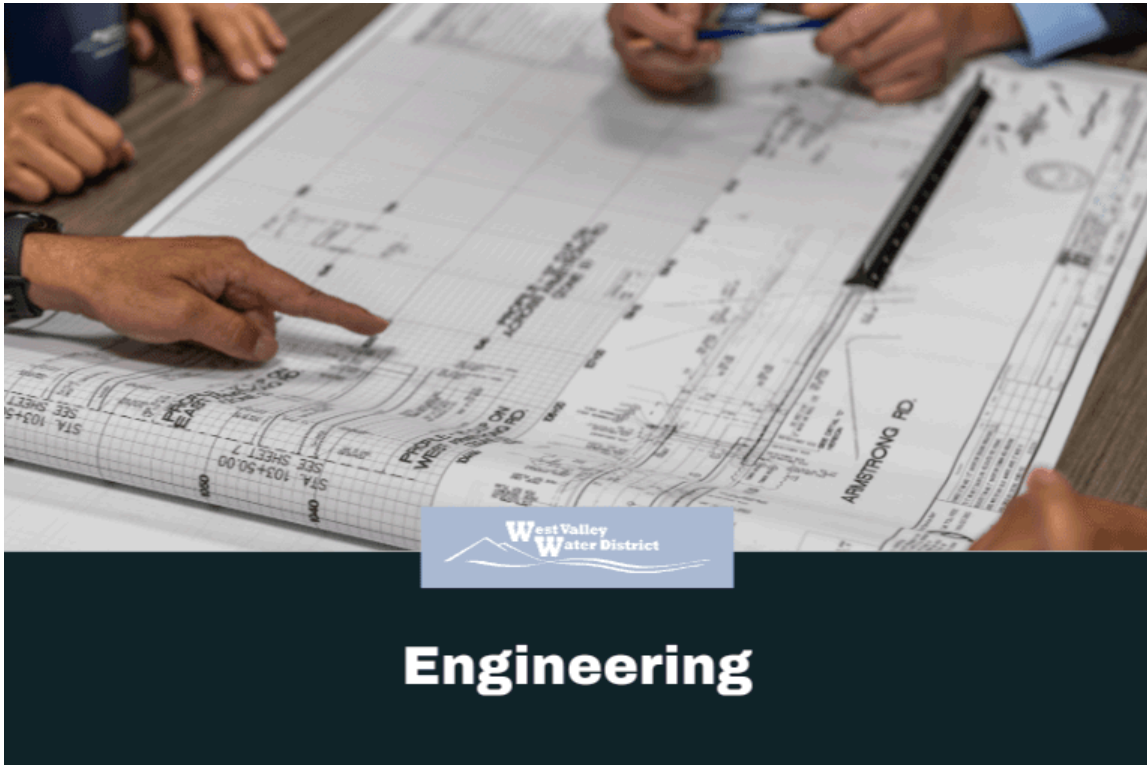
Budgeted Expenditures by Expense Type



Organizational Chart



Engineering



SERVICES WE PROVIDE

The Engineering Department is responsible for strategic planning, the capital budget, water resources planning, support facilities planning, environmental services, quality control, construction, and developer designed and constructed facilities. It also coordinates assigned activities with other District departments and outside agencies and provides highly responsible and complex administrative and technical support to the District, General Manager, and the Board of Directors.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Continued construction of the Roemer Water Treatment Plant Expansion to ensure and provide safe and reliable water supply.
- Collaborated and closed out 14 Developer-led development projects, resulting in 433 additional customer connections.
- Continued regional collaboration efforts to identify and implement groundwater recharge of local runoff and State Water Project Water in the Rialto-Colton Basin.
- Finalized design packages and conducted solicitations for \$15M of Capital Improvement Projects to install needed projects to increase water supply resiliency.

FY 2025-26 GOALS & OBJECTIVES

- Coordinate Capital Improvement program and new development projects to allow for future development.
- Investigate and implement water supply projected need to ensure and provide a safe and reliable water supply for the future.
- Explore partnerships with other entities to encourage local and imported water to recharge groundwater.
- Expand conservation and water resource planning efforts within the District's service area.
- Complete the Water Master Plan and identify needed capital improvement projects.

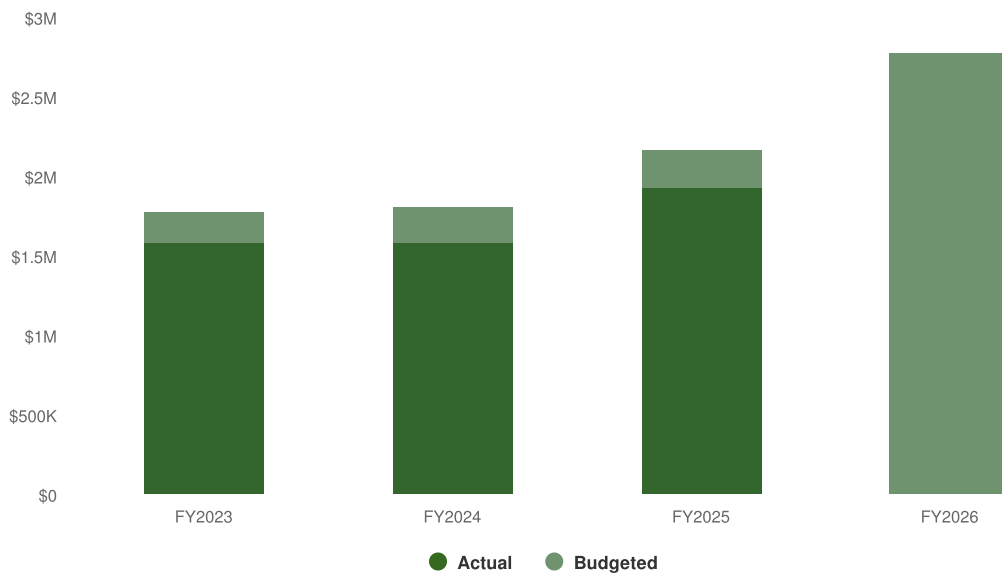
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Initiate Fully Funded CIP Projects for the fiscal year.	100%	95%	100%
Complete CIP phases scheduled for the current fiscal year.	100%	90%	85%
Issue billing letters for developers related charges within 1 week.	100%	100%	100%
Complete development infrastructure plan reviews within 3 weeks.	100%	95%	100%

Expenditures Summary

\$2,786,875 **\$613,575**
(28.23% vs. prior year)

Engineering Proposed and Historical Budget vs. Actual

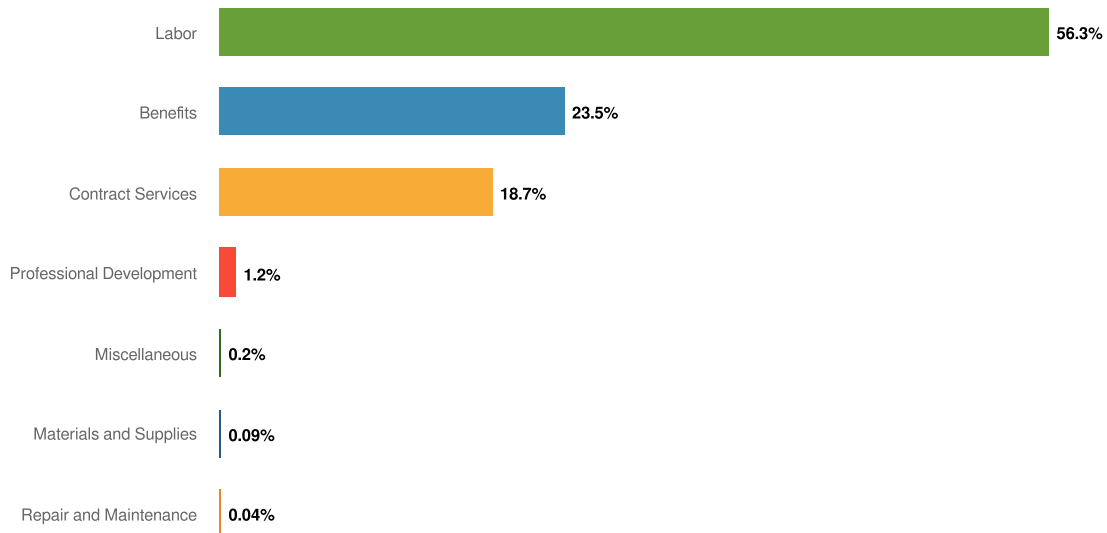


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Engineering					
Labor / Full Time	100-5630-500-5001	\$1,267,000	\$1,278,778	\$1,565,400	23.6%
Labor / Part Time Or Temporary	100-5630-500-5002	\$45,600	\$0	\$0	-100%

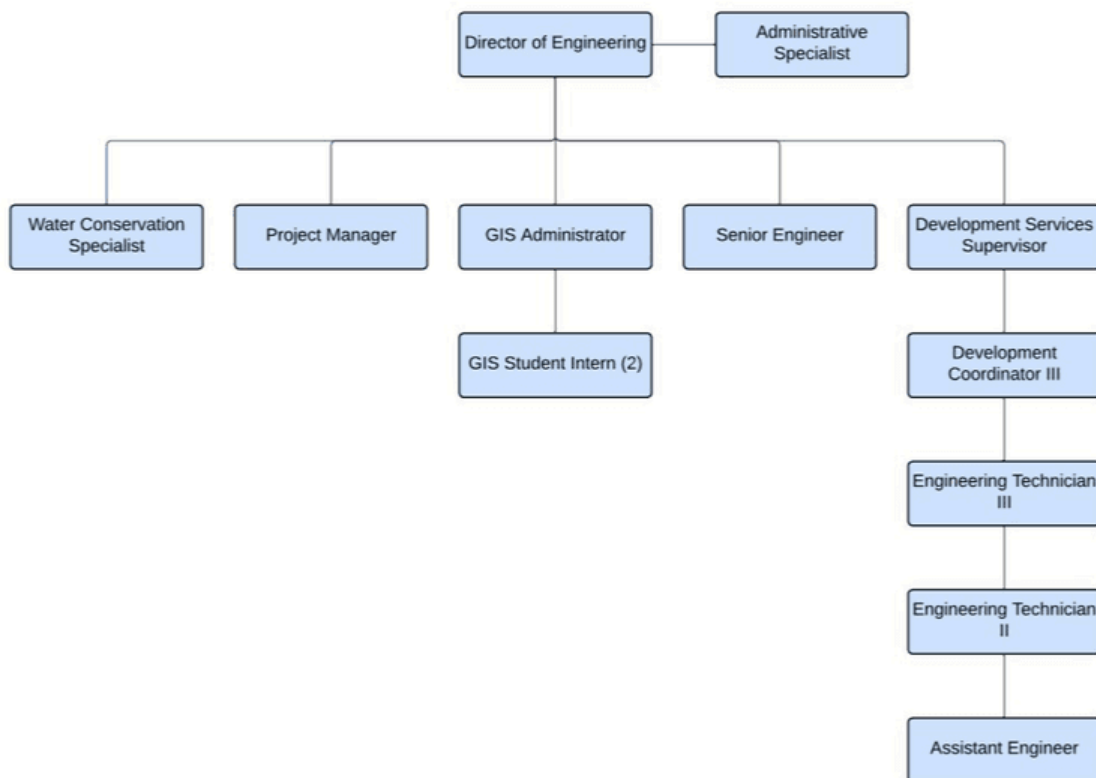
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5630-500-5003	\$3,000	\$634	\$3,000	0%
Labor / Bilingual Compensation	100-5630-500-5020	\$1,300	\$1,350	\$2,000	53.8%
Benefits / Deferred Comp-ER Match	100-5630-510-5100	\$19,500	\$14,815	\$21,500	10.3%
Benefits / FICA	100-5630-510-5101	\$70,600	\$78,387	\$91,900	30.2%
Benefits / Medicare	100-5630-510-5102	\$17,700	\$18,784	\$23,400	32.2%
Expense / Workers Comp Insurance	100-5630-510-5103	\$15,900	\$35,031	\$23,100	45.3%
Expense / PERS - ER Contribution - Classic Members	100-5630-510-5105	\$65,900	\$75,579	\$118,500	79.8%
Expense / PERS - ER Contribution - PEPRA Members	100-5630-510-5106	\$50,800	\$47,071	\$44,600	-12.2%
Expense / PERS - EPMC - Classic Members	100-5630-510-5107	\$36,900	\$42,257	\$0	-100%
Benefits / Hosp/Med Insurance	100-5630-510-5120	\$245,300	\$218,305	\$283,400	15.5%
Benefits / Dental	100-5630-510-5121	\$15,000	\$13,997	\$15,700	4.7%
Benefits / Vision Care Insurance	100-5630-510-5122	\$2,600	\$2,229	\$2,800	7.7%
Benefits / Disability Insurance	100-5630-510-5123	\$4,700	\$5,827	\$20,700	340.4%
Benefits / EAP	100-5630-510-5124	\$300	\$274	\$500	66.7%
Benefits / Life Insurance	100-5630-510-5125	\$4,300	\$3,878	\$7,500	74.4%
Expense / Training	100-5630-515-5200	\$5,900	\$7,543	\$17,175	191.1%
Miscellaneous / Dues & Subscriptions	100-5630-515-5201	\$12,400	\$10,688	\$15,000	21%
Miscellaneous / Trans/Meals/Lodging	100-5630-515-5202	\$2,400	\$290	\$2,500	4.2%
Professional Services / Other Consultants	100-5630-525-5340	\$279,000	\$74,059	\$520,000	86.4%
Operating Supplies / Miscellaneous	100-5630-530-5403	\$500	\$1,201	\$2,500	400%
Operating Supplies / Uniforms	100-5630-536-5475	\$4,700	\$3,567	\$4,700	0%
Repair & Maintenance / Office Equipment	100-5630-540-5610	\$2,000	\$378	\$1,000	-50%
Total Engineering:		\$2,173,300	\$1,934,921	\$2,786,875	28.2%
Total General & Admin:		\$2,173,300	\$1,934,921	\$2,786,875	28.2%
Total Expenditures:		\$2,173,300	\$1,934,921	\$2,786,875	28.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Geographic Information System



SERVICES WE PROVIDE

The GIS Division, provides the following: technical and administrative support of the District's enterprise GIS and computer aided design systems. The division is also responsible for the data collection and data Quality Assurance/Quality Control of the District's facility data and land-based data. It also assesses the current GIS infrastructure with Engineering to meet the District's needs.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- GIS System, GIS Viewer and Enterprise GIS systems were all upgraded to the latest versions.
- Migration to Utility Network is 90% complete.
- New drone (Skydio X10) was acquired and staff obtained Part 107 Certification to fly the drone.
- GIS, Tyler, and Tokay were reconciled. GIS now contains 100% of meter services.
- New GPS receivers and an RTK base station were purchased and setup to improve the meter installation workflow and mapping spatial accuracy.

FY 2025-26 GOALS & OBJECTIVES

- Use drone to map details of Production sites, including the interiors of buildings.
- Use GIS to improve Service and Work Order processes.
- Setup process for Water Quality Department site inspections.
- Improve Leak tracking workflow to be completed using GIS/GPS tools in the field, so spreadsheets are no longer used.
- Update Web Applications to take advantage of new Utility Network capabilities (IE Valve Isolation in field).

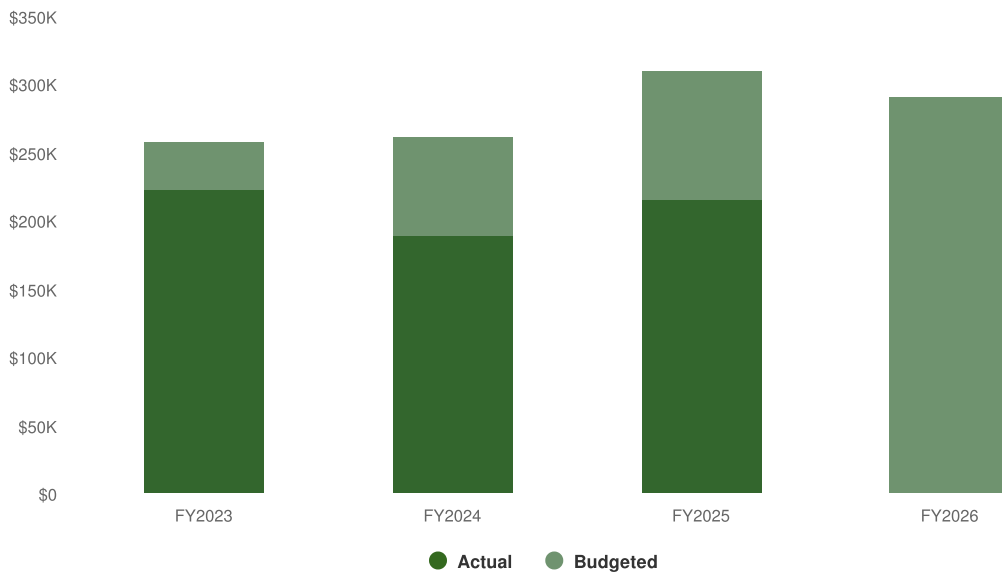
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Field Application activities layers added to GIS Viewer	100%	100%	100%
All Developer Projects added to GIS	100%	50%	100%
Tyler Customer Services in GIS	100%	90%	100%
Tokay Backflows in GIS	100%	60%	100%

Expenditures Summary

\$291,200 **-\$19,000**
(-6.13% vs. prior year)

Geographic Information System Proposed and Historical Budget vs. Actual

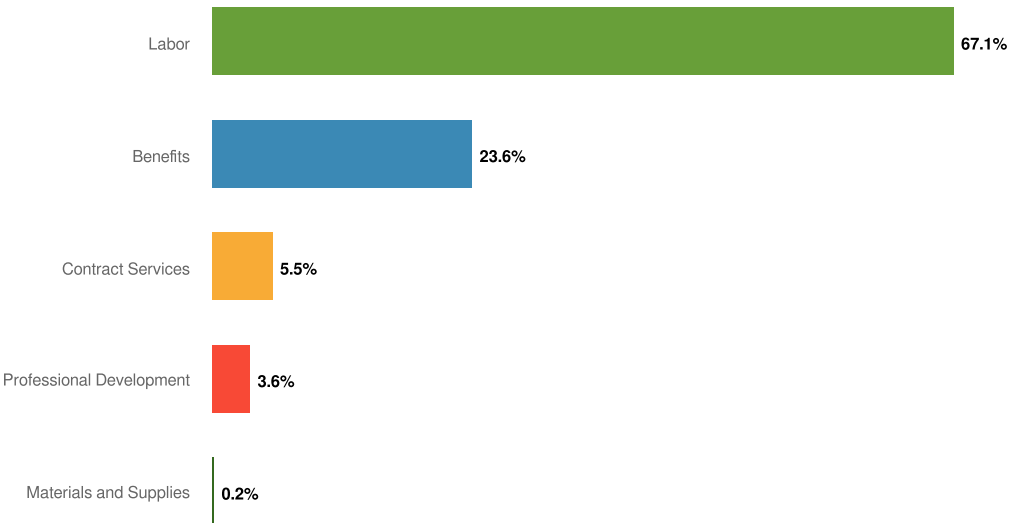


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
GIS					
Labor / Full Time	100-5645-500-5001	\$177,600	\$138,848	\$152,400	-14.2%
Labor / Part Time Or Temporary	100-5645-500-5002	\$42,400	\$19,212	\$42,400	0%

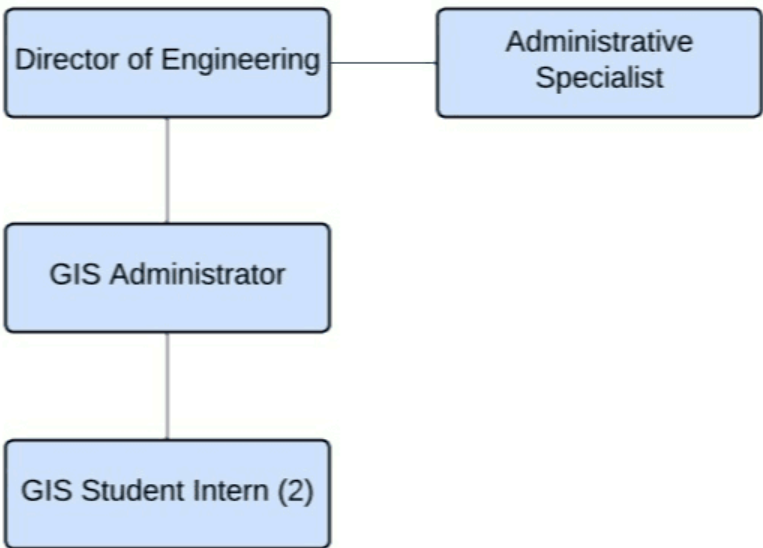
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5645-500-5003	\$700	\$302	\$700	0%
Benefits / Deferred Comp-ER Match	100-5645-510-5100	\$2,000	\$0	\$2,000	0%
Benefits / FICA	100-5645-510-5101	\$11,100	\$9,784	\$15,500	39.6%
Benefits / Medicare	100-5645-510-5102	\$2,600	\$2,288	\$3,600	38.5%
Expense / Workers Comp Insurance	100-5645-510-5103	\$1,000	\$865	\$1,700	70%
Expense / PERS - ER Contribution - PEPRA Members	100-5645-510-5106	\$10,400	\$11,302	\$12,100	16.3%
Benefits / Hosp/Med Insurance	100-5645-510-5120	\$32,200	\$28,741	\$29,000	-9.9%
Benefits / Dental	100-5645-510-5121	\$2,100	\$2,032	\$2,100	0%
Benefits / Vision Care Insurance	100-5645-510-5122	\$300	\$245	\$300	0%
Benefits / Disability Insurance	100-5645-510-5123	\$500	\$682	\$1,900	280%
Benefits / EAP	100-5645-510-5124	\$0	\$30	\$0	0%
Benefits / Life Insurance	100-5645-510-5125	\$400	\$384	\$600	50%
Expense / Training	100-5645-515-5200	\$8,900	\$1,013	\$8,900	0%
Miscellaneous / Trans/Meals/Lodging	100-5645-515-5202	\$1,500	\$0	\$1,500	0%
Professional Services / Programmer	100-5645-525-5316	\$16,000	\$0	\$16,000	0%
Miscellaneous / Computer Supplies & Maint	100-5645-530-5410	\$500	\$0	\$500	0%
Total GIS:		\$310,200	\$215,728	\$291,200	-6.1%
Total General & Admin:		\$310,200	\$215,728	\$291,200	-6.1%
Total Expenditures:		\$310,200	\$215,728	\$291,200	-6.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Human Resources



SERVICES WE PROVIDE

The Human Resources Division manages functions, activities and personnel engaged in employment and compensation, training and employee development, employee benefits and workers' compensation, human resource records and employee relations. Conducts human resources research studies and directs the maintenance of personnel files. It recruits, selects, and ensures the retention of qualified employees; develops, implements, and administers policies, procedures, collective bargaining contracts and employee programs.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Completed the Classification and Compensation study.
- Negotiated and implemented the effects of the study.
- Implemented NAVEX (ethics Point Platform) to build communication and promote safety, security and ethical behavior and allow employees to express concerns, ask questions, and offer ideas.
- Continuous enhancement of internal communication and team cohesion.
- Reduced overall benefits cost while expanding value in vision and life coverage.
- Transitioned the State Disability Insurance program to a privately funded model, expanding coverage to include Paid Family Leave benefits.
- Implemented new online process for Health Benefits enrollment.

FY 2025-26 GOALS & OBJECTIVES

- Implement Neogov PERFORM to automate evaluations, promote real-time feedback, and transition to a paperless system aligned with green initiatives.
- Consolidate multiple 457(b) plan providers into one streamlined platform, enhancing fiduciary oversight and improving plan value for participants.
- Strengthen the District's commitment to employee safety and regulatory compliance by implementing proactive training, hazard identification, and strategic oversight of health and safety practices.
- Update and adopt comprehensive HR Policies and Procedures to reflect current legal requirements and align with industry best practices.
- Initiate the development of a community outreach program aimed at informing and inspiring students at local high schools and community colleges about careers in the water industry.
- Establish, promote, and implement structured internship programs to provide hands-on experience and attract emerging talent.

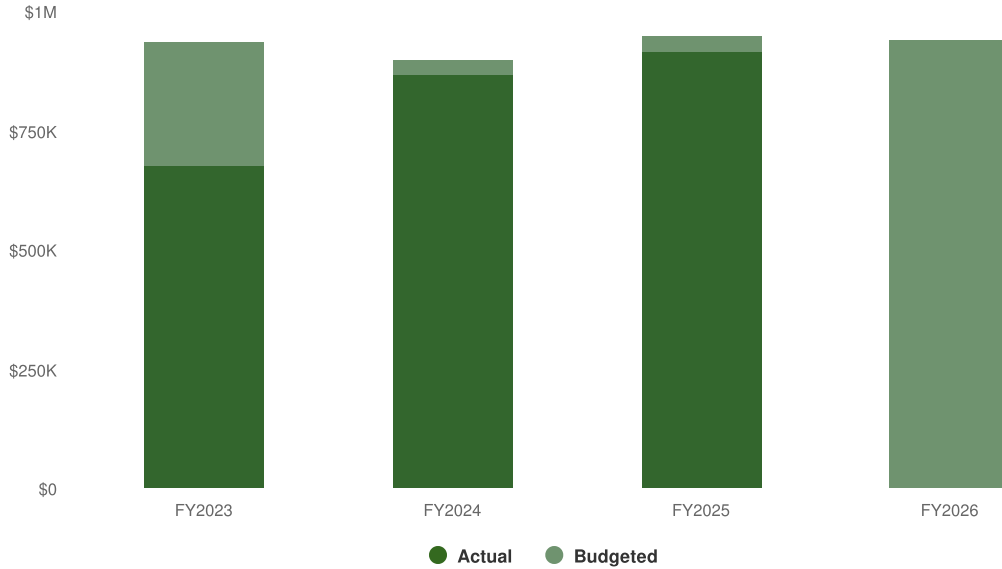
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Percentage of annual non-retirement employee turnover.	<6%	5%	10%
Annual performance appraisals completed in a timely manner.	95%	35%	56%
New Hires	N/A	14	7
Promotions	N/A	7	3
Recruitments	N/A	21	14
Average time to hire - Total days	45	63	70

Expenditures Summary

\$940,300 **-\$9,430**
(-0.99% vs. prior year)

Human Resources Proposed and Historical Budget vs. Actual

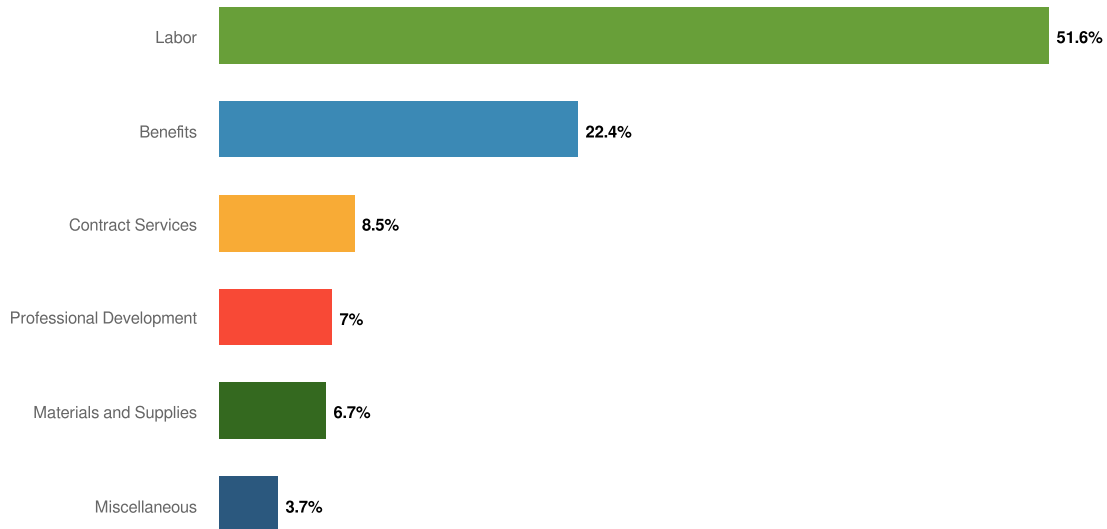


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Human Resources/Risk Management					
Labor / Full Time	100-5660-500-5001	\$440,100	\$463,874	\$480,400	9.2%
Labor / Overtime	100-5660-500-5003	\$3,000	\$1,618	\$3,000	0%
Labor / Bilingual Compensation	100-5660-500-5020	\$2,000	\$1,950	\$2,000	0%
Benefits / Deferred Comp-ER Match	100-5660-510-5100	\$5,900	\$6,094	\$5,900	0%
Benefits / FICA	100-5660-510-5101	\$25,900	\$28,065	\$27,600	6.6%
Benefits / Medicare	100-5660-510-5102	\$6,900	\$7,283	\$7,500	8.7%
Expense / Workers Comp Insurance	100-5660-510-5103	\$2,500	\$2,907	\$3,200	28%

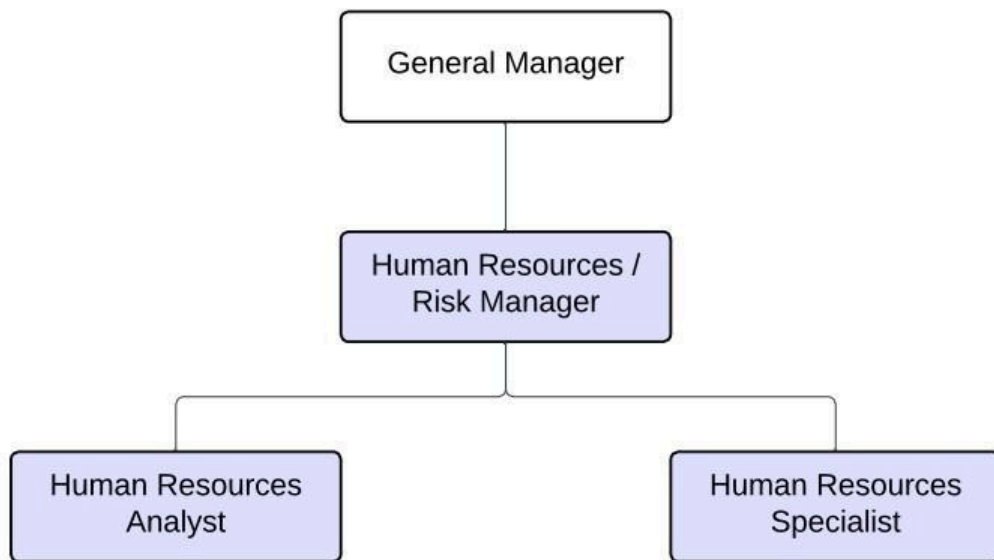
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expense / PERS - ER Contribution - Classic Members	100-5660-510-5105	\$40,700	\$41,475	\$43,900	7.9%
Expense / PERS - ER Contribution - PEPRA Members	100-5660-510-5106	\$9,200	\$9,553	\$10,300	12%
Expense / PERS - EPMC - Classic Members	100-5660-510-5107	\$22,800	\$23,189	\$24,500	7.5%
Benefits / Hosp/Med Insurance	100-5660-510-5120	\$69,800	\$75,563	\$74,200	6.3%
Benefits / Dental	100-5660-510-5121	\$4,400	\$4,983	\$4,400	0%
Benefits / Vision Care Insurance	100-5660-510-5122	\$800	\$796	\$800	0%
Benefits / Disability Insurance	100-5660-510-5123	\$1,600	\$2,232	\$6,200	287.5%
Benefits / EAP	100-5660-510-5124	\$100	\$97	\$100	0%
Benefits / Life Insurance	100-5660-510-5125	\$1,600	\$1,726	\$1,900	18.8%
Expense / Training	100-5660-515-5200	\$58,780	\$38,505	\$42,800	-27.2%
Miscellaneous / Subscription & Membrships	100-5660-515-5201	\$14,200	\$13,714	\$13,400	-5.6%
Miscellaneous / Trans/Meals/Lodging	100-5660-515-5202	\$4,900	\$10,455	\$10,000	104.1%
Professional Services / Other Consultants	100-5660-525-5340	\$140,000	\$52,612	\$80,000	-42.9%
Operating Supplies / Miscellaneous	100-5660-530-5403	\$8,200	\$6,556	\$1,200	-85.4%
Operating Supplies / Safety	100-5660-530-5405	\$11,150	\$22,901	\$20,000	79.4%
Operating Supplies / Recognition Supply	100-5660-530-5406	\$40,200	\$37,021	\$42,000	4.5%
Miscellaneous / Employee Wellness Program	100-5660-536-5453	\$18,500	\$20,138	\$18,500	0%
Miscellaneous / Recruitment	100-5660-536-5474	\$16,500	\$42,473	\$16,500	0%
Total Human Resources/Risk Management:		\$949,730	\$915,778	\$940,300	-1%
Total General & Admin:		\$949,730	\$915,778	\$940,300	-1%
Total Expenditures:		\$949,730	\$915,778	\$940,300	-1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Technical Services



SERVICES WE PROVIDE

The IT Department is responsible for the development of specialized computer applications, workstation customization, installation and configuration of new and existing IT related equipment, server and network management, network security, voice networks, email, internet access, audio/visual equipment, and end-user support.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Implemented an Advanced Metering Infrastructure (AMI) System for meter reading and billing.
- Upgraded the District's firewall and VPN.
- Worked with Customer Service and Accounting to identify and begin implementation of a new payment processing system to reduce and recover credit card fees.

FY 2025-26 GOALS & OBJECTIVES

- Implement a new agenda management system.
- Develop a list of cybersecurity and physical security projects to serve as the basis for grant funding applications.
- Install a new security camera system for the District headquarters and treatment plants.
- Work with the Board Secretary and Administrative staff to identify a document management system.

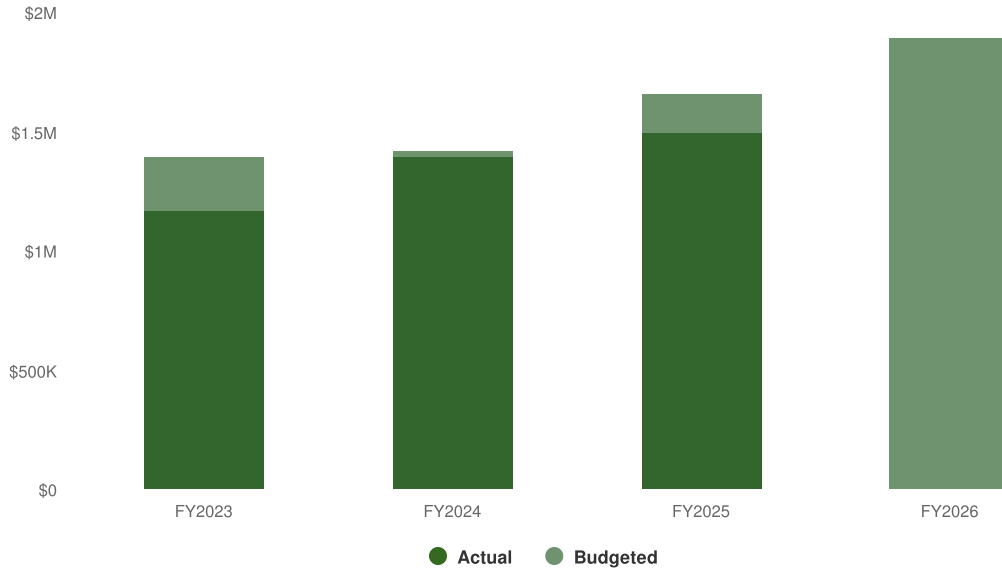
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Maximize system availability	99%	99%	99%
Increase Cybersecurity awareness by providing quarterly training topics.	4	4	3
Complete disaster recovery drill (system restoration, power outages, emergency notifications)	1	1	1
Provide training for new employees.	N/A	14	15

Expenditures Summary

\$1,890,830 **\$228,714**
(13.76% vs. prior year)

Technical Services Proposed and Historical Budget vs. Actual

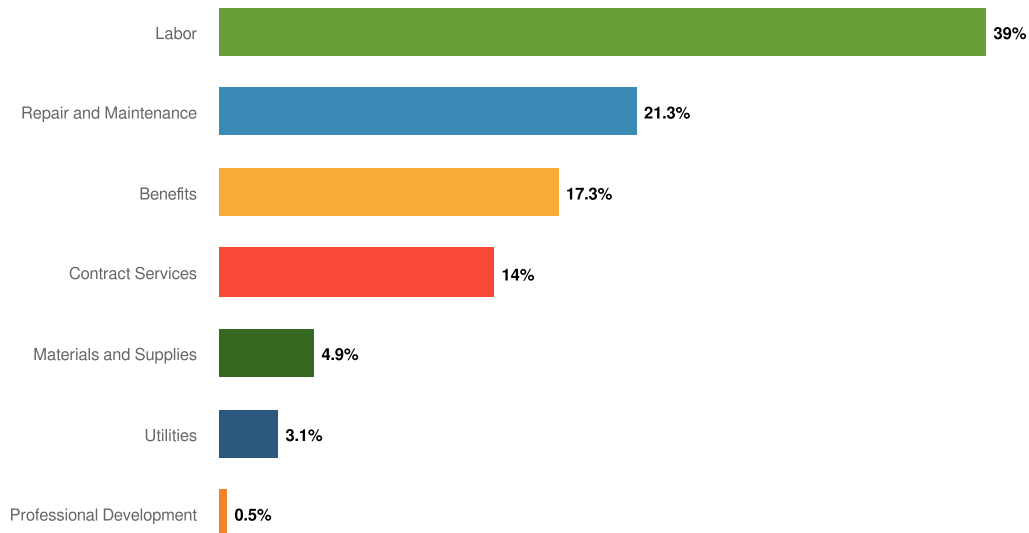


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Business Systems					
Labor / Full Time	100-5640-500-5001	\$677,300	\$701,983	\$722,200	6.6%
Labor / Overtime	100-5640-500-5003	\$15,000	\$8,967	\$15,000	0%

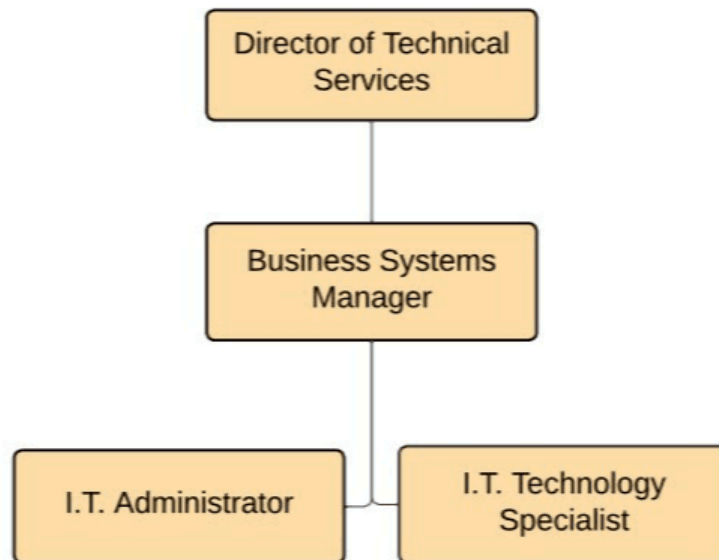
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Bilingual Compensation	100-5640-500-5020	\$700	\$650	\$700	0%
Benefits / Deferred Comp-ER Match	100-5640-510-5100	\$7,800	\$7,792	\$7,800	0%
Benefits / FICA	100-5640-510-5101	\$36,200	\$36,791	\$38,700	6.9%
Benefits / Medicare	100-5640-510-5102	\$10,300	\$10,362	\$10,900	5.8%
Expense / Workers Comp Insurance	100-5640-510-5103	\$3,700	\$3,594	\$4,600	24.3%
Expense / PERS - ER Contribution - Classic Members	100-5640-510-5105	\$80,700	\$81,115	\$86,400	7.1%
Expense / PERS - EPMC - Classic Members	100-5640-510-5107	\$45,100	\$45,352	\$48,300	7.1%
Expense / PERS - Pension Expense - GASB 68	100-5640-510-5109	\$550	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5640-510-5120	\$103,300	\$100,354	\$111,000	7.5%
Benefits / Dental	100-5640-510-5121	\$7,300	\$7,216	\$7,300	0%
Benefits / Vision Care Insurance	100-5640-510-5122	\$1,000	\$952	\$1,000	0%
Benefits / Disability Insurance	100-5640-510-5123	\$2,000	\$2,749	\$8,800	340%
Benefits / EAP	100-5640-510-5124	\$100	\$119	\$200	100%
Benefits / Life Insurance	100-5640-510-5125	\$2,100	\$2,062	\$2,100	0%
Expense / Training	100-5640-515-5200	\$2,400	\$2,316	\$4,400	83.3%
Miscellaneous / Dues & Subscriptions	100-5640-515-5201	\$1,330	\$130	\$2,730	105.3%
Miscellaneous / Trans/Meals/Lodging	100-5640-515-5202	\$300	\$0	\$1,500	400%
Professional Services / Programmer	100-5640-525-5316	\$125,000	\$7,690	\$265,000	112%
Miscellaneous / Computer Supplies & Maint	100-5640-530-5410	\$88,600	\$91,552	\$92,000	3.8%
Repair & Maintenance / Contracts And Licensing	100-5640-540-5604	\$407,336	\$345,068	\$402,200	-1.3%
Miscellaneous / High Speed Internet Ser	100-5640-550-5651	\$44,000	\$37,198	\$58,000	31.8%
Total Business Systems:		\$1,662,116	\$1,494,014	\$1,890,830	13.8%
Total General & Admin:		\$1,662,116	\$1,494,014	\$1,890,830	13.8%
Total Expenditures:		\$1,662,116	\$1,494,014	\$1,890,830	13.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Meter Reading



Meter Reading

SERVICES WE PROVIDE

Meter Reading is responsible for reading all District meters, collaborating with the Billing division on a monthly basis, responding to on-site customer meter-related requests, and customer service assistance. The department installs and maintains all meters for the District. Staff also responds to customer issues regarding meter accuracy, conducts site audits, and maintains records as required by various regulatory agencies.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Completion of installation of 8" meter and RP Backflow for District HQ.
- Completion of the Annual Large Meter Testing.
- Installation of larger pallet racks for inventory of CIP meters 1" to 8" and MXU modules in Building C.
- Update VXU Reading Truck Sensus Meter Reading Software to make it more efficient with fewer glitches. Setup new laptop and keeping the old laptop as backup in case of failure/system crash.

FY 2025-26 GOALS & OBJECTIVES

- Complete Route 3 CIP meter replacement in South Fontana.
- Utilize Truck #189 for all Large meter repairs and installations.
- Meter staff to receive torch training via veteran Distribution staff to safely remove rusted bolts on 2" & larger meters making staff more versatile.
- Continue with AMR to AMI meter replacement to reduce drive by reading numbers of meters on routes.

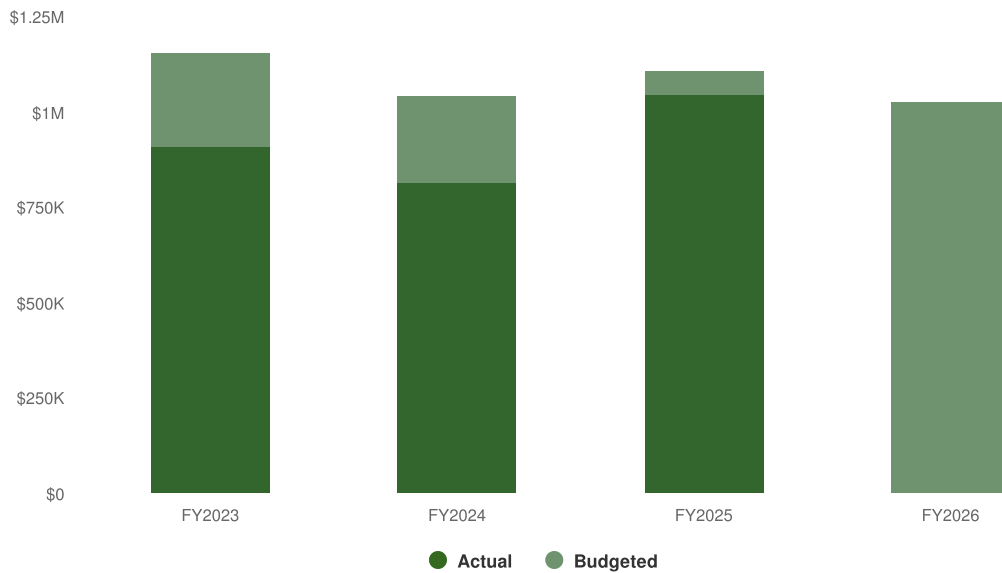
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Number of employees trained on the AMI Project	7	4	2
Migrate digital water loss data to ARC GIS for tracking purposes	100%	75%	75%
Test all large meters for accuracy	100%	100%	100%
Use of ARC GIS for digital water loss tracking	100%	-	15%
Collaborate with Distribution and Billing divisions to update meter replacements once AMI project has been completed.	100%	-	15%
Annual Report filed on small meter testing	Yes	Yes	Yes

Expenditures Summary

\$1,026,200 **-\$82,300**
 (-7.42% vs. prior year)

Meter Reading Proposed and Historical Budget vs. Actual

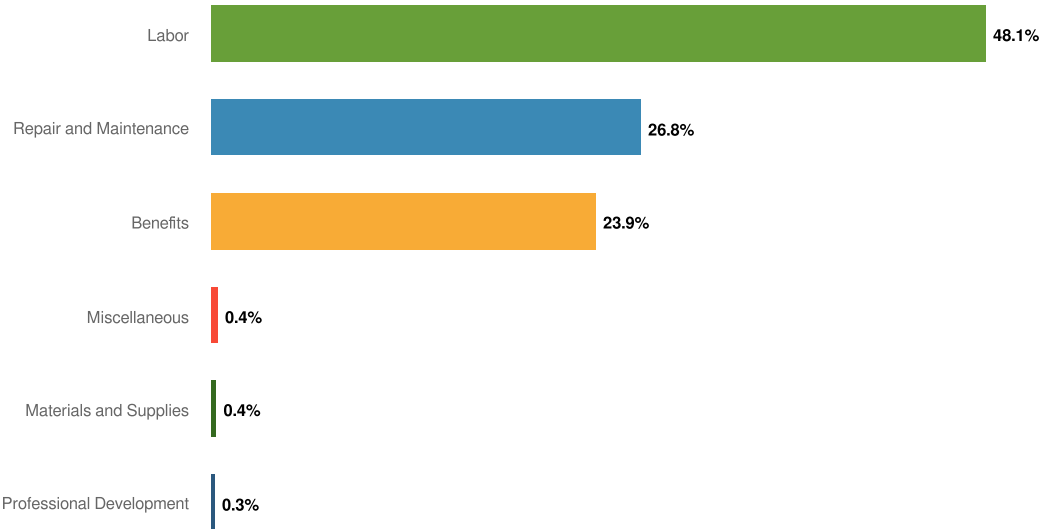


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Finance					
Meter Reading					
Labor / Full Time	100-5520-500-5001	\$521,600	\$408,960	\$475,500	-8.8%

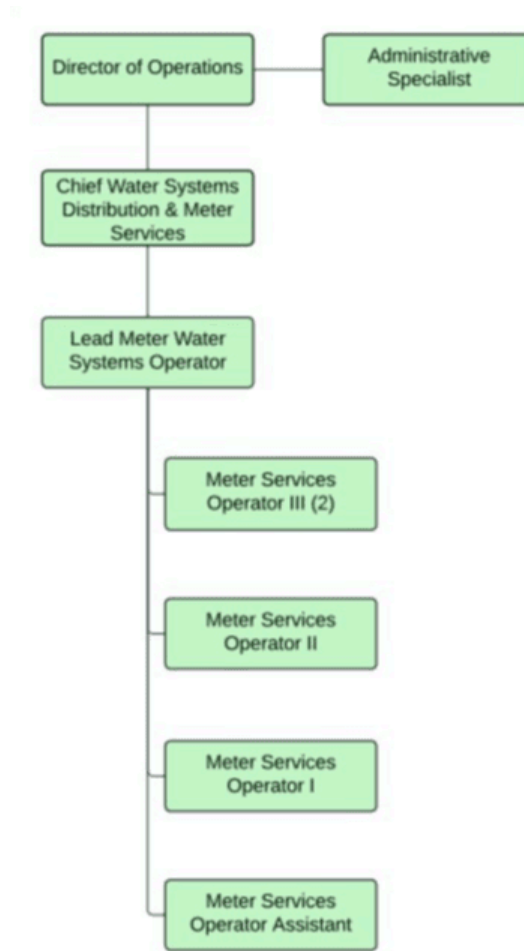
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5520-500-5003	\$20,000	\$11,527	\$10,000	-50%
Labor / On Call	100-5520-500-5004	\$7,300	\$5,130	\$7,300	0%
Labor / Bilingual Compensation	100-5520-500-5020	\$700	\$975	\$1,300	85.7%
Benefits / Deferred Comp-ER Match	100-5520-510-5100	\$13,700	\$5,706	\$11,700	-14.6%
Benefits / FICA	100-5520-510-5101	\$33,500	\$26,872	\$30,400	-9.3%
Benefits / Medicare	100-5520-510-5102	\$7,800	\$6,284	\$7,100	-9%
Expense / Workers Comp Insurance	100-5520-510-5103	\$7,500	\$4,615	\$3,400	-54.7%
Expense / PERS - ER Contribution - Classic Members	100-5520-510-5105	\$11,800	\$0	\$0	-100%
Expense / PERS - ER Contribution - PEPPRA Members	100-5520-510-5106	\$33,400	\$31,431	\$37,400	12%
Expense / PERS - EPMC - Classic Members	100-5520-510-5107	\$6,600	\$0	\$0	-100%
Expense / PERS - Pension Expense - GASB 68	100-5520-510-5109	\$300	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5520-510-5120	\$148,400	\$113,766	\$132,600	-10.6%
Benefits / Dental	100-5520-510-5121	\$8,800	\$7,293	\$9,200	4.5%
Benefits / Vision Care Insurance	100-5520-510-5122	\$1,800	\$1,335	\$1,500	-16.7%
Benefits / Disability Insurance	100-5520-510-5123	\$2,000	\$2,593	\$7,300	265%
Benefits / EAP	100-5520-510-5124	\$200	\$163	\$300	50%
Benefits / Life Insurance	100-5520-510-5125	\$2,800	\$2,102	\$4,800	71.4%
Expense / Training	100-5520-515-5200	\$2,000	\$620	\$2,000	0%
Miscellaneous / Trans/Meals/Lodging	100-5520-515-5202	\$500	\$0	\$1,000	100%
Operating Supplies / Shop	100-5520-530-5407	\$14,400	\$14,052	\$4,000	-72.2%
Operating Supplies / Uniforms	100-5520-536-5475	\$4,400	\$5,603	\$4,400	0%
Miscellaneous / AMR Meter Replacement Prgram	100-5520-540-5601	\$19,000	\$11,544	\$15,000	-21.1%
Repair & Maintenance / Meters & AMRs	100-5520-540-5608	\$240,000	\$386,035	\$260,000	8.3%
Total Meter Reading:		\$1,108,500	\$1,046,604	\$1,026,200	-7.4%
Total Finance:		\$1,108,500	\$1,046,604	\$1,026,200	-7.4%
Total Expenditures:		\$1,108,500	\$1,046,604	\$1,026,200	-7.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Public Outreach and Government Affairs



SERVICES WE PROVIDE

The Public Outreach & Government Affairs Division engages and informs the public and stakeholders through multi-media communications, promotes WVWD services, programs and key messages. It advocates the District's interests in the federal, state, and local legislative arenas. Also, it promotes and sustains effective communication between WVWD and partnering agencies to optimize public service.

SIGNIFICANT CHANGES

- The name of the division was changed from Public Affairs to Public Outreach & Government Affairs.
- The positions in the division were also changed to include new names and duties were expanded.

FY 2024-25 ACCOMPLISHMENTS

- Recruited qualified personnel to optimize productivity.
- Significant increase in community presence with Division staff, and collaborated with other Divisions as needed.
- Collaborated with Customer Service to improve the District's Google reviews.

FY 2025-26 GOALS & OBJECTIVES

- Continue to engage with the SWRCB and regional partners to ensure the District meets State mandated water conservation goals and reporting.
- Continue to build upon our current legislative principals, with a focus on maintaining relationships with local and federal elected officials to increase chances of funding for critical projects.

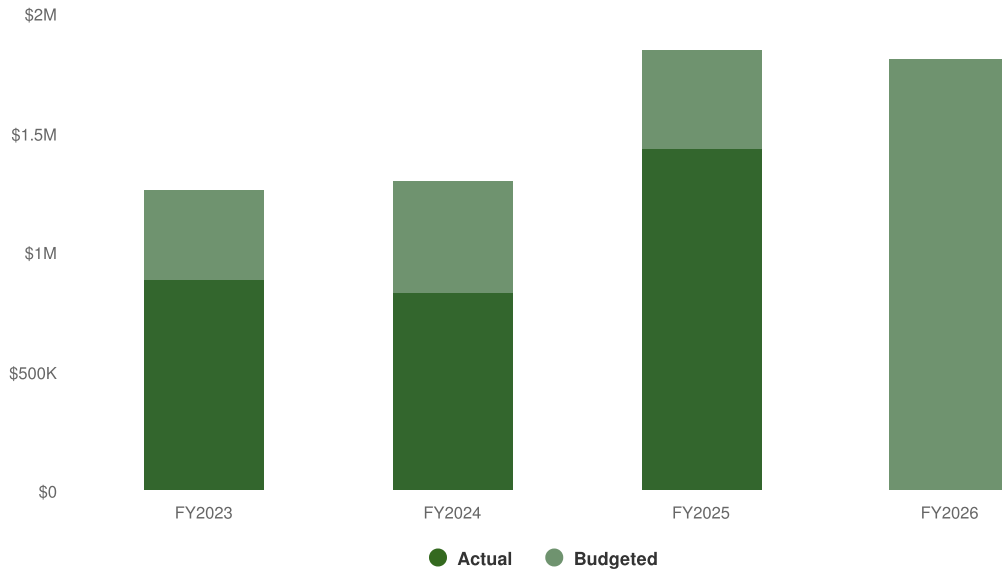
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Meet SWRCB conservation goal.	Yes	Yes	Yes
Water workshops	6	6	6
Identify water and infrastructure bills and submit letters of support/opposition.	5	4	5
Attend community events monthly and Earth Day Celebration	13	35	13

Expenditures Summary

\$1,811,795 **-\$34,190**
(-1.85% vs. prior year)

Public Affairs Proposed and Historical Budget vs. Actual



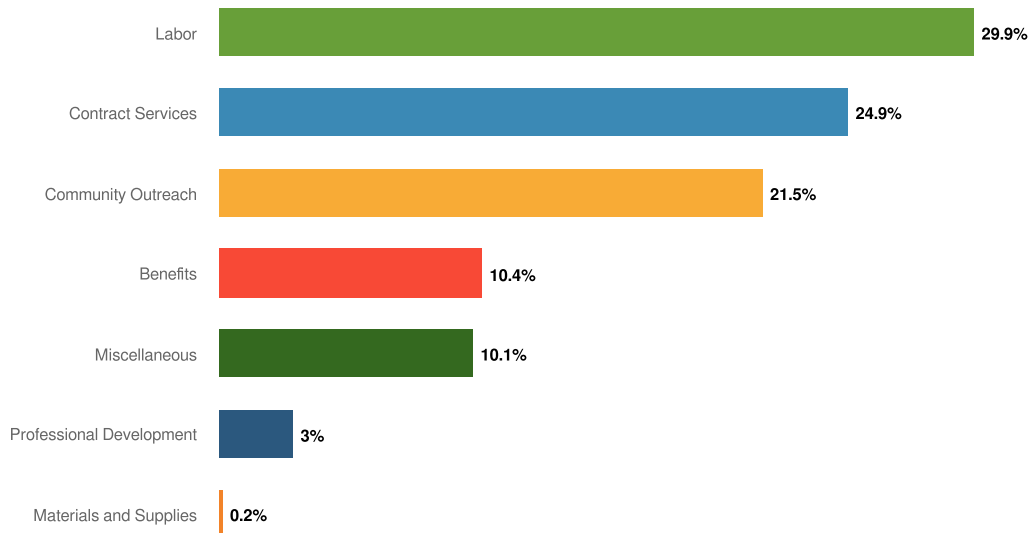
Name	Account ID	FY2024 Budget	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures						
Public Affairs						
Public Affairs						
Labor / Full Time	100-5710-500-5001	\$421,500	\$477,100	\$452,057	\$494,200	3.6%
Labor / Part Time Or Temporary	100-5710-500-5002	\$42,400	\$42,400	\$0	\$22,000	-48.1%

Name	Account ID	FY2024 Budget	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5710-500-5003	\$14,000	\$19,000	\$30,651	\$25,000	31.6%
Labor / Bilingual Compensation	100-5710-500-5020	\$700	\$2,000	\$1,100	\$1,000	-50%
Benefits / Deferred Comp-ER Match	100-5710-510-5100	\$7,800	\$7,800	\$4,914	\$7,800	0%
Benefits / FICA	100-5710-510-5101	\$29,200	\$30,900	\$30,354	\$30,700	-0.6%
Benefits / Medicare	100-5710-510-5102	\$6,800	\$7,200	\$7,099	\$7,500	4.2%
Expense / Workers Comp Insurance	100-5710-510-5103	\$2,700	\$2,700	\$6,066	\$3,300	22.2%
Expense / PERS - ER Contribution - Classic Members	100-5710-510-5105	\$15,400	\$9,700	\$814	\$0	-100%
Expense / PERS - ER Contribution - PEPRRA Members	100-5710-510-5106	\$22,800	\$27,500	\$34,661	\$36,600	33.1%
Expense / PERS - EPMC - Classic Members	100-5710-510-5107	\$8,600	\$5,400	\$455	\$0	-100%
Benefits / Hosp/Med Insurance	100-5710-510-5120	\$90,300	\$102,900	\$58,474	\$87,000	-15.5%
Benefits / Dental	100-5710-510-5121	\$5,700	\$6,400	\$3,509	\$5,000	-21.9%
Benefits / Vision Care Insurance	100-5710-510-5122	\$1,000	\$1,000	\$898	\$1,000	0%
Benefits / Disability Insurance	100-5710-510-5123	\$1,400	\$1,500	\$2,198	\$7,100	373.3%
Benefits / EAP	100-5710-510-5124	\$100	\$100	\$115	\$200	100%
Benefits / Life Insurance	100-5710-510-5125	\$1,700	\$1,600	\$1,705	\$2,800	75%
Expense / Training	100-5710-515-5200	\$8,800	\$13,945	\$8,288	\$16,445	17.9%
Miscellaneous / Subscription & Membrships	100-5710-515-5201	\$9,300	\$18,340	\$15,310	\$15,650	-14.7%
Miscellaneous / Trans/Meals/Lodging	100-5710-515-5202	\$15,000	\$20,000	\$18,000	\$22,000	10%
Professional Services / Other Consultants	100-5710-525-5340	\$355,500	\$448,500	\$386,181	\$451,000	0.6%
Operating Supplies / Miscellaneous	100-5710-530-5403	\$2,500	\$2,500	\$2,472	\$3,000	20%
Miscellaneous / Printing	100-5710-536-5411	\$56,500	\$50,000	\$43,937	\$91,500	83%
Postage & Shipping	100-5710-536-5471	\$25,000	\$25,000	\$5,103	\$90,000	260%
Operating Supplies / Uniforms	100-5710-536-5475	\$1,500	\$1,000	\$378	\$1,000	0%
Programs / Outreach Programs	100-5710-537-5502	\$95,000	\$134,500	\$107,693	\$133,000	-1.1%
Programs / Sponsorships	100-5710-537-5506	\$28,000	\$62,000	\$29,622	\$62,000	0%
Total Public Affairs:		\$1,269,200	\$1,520,985	\$1,252,055	\$1,616,795	6.3%

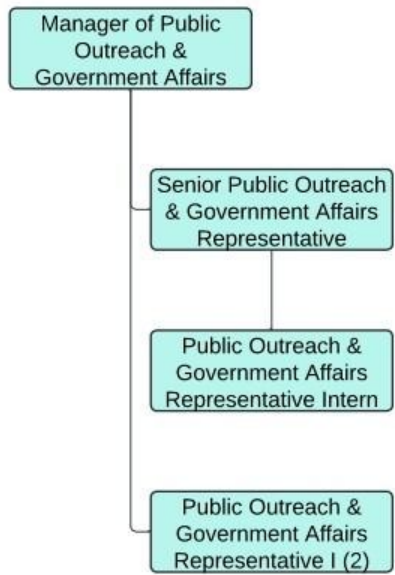
Name	Account ID	FY2024 Budget	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Grants & Rebates						
Professional Services / Other Consultants	100-5720-525-5340	\$0	\$0	\$27,084	\$0	0%
Programs / Rebate	100-5720-537-5503	\$30,000	\$325,000	\$152,387	\$195,000	-40%
Total Grants & Rebates:		\$30,000	\$325,000	\$179,470	\$195,000	-40%
Total Public Affairs:		\$1,299,200	\$1,845,985	\$1,431,525	\$1,811,795	-1.9%
Total Expenditures:		\$1,299,200	\$1,845,985	\$1,431,525	\$1,811,795	-1.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Support Services



Support Services

SERVICES WE PROVIDE

The Support Services Division is responsible for procurement, contracts, warehousing and inventory, records, and the management of the District's energy use and resources. Also, it manages the general services such as copy center operations, tool room management, shipping and receiving, and service contract administration.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Purchased and received 5 Work Trucks for the Fleet in order to improve efficiency, reliability and safety.
- Completed 182 Building Maintenance Work Tickets to maintain our District's Facilities up to standard.
- Advertised and administered contracts for 12 Request For Bids/Proposals projects and 1 request for Pre-Qualification Applications.
- Completed the annual inventory and met the shrinkage goal of under \$10,000.
- Submitted Monthly Purchase Order Reports and Monthly Board Reports for increased transparency and accountability.

FY 2025-26 GOALS & OBJECTIVES

- Purchase and equip 5 Work Trucks to replace aging fleet.
- Surplus and Dispose of any furniture, IT equipment and fleet vehicles that are deemed no longer necessary.
- Complete ADA resealing and re-stripping of Head Quarter's Parking Lot Project to ensure compliance.
- Fill one vacancy for the Support Services Supervisor.
- Repair the roof at the District's Booster Stations to prevent leaks and improve efficiency and safety.

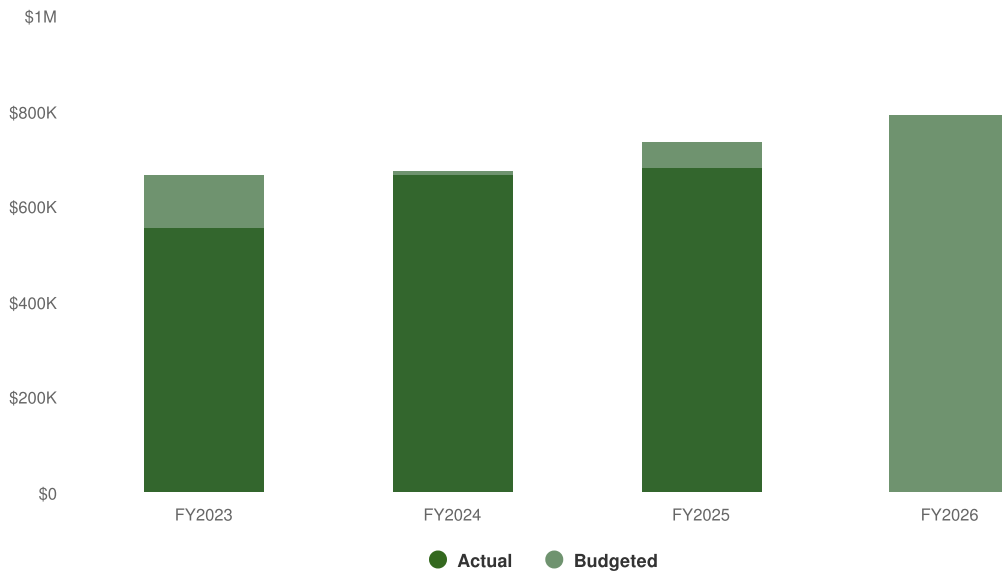
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Days to complete District's AEP award after fiscal year end.	7	4	4
Provide Purchase Order Report to the Board each month.	12	12	12
Maintain a low levels of inventory shrinkage	≤\$20k	\$3k	\$5k
Replace aging fleet	5/YR	5	5

Expenditures Summary

\$792,900 **\$58,600**
(7.98% vs. prior year)

Support Services Proposed and Historical Budget vs. Actual

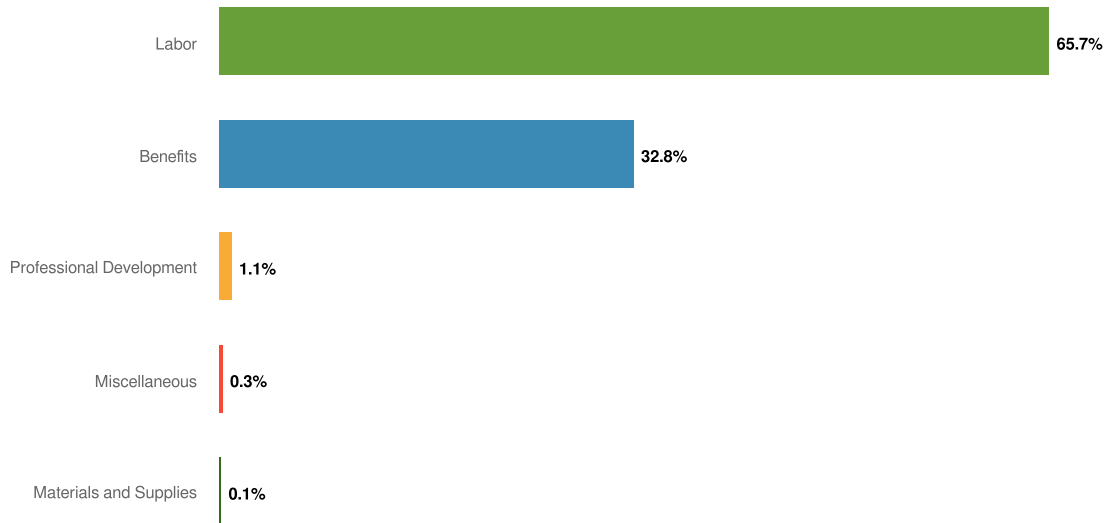


Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
General & Admin					
Purchasing					
Labor / Full Time	100-5680-500-5001	\$474,200	\$443,846	\$514,400	8.5%
Labor / Overtime	100-5680-500-5003	\$3,000	\$19,926	\$5,000	66.7%

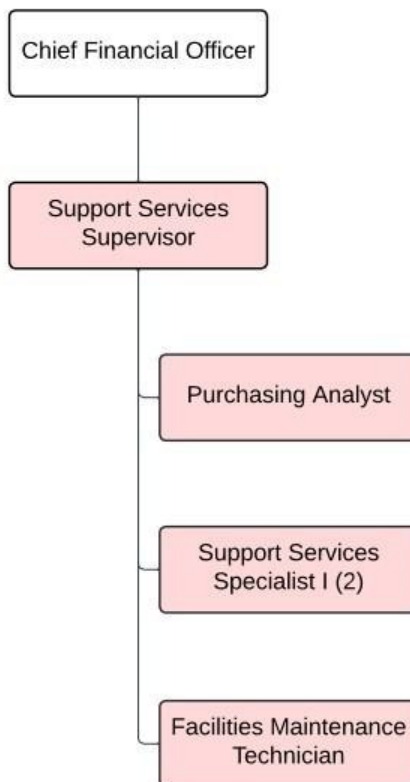
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Bilingual Compensation	100-5680-500-5020	\$700	\$1,138	\$1,300	85.7%
Labor / Class A Drivers License	100-5680-500-5021	\$700	\$0	\$0	-100%
Benefits / Deferred Comp-ER Match	100-5680-510-5100	\$9,800	\$3,387	\$9,800	0%
Benefits / FICA	100-5680-510-5101	\$30,600	\$28,955	\$32,700	6.9%
Benefits / Medicare	100-5680-510-5102	\$7,200	\$6,772	\$7,600	5.6%
Expense / Workers Comp Insurance	100-5680-510-5103	\$6,200	\$5,022	\$7,800	25.8%
Expense / PERS - ER Contribution - Classic Members	100-5680-510-5105	\$10,900	\$15,751	\$22,200	103.7%
Expense / PERS - ER Contribution - PEPRA Members	100-5680-510-5106	\$30,100	\$24,261	\$26,700	-11.3%
Expense / PERS - EPMC - Classic Members	100-5680-510-5107	\$6,100	\$8,806	\$12,400	103.3%
Expense / PERS - Pension Expense - GASB 68	100-5680-510-5109	\$300	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5680-510-5120	\$129,500	\$100,801	\$119,800	-7.5%
Benefits / Dental	100-5680-510-5121	\$9,400	\$7,096	\$7,900	-16%
Benefits / Vision Care Insurance	100-5680-510-5122	\$1,300	\$1,092	\$1,300	0%
Benefits / Disability Insurance	100-5680-510-5123	\$1,700	\$2,560	\$8,200	382.4%
Benefits / EAP	100-5680-510-5124	\$100	\$136	\$200	100%
Benefits / Life Insurance	100-5680-510-5125	\$2,000	\$1,861	\$3,700	85%
Expense / Training	100-5680-515-5200	\$2,500	\$2,848	\$3,000	20%
Miscellaneous / Subscription & Membrships	100-5680-515-5201	\$1,600	\$1,656	\$2,000	25%
Miscellaneous / Trans/Meals/Lodging	100-5680-515-5202	\$3,000	\$1,702	\$3,500	16.7%
Operating Supplies / Miscellaneous	100-5680-530-5403	\$1,000	\$420	\$1,000	0%
Operating Supplies / Uniforms	100-5680-536-5475	\$2,400	\$4,035	\$2,400	0%
Total Purchasing:		\$734,300	\$682,070	\$792,900	8%
Total General & Admin:		\$734,300	\$682,070	\$792,900	8%
Total Expenditures:		\$734,300	\$682,070	\$792,900	8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Source of Supply & Production



SERVICES WE PROVIDE

The Source of Supply and Production Division is responsible for providing cost competitive, reliable, and environmentally compliant water. Activities performed by these production groups are broad in scope but are focused to achieve high reliability at a reasonable cost.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- East Complex South Well Sine Wave Filter project completed and well restored to full operation.
- Well 42 - Well & Pumping Equipment Rehab completed, and well restored to full operation.
- Well 42 Ion Exchange Resin Replacement completed, which improved lab results and increased well flow.
- 5-2 Pump Station Pumps 2 & 3 pulled and rehabbed. Work has been completed, both pumps are back in operation.

FY 2025-26 GOALS & OBJECTIVES

- Complete Well 1A rehabilitation.
- Complete phase I of the SCADA Improvement Project. In collaboration with the purchasing department, release an RFP and select a consultant to create a SCADA Master Plan.
- Complete Rehabilitation of 2 Booster Pumps.
- Inspect 3 reservoirs and perform cleaning as needed.

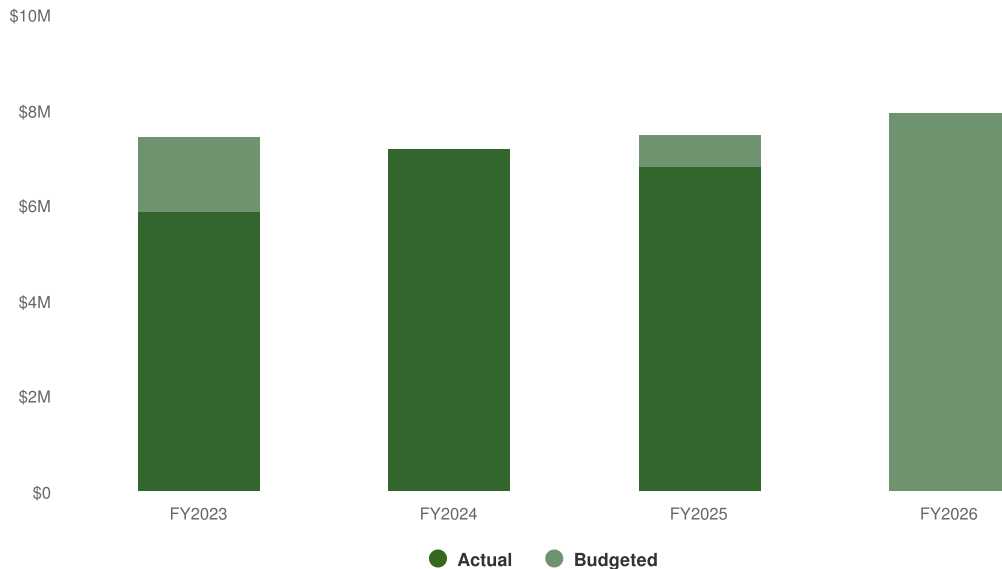
Key Performance Indicators

Performance Indicator	Target	FY22-23 Results	FY23-24 Results
Perform upgrades to SCADA Servers, Software, Historian, Dailer, and Master Radio as recommended by consultant and/or staff.	1,000	1,000	1,972
Perform or schedule repairs recommended by reservoir inspection report.	100%	100%	100%
Implement available SCADA software updates.	All	Ongoing	Ongoing
Perform repairs recommended from electrical inspection report.	50	30	35

Expenditures Summary

\$7,945,430 **\$457,380**
(6.11% vs. prior year)

Source of Supply & Production Proposed and Historical Budget vs. Actual



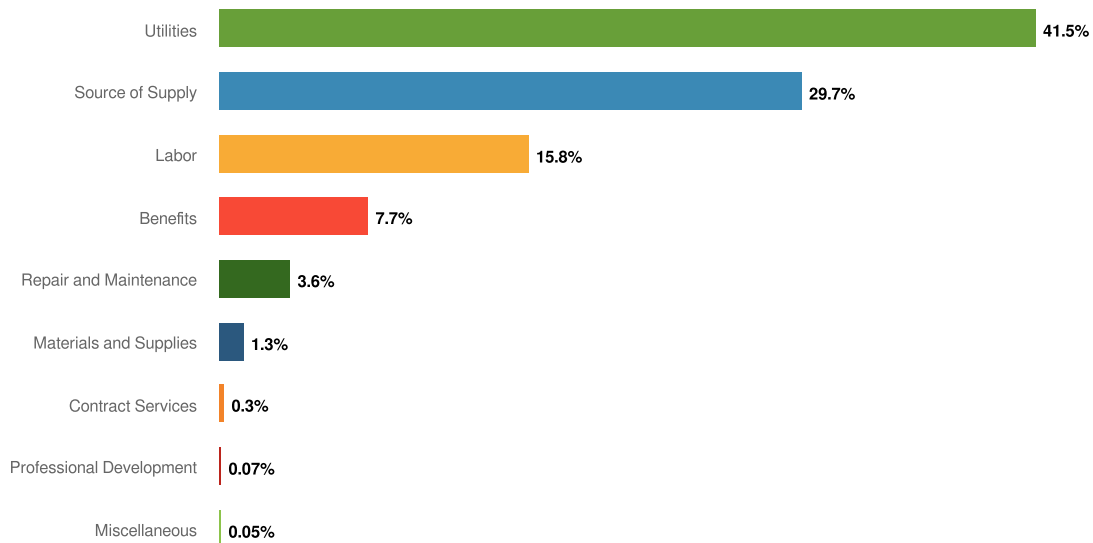
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Source of Supply					
Source Of Supply					
Purchased Water / City Of San Bernardino	100-5110-520-5250	\$201,000	\$211,344	\$201,280	0.1%
Purchased Water / Fontana Union	100-5110-520-5251	\$25,000	\$14,469	\$25,000	0%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Purchased Water / Muni	100-5110-520-5252	\$764,100	\$702,933	\$1,206,000	57.8%
Purchased Water / State Water Project	100-5110-520-5253	\$621,600	\$562,480	\$714,100	14.9%
Other Miscellaneous / Chino Basin Watermaster	100-5110-520-5254	\$26,000	\$22,017	\$26,000	0%
Purchased Water / I.E. Utilities Agency	100-5110-520-5255	\$373,000	\$238,842	\$188,000	-49.6%
Purchased Water / SBBA Agreement	100-5110-520-5256	\$300,000	\$0	\$0	-100%
Total Source Of Supply:		\$2,310,700	\$1,752,084	\$2,360,380	2.1%
Total Source of Supply:		\$2,310,700	\$1,752,084	\$2,360,380	2.1%
Pumping					
Production					
Labor / Full Time	100-5210-500-5001	\$1,013,800	\$1,109,378	\$1,187,300	17.1%
Labor / Overtime	100-5210-500-5003	\$35,000	\$47,867	\$45,000	28.6%
Labor / On Call	100-5210-500-5004	\$18,000	\$22,042	\$20,000	11.1%
Benefits / Deferred Comp-ER Match	100-5210-510-5100	\$17,600	\$15,519	\$17,600	0%
Benefits / FICA	100-5210-510-5101	\$60,500	\$69,549	\$69,600	15%
Benefits / Medicare	100-5210-510-5102	\$15,100	\$17,349	\$17,600	16.6%
Expense / Workers Comp Insurance	100-5210-510-5103	\$43,400	\$54,357	\$63,400	46.1%
Expense / PERS - ER Contribution - Classic Members	100-5210-510-5105	\$104,600	\$113,653	\$121,200	15.9%
Expense / PERS - ER Contribution - PEPRA Members	100-5210-510-5106	\$11,300	\$12,250	\$14,200	25.7%
Expense / PERS - EPMC - Classic Members	100-5210-510-5107	\$58,500	\$63,544	\$67,800	15.9%
Benefits / Hosp/Med Insurance	100-5210-510-5120	\$188,000	\$181,537	\$200,100	6.4%
Benefits / Dental	100-5210-510-5121	\$12,200	\$12,083	\$12,300	0.8%
Benefits / Vision Care Insurance	100-5210-510-5122	\$2,300	\$2,173	\$2,300	0%
Benefits / Disability Insurance	100-5210-510-5123	\$3,500	\$5,291	\$16,000	357.1%
Benefits / EAP	100-5210-510-5124	\$300	\$267	\$400	33.3%
Benefits / Life Insurance	100-5210-510-5125	\$3,700	\$3,690	\$5,600	51.4%
Expense / Training	100-5210-515-5200	\$5,600	\$3,942	\$4,000	-28.6%
Miscellaneous / Trans/Meals/Lodging	100-5210-515-5202	\$2,300	\$0	\$1,500	-34.8%

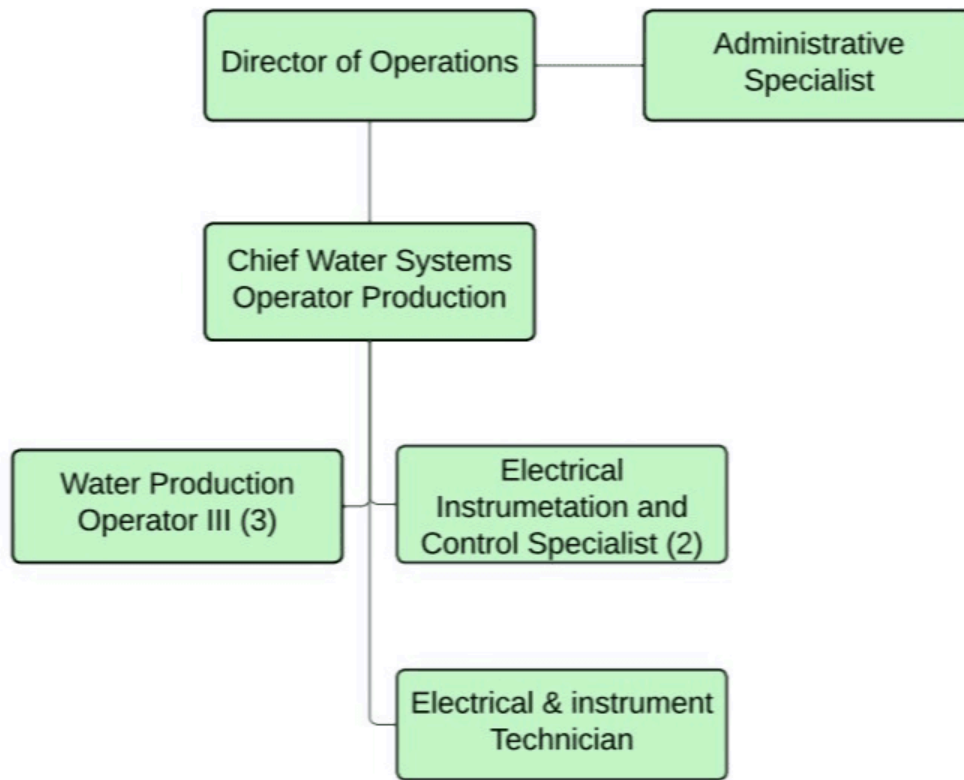
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Professional Services / Lab Tests	100-5210-525-5301	\$7,000	\$3,240	\$4,500	-35.7%
Outside Labor/Contractors / Telemetry	100-5210-525-5306	\$5,000	\$0	\$5,000	0%
Meter Testing	100-5210-525-5321	\$15,000	\$4,080	\$15,000	0%
Operating Supplies / Chemicals	100-5210-530-5401	\$125,000	\$120,366	\$100,000	-20%
Operating Supplies / Uniforms	100-5210-536-5475	\$4,000	\$4,680	\$4,000	0%
Repair & Maintenance / Structures/Facility/Equip	100-5210-540-5614	\$285,000	\$334,572	\$290,000	1.8%
Utility Services / Electric	100-5210-550-5652	\$3,140,000	\$2,877,894	\$3,300,000	5.1%
Utility Services / Water	100-5210-550-5655	\$650	\$556	\$650	0%
Total Production:		\$5,177,350	\$5,079,878	\$5,585,050	7.9%
Total Pumping:		\$5,177,350	\$5,079,878	\$5,585,050	7.9%
Total Expenditures:		\$7,488,050	\$6,831,963	\$7,945,430	6.1%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



Transmission & Distribution



SERVICES WE PROVIDE

Transmission & Distribution is responsible for providing support with daily, emergency, and capital improvement projects.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Coordinated with multiple Operations Divisions for replacement of a 20 foot section of leaking 24" asbestos transmission water main in front of the Oliver P. Roemer Treatment Plant.
- Increase and re-establish the valve exercising program to incorporate critical valve frequency and guidelines to meet CA SWRCB requirements.
- Trained and utilized four 1000-hour interns this fiscal year. Ensuring the District maintains a robust team for the valve maintenance program, service line leak repairs and Engineering field research by having extra personnel.
- Installation of 3 hydrant tees and valves for fire hydrants needed in South Fontana with the assistance of a SB County Grant received in the amount of \$100,000.

FY 2025-26 GOALS & OBJECTIVES

- Distribution staff to receive GIS training for leak logging utilizing ARC GIS Software.
- Completion of 33 fire hydrant upgrades in South Fontana utilizing SB County Grant funds.
- Maintain a robust valve maintenance program and identify non-operable valves in the system to rapidly replace via CIP valve replacement.
- Work with Meter staff to replace old AMR meters with AMI meters after service line leak repairs and/or replacements.

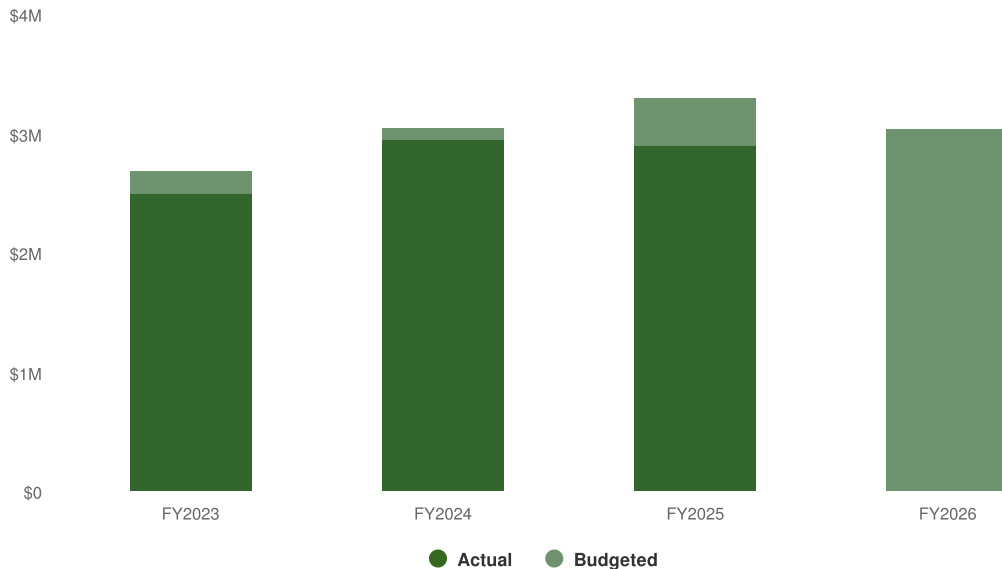
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Track/administer ongoing District Valve Exercise Program	1,000	1,972	2,366
Track repairs to District distribution system via ARC GIS.	100%	100%	100%
Cross train meter staff in pipeline construction	1	1	0
Upgrade old fire hydrants needing break away check valves.	50	35	5
Sift out native excavated material and recycle in backfilling of trench.	100%	100%	100%
Digitally track water loss using ARC GIS.	100%	100	100

Expenditures Summary

\$3,043,000 **-\$260,500**
 (-7.89% vs. prior year)

Transmission & Distribution Proposed and Historical Budget vs. Actual



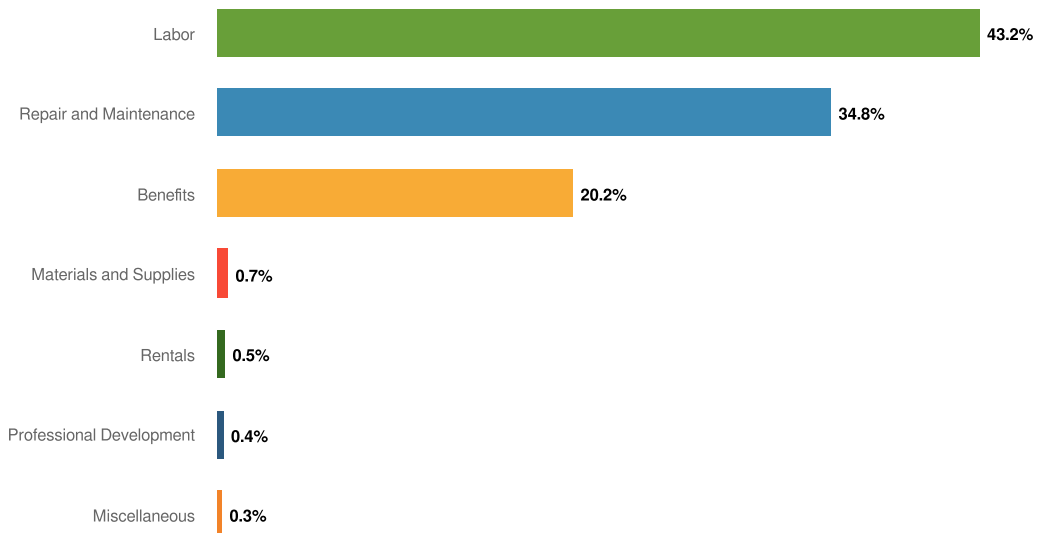
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Transmission & Distribution					
Maintenance - T & D					
Labor / Full Time	100-5410-500-5001	\$1,061,000	\$1,031,559	\$1,151,700	8.5%
Labor / Part Time Or Temporary	100-5410-500-5002	\$0	\$52,782	\$80,000	N/A

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / Overtime	100-5410-500-5003	\$60,000	\$84,956	\$60,000	0%
Labor / On Call	100-5410-500-5004	\$10,000	\$18,511	\$15,000	50%
Labor / Bilingual Compensation	100-5410-500-5020	\$3,300	\$2,600	\$3,300	0%
Labor / Class A Drivers License	100-5410-500-5021	\$3,300	\$3,563	\$3,300	0%
Benefits / Deferred Comp-ER Match	100-5410-510-5100	\$23,400	\$13,463	\$23,400	0%
Benefits / FICA	100-5410-510-5101	\$67,900	\$74,776	\$82,100	20.9%
Benefits / Medicare	100-5410-510-5102	\$15,900	\$17,488	\$19,200	20.8%
Expense / Workers Comp Insurance	100-5410-510-5103	\$54,700	\$58,683	\$76,700	40.2%
Expense / PERS - ER Contribution - Classic Members	100-5410-510-5105	\$39,200	\$26,888	\$19,100	-51.3%
Expense / PERS - ER Contribution - PEPRA Members	100-5410-510-5106	\$51,800	\$62,810	\$79,000	52.5%
Expense / PERS - EPMC - Classic Members	100-5410-510-5107	\$21,900	\$15,033	\$10,700	-51.1%
Expense / PERS - Pension Expense - GASB 68	100-5410-510-5109	\$600	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5410-510-5120	\$261,100	\$226,071	\$259,700	-0.5%
Benefits / Dental	100-5410-510-5121	\$16,700	\$14,453	\$15,700	-6%
Benefits / Vision Care Insurance	100-5410-510-5122	\$3,100	\$2,812	\$3,000	-3.2%
Benefits / Disability Insurance	100-5410-510-5123	\$3,500	\$5,479	\$17,200	391.4%
Benefits / EAP	100-5410-510-5124	\$400	\$350	\$500	25%
Benefits / Life Insurance	100-5410-510-5125	\$4,700	\$4,630	\$7,200	53.2%
Expense / Training	100-5410-515-5200	\$6,500	\$4,675	\$10,000	53.8%
Miscellaneous / Trans/Meals/Lodging	100-5410-515-5202	\$2,300	\$590	\$3,000	30.4%
Rentals / Equipment	100-5410-528-5381	\$16,000	\$15,847	\$16,000	0%
Operating Supplies / Shop Supplies	100-5410-530-5408	\$20,000	\$18,691	\$20,000	0%
Operating Supplies / Uniforms	100-5410-536-5475	\$9,200	\$13,194	\$9,200	0%
Repair & Maintenance / Domestic Mains	100-5410-540-5605	\$814,000	\$611,936	\$600,000	-26.3%
Repair & Maintenance / Fire Hydrants	100-5410-540-5606	\$166,000	\$194,011	\$120,000	-27.7%
Repair & Maintenance / Street Patching	100-5410-540-5612	\$525,000	\$295,807	\$300,000	-42.9%

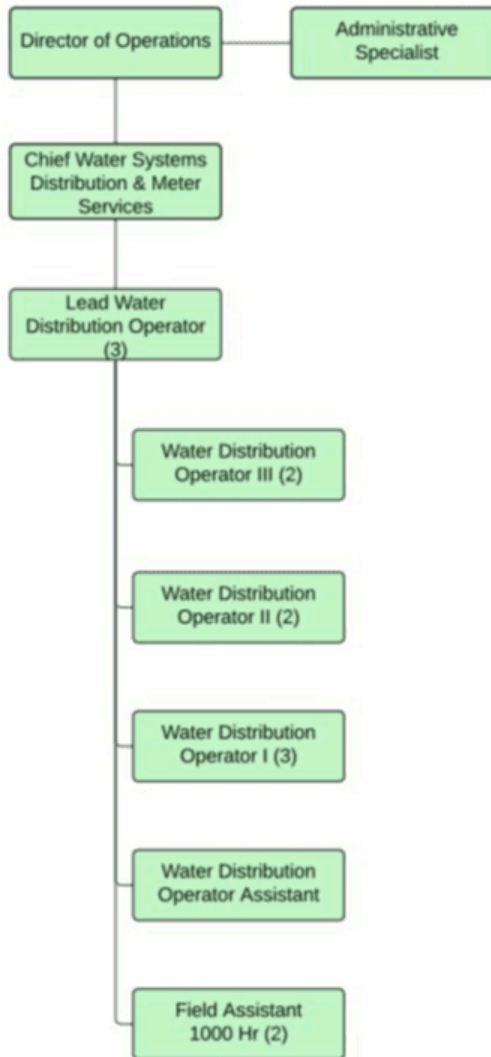
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Repair & Maintenance / Structures & Improvements	100-5410-540-5613	\$10,000	\$9,708	\$10,000	0%
Repair & Maintenance / Tools	100-5410-540-5615	\$17,000	\$16,835	\$20,000	17.6%
Repair & Maintenance / Facilities Repairs	100-5410-540-5616	\$15,000	\$11,658	\$8,000	-46.7%
Total Maintenance - T & D:		\$3,303,500	\$2,909,858	\$3,043,000	-7.9%
Total Transmission & Distribution:		\$3,303,500	\$2,909,858	\$3,043,000	-7.9%
Total Expenditures:		\$3,303,500	\$2,909,858	\$3,043,000	-7.9%

Expenditures by Expense Type

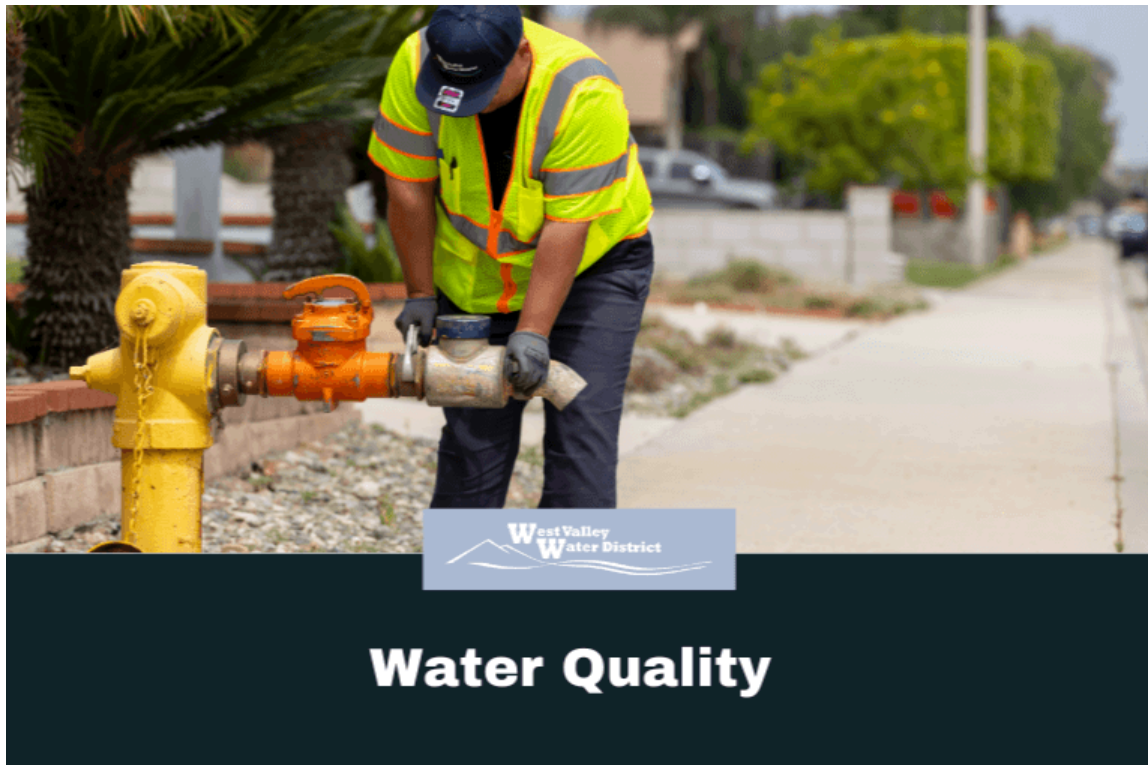
Budgeted Expenditures by Expense Type



Organizational Chart



Water Quality



SERVICES WE PROVIDE

The Water Quality Department develops water quality monitoring programs for the District's water and implements reporting programs for the same. Surveys and tests new water treatment technologies to ensure District compliance with State and Federal Drinking Water Regulations.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Updated Tokay to new, Tokay SQL. Making it possible to get customer updates directly from Tyler.
- 100% compliance sampling.
- Added additional personnel to cross-connection.
- Completed lead service line inventory using predictive modeling and received approval from DDW.
- Completed the Annual Water Quality Report.
- Integration of Tyler and Tokay SQL, making it easier to update customer backflow accounts.

FY 2025-26 GOALS & OBJECTIVES

- Completed residential lead and copper sampling.
- Send out residential cross-connection self surveys to all single family homes.
- Start K-8 & Child Care Center lead sampling.
- Update flushing program. Achieve flushing dead end hydrants bi-annually.
- Have lead service line inventory uploaded to GIS and report to DDW.
- Tokay SQL - Data clean up, and fix 100% of backflow accounts.
- Complete a revised cross-connection program to meet new regulatory requirements.
- Complete lead service line inventory reporting electronically.

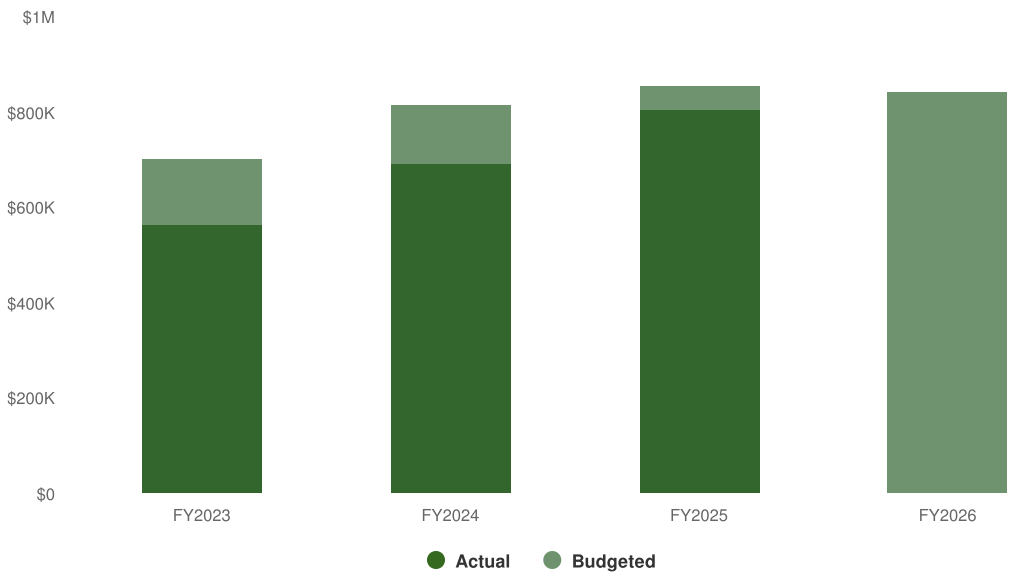
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Distribution Sampling	2,850	2,974	2,850
Residential lead and copper sampling	100%	100%	100%
Dead end hydrant flushing	250	108	155
Annual backflow testing in the District's service area	1,700	1,900	1,360
Well Sampling	250	357	161

Expenditures Summary

\$841,900 **-\$13,325**
(-1.56% vs. prior year)

Water Quality Proposed and Historical Budget vs. Actual



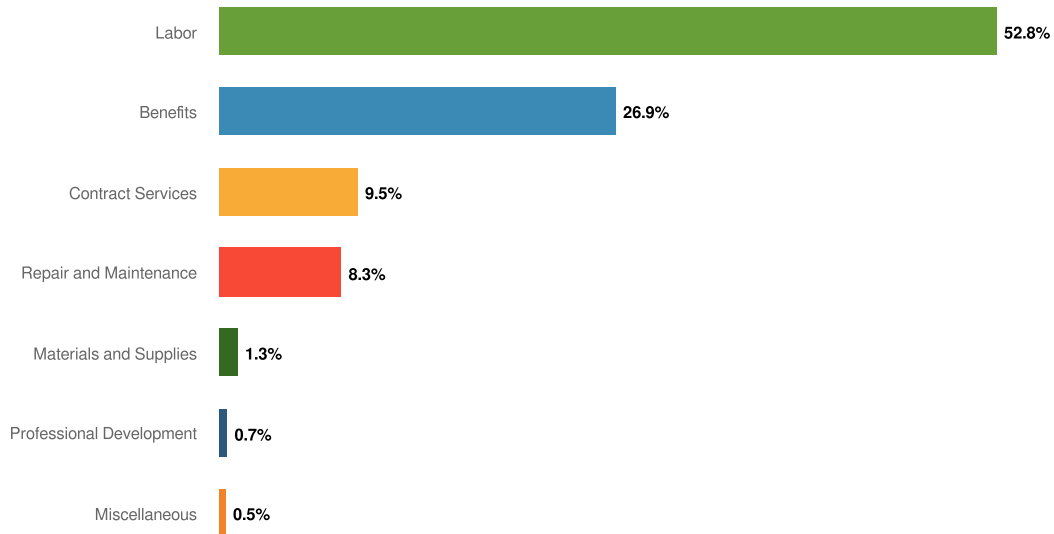
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Water Treatment					
Water Quality					
Labor / Full Time	100-5310-500-5001	\$393,300	\$392,731	\$420,900	7%
Labor / Overtime	100-5310-500-5003	\$13,000	\$34,020	\$17,000	30.8%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Labor / On Call	100-5310-500-5004	\$1,000	\$7,886	\$5,000	400%
Labor / Bilingual Compensation	100-5310-500-5020	\$1,300	\$1,300	\$1,300	0%
Labor / Class A Drivers License	100-5310-500-5021	\$400	\$0	\$400	0%
Benefits / Deferred Comp-ER Match	100-5310-510-5100	\$7,800	\$6,118	\$7,800	0%
Benefits / FICA	100-5310-510-5101	\$25,200	\$27,543	\$26,900	6.7%
Benefits / Medicare	100-5310-510-5102	\$5,900	\$6,441	\$6,300	6.8%
Expense / Workers Comp Insurance	100-5310-510-5103	\$20,000	\$21,345	\$24,800	24%
Expense / PERS - ER Contribution - Classic Members	100-5310-510-5105	\$12,300	\$12,048	\$12,900	4.9%
Expense / PERS - ER Contribution - PEPPRA Members	100-5310-510-5106	\$22,800	\$22,513	\$25,000	9.6%
Expense / PERS - EPMC - Classic Members	100-5310-510-5107	\$6,900	\$6,736	\$7,200	4.3%
Expense / PERS - Pension Expense - GASB 68	100-5310-510-5109	\$200	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5310-510-5120	\$87,900	\$87,265	\$99,800	13.5%
Benefits / Dental	100-5310-510-5121	\$6,500	\$6,406	\$6,500	0%
Benefits / Vision Care Insurance	100-5310-510-5122	\$1,000	\$962	\$1,000	0%
Benefits / Disability Insurance	100-5310-510-5123	\$1,400	\$2,125	\$5,700	307.1%
Benefits / EAP	100-5310-510-5124	\$100	\$117	\$200	100%
Benefits / Life Insurance	100-5310-510-5125	\$1,600	\$1,615	\$2,700	68.8%
Expense / Training	100-5310-515-5200	\$4,000	\$3,094	\$4,000	0%
Miscellaneous / Trans/Meals/Lodging	100-5310-515-5202	\$1,500	\$18	\$1,500	0%
Professional Services / Lab Tests	100-5310-525-5314	\$95,000	\$48,228	\$70,000	-26.3%
Outside Labor / Contractors	100-5310-525-5319	\$27,500	\$12,792	\$10,000	-63.6%
Operating Supplies / Chemicals	100-5310-530-5401	\$7,000	\$5,765	\$5,000	-28.6%
Operating Supplies / Shop	100-5310-530-5407	\$3,500	\$6,089	\$6,000	71.4%
Operating Supplies / Uniforms	100-5310-536-5475	\$3,125	\$5,156	\$4,000	28%
Repair & Maintenance / Chlorination Equipment	100-5310-540-5602	\$75,000	\$50,005	\$40,000	-46.7%
Repair & Maintenance / Structures/Facility/Equip	100-5310-540-5614	\$30,000	\$36,714	\$30,000	0%

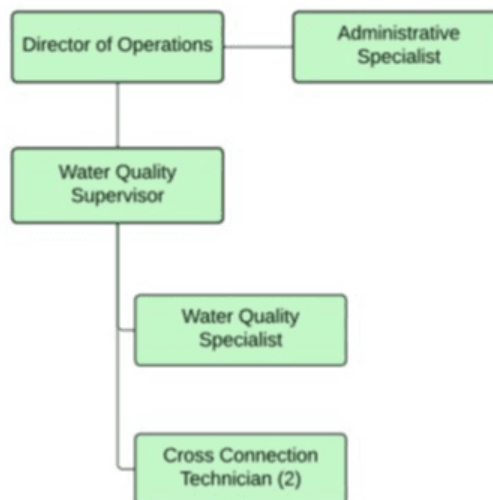
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Total Water Quality:		\$855,225	\$805,031	\$841,900	-1.6%
Total Water Treatment:		\$855,225	\$805,031	\$841,900	-1.6%
Total Expenditures:		\$855,225	\$805,031	\$841,900	-1.6%

Expenditures by Expense Type

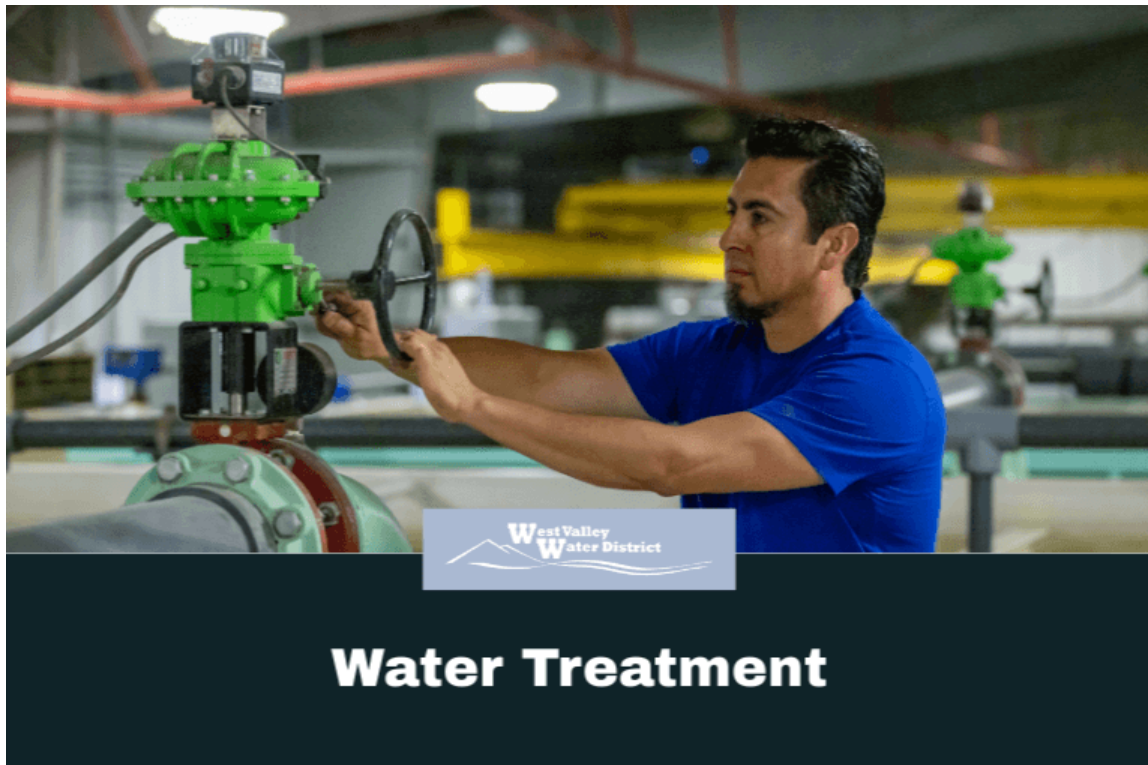
Budgeted Expenditures by Expense Type



Organizational Chart



Water Treatment



SERVICES WE PROVIDE

The Water Quality Department develops and implements water quality monitoring programs for the District's water reporting programs for the same. Surveys and tests new water treatment technologies to ensure District compliance with State and Federal Drinking Water Regulations.

SIGNIFICANT CHANGES

- No significant changes.

FY 2024-25 ACCOMPLISHMENTS

- Developed flow standards of 13.5 MGD for the Oliver P. Roemer Treatment Plant by utilizing more State Project Water.
- Exchanged twenty tons of granular activated carbon at the Oliver P. Roemer Treatment Plant, and continuously monitored the water quality from the carbon vessels.
- We developed a schedule to maintain our equipment according to the manufacturer's recommendation, by establishing preventive maintenance contracts with local vendors on all critical components.
- Purchased spare critical components to minimize loss of production.
- Staying abreast with the best available technology to meet new sampling requirements. Refurbished two trident filter's to ensure water quality.

FY 2025-26 GOALS & OBJECTIVES

- Refurbish trident filter number five and upgrade the fitter's scouring system at the Oliver P. Roemer Treatment Plant.
- Expand the Oliver P. Roemer filtration capacity from 14.4 to 21.6 million gallons daily.
- Replace the online perchlorate analyzer at the FBR treatment plant and install a sound barrier at well six.
- Conduct a full restoration of well eleven and install a new transducer to monitor the static water level.
- Re-tabulate and restore the arsenic treatment plant and install a new online arsenic analyzer.
- Replace the breaker at the Hydro Electric Power Plant and purchase critical components to minimize production loss. Replace the SCADA software from Tesco and upgrade to an Allen Brady open platform.

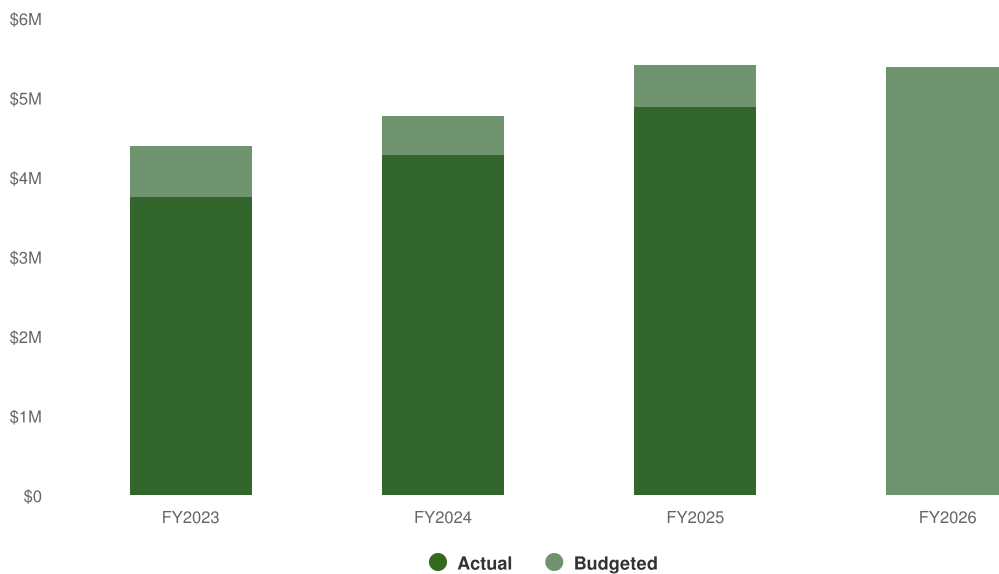
Key Performance Indicators

Performance Indicator	Target	FY23-24 Results	FY24-25 Results
Compliance with Federal and State regulations.	100%	100%	100%
FBR - Maximize utilization of plant capacity through minimization of owntime an dmonitoring of raw water.	2.9 MGD	2.9 MGD	2.9 MGD
Roemer - Maximize utilization of plant capacity through minimization of downtime and monitoring of raw water.	13.5 MGD	13.5 MGD	13.5 MGD
Percentage of plant equipment and motors on preventive maintenance schedules.	100%	100%	100%
Number of staff with T4 certification or higher	4	2	4

Expenditures Summary

\$5,399,406 **-\$23,519**
 (-0.43% vs. prior year)

Water Treatment Proposed and Historical Budget vs. Actual



Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Expenditures					
Water Treatment					
Water Treatment - Perchlorate					
Professional Services / Lab Tests	100-5320-525-5314	\$25,000	\$18,973	\$20,000	-20%

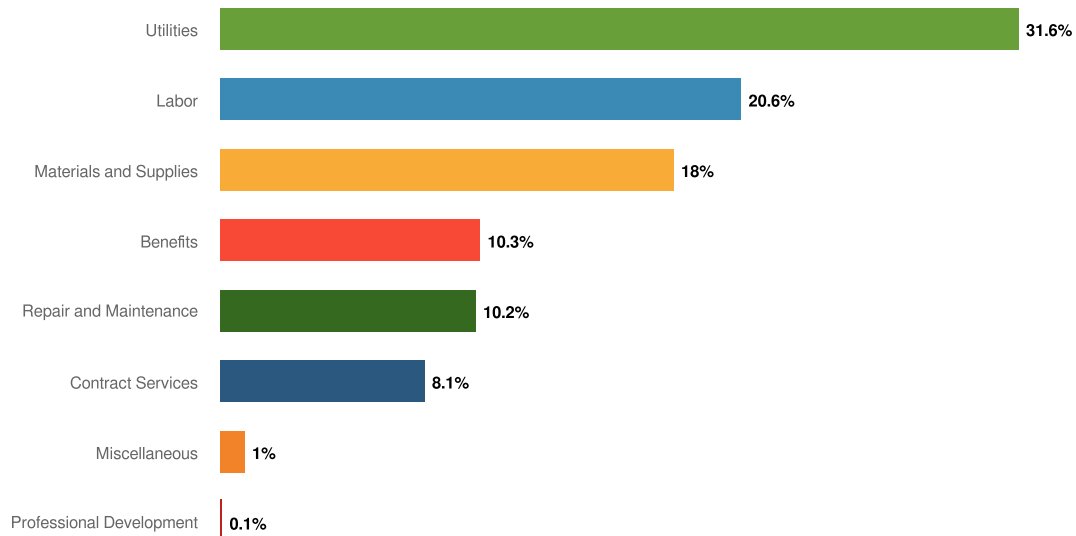
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Operating Supplies / Chemicals	100-5320-530-5401	\$30,000	\$7,321	\$10,000	-66.7%
Operating Supplies / Resin Exchange	100-5320-530-5404	\$300,000	\$0	\$300,000	0%
Repair & Maintenance / Structures/Facility/Equip	100-5320-540-5614	\$30,000	\$20,654	\$25,000	-16.7%
Utility Services / Electric	100-5320-550-5652	\$300,000	\$185,935	\$250,000	-16.7%
Total Water Treatment - Perchlorate:		\$685,000	\$232,883	\$605,000	-11.7%
Water Treatment - FBR/FXB					
Labor / Full Time	100-5350-500-5001	\$475,400	\$513,549	\$445,700	-6.2%
Labor / Overtime	100-5350-500-5003	\$31,000	\$26,104	\$26,000	-16.1%
Labor / On Call	100-5350-500-5004	\$22,000	\$26,722	\$27,000	22.7%
Labor / Bilingual Compensation	100-5350-500-5020	\$500	\$325	\$500	0%
Labor / Class A Drivers License	100-5350-500-5021	\$700	\$650	\$700	0%
Benefits / Deferred Comp-ER Match	100-5350-510-5100	\$7,800	\$5,331	\$5,900	-24.4%
Benefits / FICA	100-5350-510-5101	\$30,100	\$33,038	\$27,800	-7.6%
Benefits / Medicare	100-5350-510-5102	\$7,000	\$7,727	\$6,600	-5.7%
Expense / Workers Comp Insurance	100-5350-510-5103	\$23,300	\$25,638	\$25,100	7.7%
Expense / PERS - ER Contribution - Classic Members	100-5350-510-5105	\$45,300	\$45,935	\$38,600	-14.8%
Expense / PERS - ER Contribution - PEPR Members	100-5350-510-5106	\$7,000	\$8,595	\$9,100	30%
Expense / PERS - EPMC - Classic Members	100-5350-510-5107	\$25,300	\$25,683	\$21,600	-14.6%
Expense / PERS - Pension Expense - GASB 68	100-5350-510-5109	\$360	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5350-510-5120	\$109,400	\$102,772	\$96,000	-12.2%
Benefits / Dental	100-5350-510-5121	\$7,300	\$6,841	\$6,200	-15.1%
Benefits / Vision Care Insurance	100-5350-510-5122	\$1,000	\$942	\$800	-20%
Benefits / Disability Insurance	100-5350-510-5123	\$1,600	\$2,360	\$5,300	231.3%
Benefits / EAP	100-5350-510-5124	\$100	\$114	\$100	0%
Benefits / Life Insurance	100-5350-510-5125	\$1,600	\$1,581	\$1,300	-18.7%
Expense / Training	100-5350-515-5200	\$2,120	\$830	\$1,700	-19.8%

Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Miscellaneous / Trans/Meals/Lodging	100-5350-515-5202	\$1,200	\$1,255	\$2,221	85.1%
Professional Services / Lab Tests	100-5350-525-5314	\$65,000	\$65,586	\$75,000	15.4%
Professional Services / Misc Studies	100-5350-525-5315	\$0	\$6,837	\$0	0%
Professional Services / Other Consultants	100-5350-525-5340	\$105,225	\$94,960	\$112,000	6.4%
Operating Supplies / Chemicals	100-5350-530-5401	\$443,500	\$288,479	\$357,000	-19.5%
Miscellaneous / Permits & Fees	100-5350-536-5473	\$50,000	\$21,052	\$47,000	-6%
Operating Supplies / Uniforms	100-5350-536-5475	\$2,200	\$3,924	\$3,500	59.1%
Repair & Maintenance / Structures/Facility/Equip	100-5350-540-5614	\$350,000	\$247,013	\$175,000	-50%
Utility Services / Electric	100-5350-550-5652	\$573,000	\$542,107	\$550,000	-4%
Total Water Treatment - FBR/FXB:		\$2,389,005	\$2,105,947	\$2,067,721	-13.4%
Water Treatment - Roemer/Arsenic					
Labor / Full Time	100-5390-500-5001	\$336,300	\$383,620	\$535,000	59.1%
Labor / Overtime	100-5390-500-5003	\$57,000	\$48,493	\$47,000	-17.5%
Labor / On Call	100-5390-500-5004	\$25,000	\$30,130	\$30,000	20%
Labor / Bilingual Compensation	100-5390-500-5020	\$1,300	\$1,300	\$1,300	0%
Benefits / Deferred Comp-ER Match	100-5390-510-5100	\$5,900	\$6,210	\$7,800	32.2%
Benefits / FICA	100-5390-510-5101	\$21,800	\$31,606	\$34,200	56.9%
Benefits / Medicare	100-5390-510-5102	\$5,100	\$7,449	\$8,000	56.9%
Expense / Workers Comp Insurance	100-5390-510-5103	\$16,800	\$23,648	\$30,600	82.1%
Expense / PERS - ER Contribution - Classic Members	100-5390-510-5105	\$40,900	\$52,456	\$64,600	57.9%
Expense / PERS - EPMC - Classic Members	100-5390-510-5107	\$22,900	\$29,329	\$36,100	57.6%
Expense / PERS - Pension Expense - GASB 68	100-5390-510-5109	\$300	\$0	\$0	-100%
Benefits / Hosp/Med Insurance	100-5390-510-5120	\$90,500	\$90,695	\$116,100	28.3%
Benefits / Dental	100-5390-510-5121	\$4,900	\$5,239	\$6,100	24.5%
Benefits / Vision Care Insurance	100-5390-510-5122	\$800	\$774	\$1,000	25%
Benefits / Disability Insurance	100-5390-510-5123	\$1,200	\$1,854	\$7,200	500%

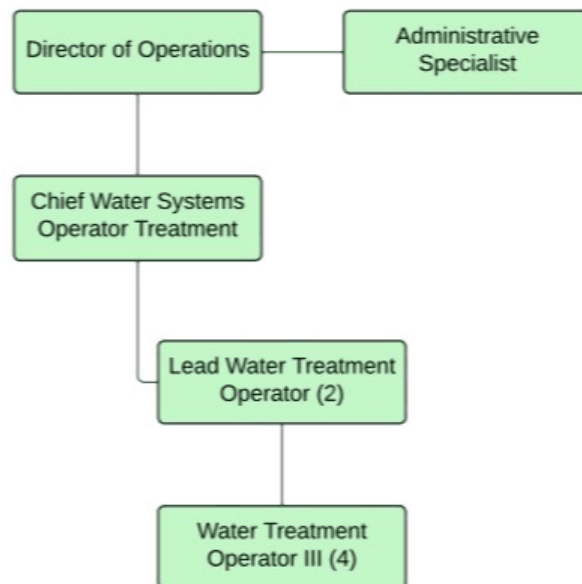
Name	Account ID	FY2025 Budget	FY2025 Actual	FY2026 Budget	FY2025 Budget vs. FY2026 Budgeted (% Change)
Benefits / EAP	100-5390-510-5124	\$100	\$94	\$200	100%
Benefits / Life Insurance	100-5390-510-5125	\$1,200	\$1,218	\$2,500	108.3%
Expense / Training	100-5390-515-5200	\$2,520	\$1,723	\$1,650	-34.5%
Miscellaneous / Trans/Meals/Lodging	100-5390-515-5202	\$2,100	\$651	\$1,261	-40%
Professional Services / Janitorial	100-5390-525-5313	\$13,000	\$5,665	\$12,000	-7.7%
Professional Services / Lab Tests	100-5390-525-5314	\$45,000	\$30,877	\$50,000	11.1%
Professional Services / Misc Studies	100-5390-525-5315	\$2,100	\$1,517	\$8,200	290.5%
Professional Services / Sludge Disposal	100-5390-525-5317	\$184,000	\$26,312	\$80,000	-56.5%
Professional Services / Other Consultants	100-5390-525-5340	\$80,000	\$65,648	\$82,500	3.1%
Operating Supplies / Chemicals	100-5390-530-5401	\$284,100	\$346,761	\$304,774	7.3%
Operating Supplies / Uniforms	100-5390-536-5475	\$2,500	\$2,012	\$2,500	0%
Other Miscellaneous / District Cost	100-5390-540-5600	\$48,000	\$0	\$30,000	-37.5%
Repair & Maintenance / Structures/Facility/Equip	100-5390-540-5614	\$290,000	\$495,843	\$319,000	10%
Communication Services / Telephone	100-5390-550-5650	\$9,700	\$1,565	\$3,500	-63.9%
Utility Services / Electric	100-5390-550-5652	\$750,000	\$853,163	\$900,000	20%
Utility Services / Gas	100-5390-550-5653	\$700	\$194	\$400	-42.9%
Utility Services / Trash	100-5390-550-5654	\$3,200	\$2,882	\$3,200	0%
Total Water Treatment - Roemer/Arsenic:		\$2,348,920	\$2,548,926	\$2,726,685	16.1%
Total Water Treatment:		\$5,422,925	\$4,887,756	\$5,399,406	-0.4%
Total Expenditures:		\$5,422,925	\$4,887,756	\$5,399,406	-0.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Organizational Chart



CAPITAL BUDGET

Capital Expenditure

Capital expenditure is comprised of Capital Improvement Projects (new system assets), Replacement and Rehabilitation Projects, and Capital Outlay (fleet and equipment). The 5-year total expenditure is projected to be \$93,776,871. Details of projects that will start during FY 2026, can be found in the following section under Capital Projects.

Capital Improvement Projects have become extremely important for the District in recent years. Not only is there a constant need and desire for improvement, but over the years, infrastructure has become an area of high risk. COVID-19 brought forth many challenges that are still affecting the District today, the most notable challenge being inflation. High rising costs due to inflation have impacted the District and caused priorities to shift. Short and long-term infrastructure needs have become the priority as the District prioritizes the operation.

The Operations Department collaborates with the Engineering Department to identify and prioritize the Capital expenditure needs of the District.



Completed Projects Fiscal Year 2024-25

CIP Project Description	Project Number	Project Cost
COMPLETED PROJECTS		
Well 2	W25038	275,000
Well 11	W25034	184,580
Well 42	W24025	280,661
Well 15	W25040	43,364
Minor Building renovation	W23018	60,371
Roemer Booster Pumps Rehab - TOC analyzer	W22004	78,357
New Arsenic Online Analyzer	W25009	61,103
Butterfly Valves for Roemer Treatment Plant	W25031	51,141
Advanced Metering Infrastructure AMI - Data Collection Network	W22020	200,000
Fleet Trucks Fully Equipped	W24019	171,820
Ford F600 Utility Service Truck	W24024	236,998
New 4 - Inch Diesel Sludge Pump	W25020	44,998
1x Administration Large Copier (10 Year Life Cycle)	W24028	18,264
Caterpillar Backhoe	W25025	182,314
Vmware host #2	W24014	24,184
Vmware host #3	W24015	24,184
Software Implementations/Integrations Work Orders	W24016	45,000
Water Conservation Garden at Headquarters	W23005	70,000
Zone 3A - 10-12" pipeline in Cactus Ave	W22011	160,000
Total Cost		\$ 2,212,339

Fiscal Year 2025-26 Proposed Funding

CIP Project Description	Operating Revenue	Capacity Charges	Reimbursement Agreements	Grant Funding	Project Total
REPLACEMENT / REHABILITATION OF SYSTEM ASSETS					
Well 1A	250,000				\$ 250,000
Reservoir 2-3 Re-coating and Modifications	2,902,905				\$ 2,902,905
Reservoir 4-2	400,000				\$ 400,000
Reservoir 4-1	400,000				\$ 400,000
Bloomington Alley Way Main Replacement Phase 3C				1,520,000	\$ 1,520,000
Bloomington Alley Way Main Replacement Phase 3C	2,500,000				\$ 2,500,000
I-10 Cedar Avenue Interchange improvement project			240,034		\$ 240,034
I-10 Cedar Avenue Interchange improvement project Phase III	700,000				\$ 700,000
Annual R/R - Meters and MXU's (QTY 714) FY2025	150,000				\$ 150,000
Annual R/R - Meter Vault Lid Retro Fits (QTY 4) FY2025	30,000				\$ 30,000
Annual R/R - System Valve Replacement	100,000				\$ 100,000
Facilities Master Plan	577,342				\$ 577,342
Facilities Improvements	200,000				\$ 200,000
Roemer GAC Vessel Media replacement (QTY 10)	1,300,000				\$ 1,300,000
Alder Ave. Road Improvements	200,000				\$ 200,000
Roemer Booster Pumps Rehab	126,000				\$ 126,000
Booster Station 5-2 (Pump 6)	150,000				\$ 150,000
Booster Station 7-1 (Pump 4)	150,000				\$ 150,000
Chlorine Building Replacement - 2 Prefabricated Concrete Buildings (Wells 2,42)	170,000				\$ 170,000
Roemer storage unit for backflow (Qty 5)	20,000				\$ 20,000
Coat existing Trident Filters at Roemer (Qty 6)	90,000				\$ 90,000
Towable Pump for Roemer (Qty1)	65,000				\$ 65,000
Pretreatment Controllers for Roemer	133,000				\$ 133,000
Rehabilitate Trident Filter No 4, media replacement, and install new air scour system	710,000				\$ 710,000
NEW SYSTEM ASSETS					
OPR WFF - 7.2 mgd Treatment Plant Expansion		5,500,000			\$ 5,500,000
Construct new IEUA area well		250,000			\$ 250,000
Construct new well - Well 36A Bunker Hill		250,000			\$ 250,000
Lord Ranch Facility Improvements		5,500,000			\$ 5,500,000
Pump Station 2-1 Improvements		50,000			\$ 50,000
Emergency Generators Zone 5 PS 5-2	125,000				\$ 125,000
Emergency Generators Zone 5 PS 5-2				325,000	\$ 325,000
Zone 8 - Reservoir 8-3 (2.0MG)		300,000			\$ 300,000
Pepper Avenue @ I-10 Freeway Zone 2 - 24" Trans Main Railway - Design & Construction		200,000			\$ 200,000
Zone 7 - 18" Transmission main within future ROW from Citrus Ave to Lytle Creek Rd		2,249,238			\$ 2,249,238

Fiscal Year 2025-26 Proposed Funding (Continued)

CIP Project Description	Operating Revenue	Capacity Charges	Reimbursement Agreements	Grant Funding	Project Total
CAPITAL OUTLAY - FLEET/EQUIPMENT					
SCADA Master Plan & Implementation	1,500,000				\$ 1,500,000
SCADA Master Plan & Implementation				250,000	\$ 250,000
Regrading, resealing, restriping at Headquarters	105,827				\$ 105,827
Security Camera System for the District Headquarters Site	382,392				\$ 382,392
Two Yard Dump Truck	130,000				\$ 130,000
Document Management System	116,000				\$ 116,000
2 GPS Receiver Bundles	14,650				\$ 14,650
Yuneec H520 Drone Bundle	31,000				\$ 31,000
Utility Network Creation for ArcGIS Pro	63,000				\$ 63,000
Work Report and Service Order Intregation with GIS and Tyler	20,000				\$ 20,000
Trucks Fully Equipped	150,000				\$ 150,000
POGA Event Van	150,000				\$ 150,000
Pool and Administrative Vehicles (10 Years/100K Miles Life Cycle)	50,000				\$ 50,000
Backhoe Loader for Roemer (Qty 1)	250,000				\$ 250,000
Tilt Trailer	15,000				\$ 15,000
New breaker for Roemer Hydroelectric Generation Plant	40,000				\$ 40,000
Core network switches	90,000				\$ 90,000
Server room Mini Split AC	15,000				\$ 15,000
GRAND TOTAL	\$ 14,572,116	\$ 14,299,238	\$ 240,034	\$ 2,095,000	\$ 31,206,387

CIP Five Year Schedule

Project Number	Funding Source	CIP Project Description	Carryover Balance	FY25-26 Budget Request	5 Year Work Plan					TOTAL Project Cost
					Year 1 FY 2025-26	Year 2 FY 2026-27	Year 3 FY 2027-28	Year 4 FY 2028-29	Year 5 FY 2029-30	
REPLACEMENT / REHABILITATION OF SYSTEM ASSETS										
WELLS AND PUMPING EQUIPMENT REHABILITATION										
W25001	RR	Well 1A	200,000	50,000	250,000	-	-	-	-	250,000
New	RR	Well 41	-	-	-	200,000	-	-	-	200,000
New	RR	Well 4A	-	-	-	130,000	-	-	-	130,000
W25002	RR	Well 5A	-	-	-	130,000	-	-	-	130,000
New	RR	Well 15	-	-	-	-	130,000	-	-	130,000
New	RR	Well 23A	-	-	-	-	80,000	-	-	80,000
New	RR	Well 54	-	-	-	-	150,000	-	-	150,000
New	RR	Well 18A	-	-	-	-	-	130,000	200,000	330,000
New	RR	Well 8A	-	-	-	-	-	130,000	-	130,000
New	RR	Well 30	-	-	-	-	-	130,000	-	130,000
New	RR	Well Rehab	-	-	-	130,000	-	130,000	150,000	410,000
RESERVOIRS REHABILITATION										
W23001	RR	Reservoir 2-3 Re-coating and Modifications	2,017,905	885,000	2,902,905	-	-	-	-	2,902,905
New	RR	Reservoir 4-2	200,000	200,000	400,000	-	-	-	-	400,000
New	RR	Reservoir 4-1	400,000	-	400,000	-	-	-	-	400,000
W24000	RR	Reservoir 5-2	-	-	-	-	50,000	3,400,000	-	3,450,000
New	RR	Reservoir 7-1	-	-	-	-	220,000	-	-	220,000
New	RR	Reservoir 3-1	-	-	-	-	800,000	-	-	800,000
New	RR	Reservoir 3-3	-	-	-	-	-	1,000,000	-	1,000,000
New	RR	Reservoir 5-3	-	-	-	-	-	400,000	-	400,000
W25003	RR	Reservoir 6-2	-	-	-	-	-	1,000,000	-	1,000,000
New	RR	Reservoir 6-3	-	-	-	-	-	-	1,000,000	1,000,000
WATER MAIN REPLACEMENT										
W25036	RR	Bloomington Alley Way Main Replacement Phase 3B	-	-	-	1,000,000	1,200,000	-	-	2,200,000
W25036	GF	Bloomington Alley Way Main Replacement Phase 3B	-	-	-	1,000,000	1,000,000	-	-	2,000,000
W25037	GF	Bloomington Alley Way Main Replacement Phase 3C	1,520,000	-	1,520,000	-	-	-	-	1,520,000

Project Number	Funding Source	CIP Project Description	Carryover Balance	FY25-26 Budget Request	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL Project Cost
					FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	
W25037	RR	Bloomington Alley Way Main Replacement Phase 3C	2,500,000	-	2,500,000	2,000,000	-	-	-	4,500,000
W19055	RA	I-10 Cedar Avenue Interchange Improvement project	240,034	-	240,034	-	-	-	-	240,034
W19055	RR	I-10 Cedar Avenue Interchange Improvement project Phase III	-	700,000	700,000	-	-	-	-	700,000
New	RR	As-Needed Pipeline Replacement Program	-	-	-	-	200,000	200,000	200,000	600,000
SYSTEM APPURTENANCES REHABILITATION & REPLACEMENT										
New	RR	Annual R/R - Meters and MKU's (QTY 714) FY2025	-	150,000	150,000	150,000	150,000	150,000	150,000	750,000
New	RR	Annual R/R - Meter Vault Lid Retro Fits (QTY 4) FY2025	-	30,000	30,000	30,000	30,000	30,000	30,000	150,000
New	RR	Annual R/R - System Valve Replacement	-	100,000	100,000	100,000	100,000	100,000	100,000	500,000
FACILITIES AND PLANTS REHABILITATION & REPLACEMENT										
W22006	RR	Facilities Master Plan	577,342	-	577,342	-	-	-	-	577,342
W25007	RR	Facilities Improvements	100,000	100,000	200,000	200,000	200,000	200,000	200,000	1,000,000
New	RR	Roemer GAC Vessel Media replacement (QTY 10)	1,300,000	-	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
New	RR	Alder Ave. Road Improvements	-	200,000	200,000	-	-	-	-	200,000
New	RR	Roemer Booster Pumps Rehab	-	126,000	126,000	103,000	103,000	149,000	143,000	624,000
New	RR	Booster Station 5-2 (Pump 6)	-	150,000	150,000	-	-	-	50,000	200,000
New	RR	Booster Station 7-1 (Pump 4)	-	150,000	150,000	-	-	50,000	-	200,000
New	RR	Chlorine Building Replacement - 2 Prefabricated Concrete Buildings (Wells 2,42)	-	170,000	170,000	170,000	170,000	-	-	510,000
New	RR	Roemer storage unit for backflow (Qty 5)	-	20,000	20,000	-	-	-	-	20,000
New	RR	Coat existing Trident Filters at Roemer (Qty 6)	-	90,000	90,000	-	-	-	-	90,000
New	RR	Towable Pump for Roemer (Qty1)	-	65,000	65,000	-	-	-	-	65,000
New	RR	Pretreatment Controllers for Roemer	-	133,000	133,000	-	-	-	-	133,000
New	RR	Rehabilitate Trident Filter No 4, media replacement, and install new air scour system	-	710,000	710,000	-	-	-	-	710,000
New	RR	Hydro Power Plant	-	-	-	25,000	-	-	-	25,000
New	RR	Booster Station Rehab	-	-	-	100,000	40,000	-	50,000	190,000
New	RR	Flocculators Assembly	-	-	-	-	95,000	-	95,000	190,000
New	RR	Booster Pump 2-3	-	-	-	-	-	40,000	-	40,000
New	RR	Chain Of Flight	-	-	-	-	-	40,000	-	40,000
New	RR	Booster Station 5-1	-	-	-	-	-	50,000	-	50,000
New	RR	Booster Station 6-1	-	-	-	-	-	50,000	-	50,000
SUBTOTAL FOR REPLACEMENT / REHABILITATION OF SYSTEM ASSETS			9,055,281	4,029,000	13,084,281	6,768,000	6,018,000	8,679,000	3,668,000	38,217,281

Project Number	Funding Source	CIP Project Description	Carryover Balance	FY25-26	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL Project Cost
				Budget Request	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	
NEW SYSTEM ASSETS										
SOURCE OF SUPPLY										
W19041	SRF	OPR WFF - 7.2 mgd Treatment Plant Expansion	-	-	-					-
W19041	CC	OPR WFF - 7.2 mgd Treatment Plant Expansion	5,500,000	-	5,500,000					5,500,000
W22009	CC	Construct new IEUA area well	250,000	-	250,000	2,000,000	2,000,000			4,250,000
New	CC	Construct new well - Well 36A Bunker Hill	250,000	-	250,000	1,500,000	2,000,000		-	3,750,000
New	GF	Construct new well - Well 36A Bunker Hill	-	-	-	959,757	-			959,757
PUMPS AND BOOSTER PLANTS										
W15004	CC	Lord Ranch Facility Improvements	5,500,000	-	5,500,000	7,400,000	1,700,000			14,600,000
New	CC	Pump Station 2-1 Improvements	-	50,000	50,000	325,000				375,000
W22010	RR	Emergency Generators Zone 5 PS 5-2	125,000	-	125,000	100,000				225,000
W22010	GF	Emergency Generators Zone 5 PS 5-2	325,000	-	325,000	200,000				525,000
W18021	CC	Pump Station 7-2 - Design & Construction	-	-	-		-	3,100,000	3,226,029	6,326,029
RESERVOIRS										
W19008	CC	Zone 8 - Reservoir 8-3 (2.0MG)	300,000	-	300,000	-	-	2,677,848	1,759,282	4,737,130
New	CC	Reservoir 6-5 (6.0MG)	-	-	-	-	-	-	250,000	250,000
WATER MAINS										
W15008	CC	Pepper Avenue @ I-10 Freeway Zone 2 - 24" Trans Main Railway - Design & Construct	200,000	-	200,000	916,568				1,116,568
W21007	CC	Zone 7 - 18" Transmission main within future ROW from Citrus Ave to Lytle Creek Rd	1,865,054	384,184	2,249,238	-				2,249,238
New	RR	Zone 3A - 10-12" pipeline in Cactus Ave	-	-	-	-	-		160,000	160,000
New	CC	Zone 7 - 18" Transmission main in Sequoia Ln from Sierra Ave to Citrus Ave	-	-	-	-	-	-	1,000,000	1,000,000
SUBTOTAL FOR NEW SYSTEM ASSETS			14,315,054	434,184	14,749,238	13,401,325	5,700,000	5,777,848	6,395,311	46,023,722
CAPITAL OUTLAY - FLEET/EQUIPMENT										
W25021	RR	SCADA Master Plan & Implementation	1,000,000	500,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	5,500,000
W25021	GF	SCADA Master Plan & Implementation	250,000	-	250,000					250,000
W24010	RR	Regrading, resealing, restriping at Headquarters	105,827	-	105,827					105,827
W23013	RR	Security Camera System for the District Headquarters Site	175,760	206,632	382,392	-				382,392
W25022	RR	Two Yard Dump Truck	80,000	50,000	130,000					130,000
W24009	RR	Document Management System	116,000	-	116,000					116,000
W25027	RR	2 GPS Receiver Bundles	14,650	-	14,650	-	-	-	-	14,650
W25028	RR	Yuneec H520 Drone Bundle	31,000	-	31,000	-	-	-	-	31,000
W25029	RR	Utility Network Creation for ArcGIS Pro	63,000	-	63,000	-	-	-	-	63,000

Project Number	Funding Source	CIP Project Description	Carryover Balance	FY25-26 Budget Request	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL Project Cost
					FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	
W25030	RR	Work Report and Service Order Integration with GIS and Tyler	20,000	-	20,000	-	-	-	-	20,000
New	RR	Trucks Fully Equipped	-	150,000	150,000	150,000	150,000	150,000	150,000	750,000
New	RR	POGA Event Van	-	150,000	150,000					150,000
New	RR	Pool and Administrative Vehicles (10 Years/100K Miles Life Cycle)	-	50,000	50,000		50,000	-	50,000	150,000
New	RR	Backhoe Loader for Roemer (Qty 1)	-	250,000	250,000					250,000
New	RR	Tilt Trailer	-	15,000	15,000					15,000
New	RR	New breaker for Roemer Hydroelectric Generation Plant	-	40,000	40,000					40,000
New	RR	Core network switches	-	90,000	90,000		-			90,000
New	RR	Server room Mini Split AC	-	15,000	15,000					15,000
New	RR	Tow Behind Air Compressor	-	-	-	40,000	-			40,000
New	RR	1x Engineering Copier (10 Year Life Cycle)	-	-	-	15,000	-			15,000
New	RR	1x Customer Service Black and White Copier (10 Year Life Cycle)	-	-	-	-	8,000	-	-	8,000
New	RR	Annual Capital Outlay	-	-	-	200,000	400,000	400,000	400,000	1,400,000
SUBTOTAL FOR CAPITAL OUTLAY - FLEET/EQUIPMENT			1,856,237	1,516,632	3,372,869	1,405,000	1,608,000	1,550,000	1,600,000	9,535,869
GRAND TOTAL			25,226,571	5,979,816	31,206,387	21,574,325	13,326,000	16,006,848	11,663,311	93,776,871

Capital Projects

Replacement/ Rehabilitation of System Assets

Well 1A

This project involves having a Pump Contractor pull the pumping equipment out of the well, perform a video survey of the well. Perform any well work indicated by the video survey, recondition the pumping equipment and electric motor, and reinstall the pumping equipment.

Cost: \$250,000

Reservoir R2-3 Re-coating and Modifications

In partnership with a developer-funded project, this project will provide a new coating, install safety upgrades and install a new cathodic protection system to the existing 4 million gallon welded steel tank in Zone 2.

Cost: \$2,902,905

Reservoir R4-2 Re-coating

This project will provide a new coating and rehab to prolong the life of the welded steel tank located in Zone 4. This rehab will ensure the steel does not rust as the District continues to prioritize the life-span of the equipment.

Cost: \$400,000

Reservoir R4-1 Re-coating

This project will provide a new coating and rehab to prolong the life of the welded steel tank located in Zone 4. This rehab will ensure the steel does not rust as the District continues to prioritize the life-span of the equipment.

Cost: \$400,000

Bloomington Alley Way Main Replacement Phase 3C

This project will replace roughly 7,000 linear feet of 8, 12 and 24 inch water mains in the Bloomington area near 7th Street, 9th Street, Maple Avenue, Cedar Avenue, and Linden Avenue. The current mains servicing this area are nearing the end of their useful lives and are located in difficult to access alleyways.

Cost: \$4,020,000

I-10 Cedar Avenue Interchange Improvement Project

This project is replacing and relocating water pipelines and appurtenances near the I-10 Freeway intersection with Cedar Avenue. The current overpass of Cedar Avenue is being expanded, which requires the relocation of the existing 8 and 12 inch pipelines crossing the freeway. The project is also replacing aging piping in Valley Boulevard and across the adjacent railroad crossing.

Cost: \$940,034

Annual R/R - Meters and MXU's FY2025

Installation of new, modernized water meters with AMR/AMI technology to replace aging, inefficient meters. New meters provide more efficient water metering and more accurate reporting of water sales to the State of California Division of Water Resources. Replacement of aging meters reduces the amount of "water loss" or the difference between metered deliveries and water produced. Efficient metering improves the District's reporting records and improves accuracy necessary to meet the State mandated water demand reduction requirements.

Cost: \$150,000

Annual R/R - Meter Vault Lid Retro Fits FY2025

This project involves the installation of traffic rated vault lids on large meter vaults. Vault lid failures occur throughout the year and replacement of the vault lids is necessary to ensure the public's safety. Staff anticipates approximately four (4) vault lids will be replaced during this budget cycle.

Cost: \$30,000

Annual R/R - System Valve Replacement

Installation of new valves to maximize infrastructure by ensuring valves are operational and easy to locate, especially during emergencies. This prevents future issues with regular maintenance and optimized repairs.

Cost: \$100,000

Facilities Master Plan

The Facilities Master plan, an ongoing project, is currently in its planning and design phase. This will provide a condition assessment of the District's current headquarters and provide an alternative analysis for the modernization of the District headquarters.

Cost: \$577,342

Facilities Improvements

Improvements throughout the District's facilities as needed.

Cost: \$200,000

Roemer GAC Vessel Media Replacement

Roemer has a total of ten vessels that need the Granular Activated Carbon (GAC) media to be replaced. Each vessel requires 40,000 pounds of GAC media for proper operations.

Cost: \$1,300,000

Alder Ave. Road Improvements

Recent rain events have caused erosion on the roadway embankment at several locations on Alder Avenue which is the only daily access road to Reservoirs R2-2, R2-3 and R3-1 and a few residents of City of Fontana. The condition of the roadway embankment of the existing asphalt grinding surface and recently asphalt resurfaced road is eroding and is in need of maintenance repairs. The condition of the roadway embankment continues to deteriorate due to a combination of erosion, potential geological instabilities, and lack of proper storm drainage infrastructure.

Cost: \$200,000

Roemer Booster Pumps Rehab

Rehab of either influent or effluent pumps as needed.

Cost: \$126,000

Booster Station 5-2

Upgrading booster pump station 5-2 will increase production and reliability. Booster pump station 3A-1 is needed to supply future demands and provide redundancy.

Cost: \$150,000

Booster Station 7-1

Upgrading booster pump station 7-1 will increase production and reliability. Booster pump station 3A-1 is needed to supply future demands and provide redundancy.

Cost: \$150,000

Chlorine Building Replacement - 2 Prefabricated Concrete Buildings (Wells 2,42)

This project involves replacing existing 6'x8' chlorine buildings at well sites with pre-fab concrete structures.

Cost: \$170,000

Roemer storage unit for backflow (Qty 5)

Roemer requires the installation of five storage units for backflow prevention devices.

Cost: \$20,000

Coat existing Trident Filters at Roemer (Qty 6)

New paint coat for the six existing Trident Filters at Roemer. This will extend the life of the filters.

Cost: \$90,000

Towable Pump for Roemer (Qty 6)

Towable pumps are used to drain ponds from water treatment residuals.

Cost: \$65,000

Pre-treatment Controllers for Roemer

The Roemer Treatment Plant requires new pre-treatment controllers.

Cost: \$133,000

Rehabilitate Trident Filter No4, media replacement, and install new air scour system

The Roemer Treatment Plant Trident Filter Number 4, needs a media replacement and a new air scour system.

Cost: \$710,000

New System Assets

Oliver P. Roemer Water Filtration Facility (WFF) - 7.2 MGD Treatment Plant Expansion

Both Lytle Creek Surface water and State Water Project water are treated at the District's Oliver P. Roemer Water Filtration Facility. The District is planning to expand the Oliver P. Roemer Water Filtration Facility to treat an additional 7.2 million gallons per day (MGD) of State Water Project water. This will increase the Roemer's current capacity of 14.4 MGD to an ultimate of 21.6 MGD. This expansion is needed due to infrastructure replacement and upgrade needs, increased demands, to offset peak summer usage and to regain groundwater well supply lost due to various contaminants and lowering groundwater levels. The expansion will be constructed in phases, but the ultimate 16 MGD Roemer WFF design will be completed as part of the initial phase.

Cost: \$5,500,000

Construct new IEUA area well

Well 57 will construct a new water well within the IEUA service area. The project includes a 12-inch diameter pipeline connection to the District's distribution system in Knox Avenue, a drain line to a local storm drain, a well-head chlorination system, electrical switch gear and a new electrical service.

Cost: \$250,000

Construct new Bunker Hill Well - Well 36A Bunker Hill

WVWD is interested in drilling and constructing new groundwater supply wells in the Bunker Hill Groundwater Basin in order to bolster groundwater production supply. As a preliminary phase to this work, a comprehensive well site evaluation outside the Management Zone Area is required to ensure any new groundwater production well maximizes production potential as well as meets water quality objectives.

Cost: \$250,000

Lord Ranch Facility Improvements

The proposed project consists of a 1-million gallon (1.0mg) steel welded reservoir and pump station to be constructed within Zone 4 of the District's Service Area. The reservoir will measure 80 feet in diameter and 32 feet in height, with two 30-inch pipelines connecting the proposed reservoir and pump station to existing facilities. The pumping station would be sized with eight booster pumps with an approximately 2,980 gallons per minute (gpm) capacity and a station capacity of approximately 20.0 million gallons per day (mgd) (20,860 gpm with one pump on standby). The pumping station would initially be equipped with four pumps for a capacity of 8.6 mgd or 8,940 gpm with one pump on standby. For security purposes, the project also includes the construction of approximately 1.82 acres of asphalt driveways and paved areas around the proposed pump station, reservoir, and treatment facility. The project will install perimeter fencing and a wall for security and add site access controls

Cost: \$5,500,000

Pump Station 2-1 Improvements

The project involves the improvements at Pump Station 2-1. The scope of work includes upgrading the mechanical screens, rehabilitating the wet wells, and replacing some pumps.

Cost: \$50,000

Emergency Generators Zone 5 PS 5-2

Pump station 5-2 was originally built with the space to add a 500kW generator. This grant funded project will purchase and install a new diesel fueled generator and an auxillary diesel fuel tank to power the critial power demands of pump station 5-2 in the event of a power outage. For this project, the District was able to obtain \$325,000 in Grant funding that will supplement the expense.

Cost: \$500,000

Lord Ranch 1.0 MG Aeration Tank

The proposed reservoir and pump station would be constructed within Zone 4 of the District's Service Area. The pumping station would be sized with eight booster pumps with an approximately 2,980 gallons per minute (gpm) capacity and a station capacity of approximately 20.0 million gallons per day (mgd) (20,860 gpm with one pump on standby). This booster station and reservoir will be located adjacent to the existing Pumping Station 4-1 and at reservoir R3-2 (Lord Ranch). The pumping station would initially be equipped with four pumps for a capacity of 8.6 mgd or 8,940 gpm with one pump on standby. For construction purposes, this project is combined with the other Lord Ranch projects (W15003 & W15006).

Cost: \$100,000

Zone 8 - Reservoir 8-3 (2.0MG)

This project will construct a new welded steel reservoir supplying zone 8 to accommodate future development in the highest pressure zone in the District's service area. The new reservoir will require extensive site grading and improvements. Additionally, the project will improve site access by improving the dirt access road and providing power to new instrumentation.

Cost: \$300,000

Pepper Avenue @ I-10 Freeway Zone 2 - 24" Trans Main Railway - Design & Construction

This project will install addition main line across the railway at Pepper Avenue to connect the north and south water distribution system. The Project will include approximately 600 linear feet of 24 inch cement lined and mortar coated steel pipe within a 36 inch casing that will be jack and bored beneath the railway and include all necessary appurtenances (valves, air and vacuum relief valves, blow-offs, etc).

Cost: \$200,000

Zone 7 - 18" Transmission main within future ROW from Citrus Ave to Lytle Creek Rd

The 18-inch transmission main is required for increased development that is projected to occur in Pressure Zone 7. The proposed transmission main will connect to an existing 18-inch transmission main at Lytle Creek Road and bore under the Ontario Interstate 15 freeway and terminate at Citrus Avenue in an unimproved area which is approximately 650 linear feet. The proposed pits for the jack and bore will be approximately 40'Lx20'W and will be located outside the Caltrans right-of-way.

Cost: \$2,249,238

Capital Outlay- Fleet/Equipment

SCADA Master Plan & Implementation

This project involves creating a Master Plan to replace and modernize the existing 35-year-old SCADA System. The SCADA system is a vital piece of the District's operation. The District was able to obtain \$250,000 in Grant Funding to supplement the project cost.

Cost: \$1,750,000

Regrading, resealing, restriping at Headquarters

The District's headquarters parking area and surroundings need regrading, resealing, and restriping to meet ADA Compliance

Cost: \$105,827

Security Camera System for the District Headquarters Site

Security Cameras needed for District safety, in light of recent increase in vandalism.

Cost: \$382,392

Two Yard Dump Truck

Smaller Class C dump truck to haul backfill material, pallets, shoring equipment, chemicals/equipment to sites. To minimize extra usage and wear and tear on Commercial Class B Dump. All licensed employees are able to drive truck. With the usage of a hydro-excavator, more backfill material is needed on site.

Cost: \$130,000

Document Management System

This project involves replacing and upgrading some of the District's IT infrastructure. Currently, looking at various vendors for document management systems. The project will include software and hardware.

Cost: \$116,000

2 GPS Receiver Bundles

A priority for the GIS program is to improve the spatial accuracy of our assets in GIS. We currently only have 1 high accuracy GPS receiver, but we have multiple field crews. Field staff needs equipment to field verify and capture asset locations for new installs and when doing maintenance. These new GPS receivers are needed so each field crew can capture the location of assets.

Cost: \$14,650

Yuneec H520 Drone Bundle

A drone will help verify the location of assets. The drone will also be used to perform inspections of WVWD owned property, reservoirs, roofs, and towers. The drone will capture the location of new assets including pipes before they are covered. Aerial imagery captured by the drone can be stitched into our existing imagery so that we always have the latest aerials when needed. Our plants and well stations have not been mapped in detail in the GIS yet. The drone will be able to assist in mapping our plant assets which will improve our modeling capabilities. Finally, the drone will be used by for special events, and potentially our turf replacement program.

Cost: \$31,000

Utility Network Creation for ArcGIS Pro

The current model used by our GIS (Geometric Network) is being replaced by the Utility Network and retired in 2026. Migration of our current GIS data to the new model is necessary and will be required in the next 2 years. This is a major component of our ArcGIS Pro deployment. This essential module permits performing GIS edits in the new online based system of ArcGIS Pro. Another benefit to the District will be the ability to perform more accurate modeling of our water system and valve isolation in the field during main breaks/leaks.

Cost: \$63,000

Work Report and Service Order Integration with GIS and Tyler

Last year, Tyler was integrated with GIS for meter information. This year the goal is to integrate Tyler Service Orders with GIS as well as provide a Work Report form to reduce hand written Work Report information and improve communication. A lot of time is wasted using and copying paper for service orders and work reports, and the associated data entry.

Cost: \$20,000

Fleet Trucks Fully Equipped

Purchase and Equip 5x new work trucks to continue Operations safely and efficiently.

Cost: \$150,000

Public Affairs & Government Outreach Event Van

Purchase and Equip an electric van that will be designated to the Public Affairs Department as they require travel with items such as tables, trinkets to give to the community at community events, and any other necessary marketing items.

Cost: \$150,000

Pool and Administrative Vehicles (10 Years/100k Miles Life Cycle)

Purchase additional vehicles to replace the aging fleet. Currently, the District is aiming to maintain vehicles below the 10 year/100k mile mark in order to avoid spending on vehicle repairs.

Cost: \$50,000

Backhoe Loader for Roemer (Qty 1)

The Caterpillar 920 front loader is an essential piece of equipment for removing sludge from the treatment plant. Purchase of this piece of equipment should increase efficiency by reducing manual labor and downtime. Its maneuverability makes it well-suited for navigating confined areas within the plant, ensuring the sludge is cleared safely and effectively to maintain smooth plant operations.

Cost: \$250,000

Tilt Trailer

Backhoe for excavation to repair leaks, haul/pick up sludge/material. Needed due to aging backhoes and downtime of repairs. Multiple Departments use equipment for various projects.

Cost: \$15,000

New breaker for Roemer Hydroelectric Generation Plant

The Roemer Hydroelectric Generation Plant needs a new breaker. The purpose of the electric breaker is to protect electrical circuits from damage caused by overloads, short circuits, and other faults by interrupting the flow of electricity.

Cost: \$40,000

Core network switches

The server room needs new core network switches which are used for routing and data switching. Core switches connect distribution switches, allowing efficient communication and data transfer between multiple networks.

Cost: \$90,000

Server room Mini Split AC

The Air Conditioner (AC) Unit in the server room started having a leak and a new AC Unit is needed for the server room. The AC Unit prevents overheating and extends the life of the hardware located inside the server room.

Cost: \$90,000

DEBT

Debt Summary

The District has been successful in financing capital improvements through a combination of long-term and short-term financing plans. The District's primary debt management objective is to keep debt levels within available resources and within limits that will allow the District to meet the debt service coverage ratios required by the bond covenant.

The District's debt service payments in FY2025-26 will be \$2,370,672 on total outstanding debt of \$71,088,164 as of June 30, 2026. The large increase in the current FY is due to the new debt taken on the CA Drinking Water State Revolving Fund in the amount of \$46,665,000.00.

Types of Debt

REVENUE BONDS

Revenue bonds are issued to finance the construction or upgrade of water facilities. Debt service is payable out of water system net revenue.

- **Series 2016A Refunding Revenue Bonds:** issued to provide funds, together with certain other moneys: (i) to prepay all amounts payable under the Series 2006D-2 Bonds installment purchase agreement between the District and California Statewide Communities Development Authority; and (ii) pay cost of issuance of the 2016A Bonds. The bonds were in the aggregate principal amount of \$22,035,000 with an interest ranging from 2% to 5% per annum. As of June 30, 2024, the outstanding balance of the financing was in the amount of \$18,870,000.

HYDROELECTRIC PLANT

An agreement with San Bernardino Valley Municipal Water District to finance and construct Roemer Hydroelectric Station. Debt service is payable out of water system net revenue.

- **Hydroelectric Plant:** In December 20, 2016, the District entered into an agreement with San Bernardino Valley Municipal Water District ("Valley District") to finance and construct Roemer Hydroelectric Station. In the agreement, the Valley District agreed to finance the cost of the project total amount of \$3,310,151 with the interest that the Valley District shall be revenue neutral in this financing arrangement. As of June 30, 2024, the outstanding balance of the financing was in the amount of \$1,323,551.

WATER PARTICIPATION RIGHTS CONTRACT PAYABLE

A water right is legal permission to use an amount of water by the District. California Water Code (Division 2) requires a water right if you take water from lake, river, stream, or creek, or from underground supplies.

- **Water Participation Rights:** In 2012, the District acquired water participation rights from the San Bernardino Valley Municipal Water District. These rights entitle the District to purchase water from the Baseline Feeder system. The payment for the rights is calculated at 5,000-acre feet at \$90 per acre foot, per year, payable in monthly installments of \$26,794, until January 31, 2041. The annual amount is \$321,529, for usage fee. Purchased water is billed in addition to the minimum fee. As of June 30, 2024, the balance for future water rights payments was in the amount of \$5,465,990.

CA DRINKING WATER STATE REVOLVING FUND (CA DWSRF)

A State Revolving Fund (SRF) Loan was issued to fund the Oliver P. Roemer Expansion Plant.

- **SRF Loan:** In 2023, the District decided to strategically expand its operations and decided to expand the Oliver P. Roemer Water Filtration Facility. This would allow the District to treat an additional 7.2 million gallons per day (MGD) of State Water Project Water. This expansion was needed due to infrastructure replacement and upgrade needs, increased demand, and to offset peak summer usage and to regain groundwater well supply lost. The expansion will be constructed in phases. In FY26, the District estimates that the final phase of the project will be completed, and operations should begin soon after.

Below is a schedule of FY 2025-26 debt service payments:

Debt Issue	Principal	Interest	Total
Series 2016A Refunding Revenue Bond	490,000	807,250	1,297,250
Hydroelectric Plant	331,100	85,000	416,100
Water Participation Rights	321,529	-	321,529
CA DWSRF Loan	-	335,793	335,793
Total	1,142,629	1,228,043	2,370,672

Impact of Current Debt Levels

As detailed above, debt service for FY 2025-26 on all outstanding debt is \$2,370,672 – this is an increase of \$342,043 from debt service payments in FY 2024-25. The increase in debt service payment was due to rate increases by the Federal Reserve which affect the Hydroelectric Plant debt. Also, the CA Drinking Water State Revolving Fund (CA DWSRF) issued a loan to the District in the amount of \$46M. The first principal payment is due in FY27, in FY26 only interest is owed.

\$2,370,672 represents 5.1% of the District's total budget for FY 2025-26. This level of debt service does not affect utility services provided to District ratepayers but does directly impact the number of Capital Projects that can be funded by operating revenues.

Debt Schedule

Below is a schedule of all outstanding debt:

Water Fund			
Fiscal Year	Principal	Interest	Total
2026	1,142,629	1,228,043	2,370,672
2027	2,472,825	1,393,315	3,866,140
2028	2,512,360	1,353,030	3,865,390
2029	2,225,956	1,226,334	3,452,290
2030-34	11,795,928	5,460,673	17,256,601
2035-39	13,164,326	4,168,624	17,332,950
2040-44	13,619,200	2,753,413	16,372,613
2045-49	11,858,906	1,244,250	13,103,156
Total	\$ 58,792,130	\$ 18,827,682	\$ 77,619,812

Debt Service Coverage

The District has no policy limitation, and there is no statutory limitation, on the amount of debt that may be issued by the District, however, bond covenants for the District's 2016 Revenue Bonds require an additional bonds test prior to issuing additional obligations payable from Net Operating Revenue. The test determines the amount of additional debt that may be issued by calculating the amount of net revenue available for additional debt service payments.

The Revenue Bond documents, as well as loan agreements with US Bank, require that the District maintain a debt coverage ratio equal to 1.2 or 120% of annual debt service.

The FY 2025-26 proposed operating budget provides the net revenue to debt ratios shown in the table below:

Water Fund	
	Total
Revenue	
Sales & Services	23,771,705
Other Charges	8,950,000
Other Non-Operating	13,751,067
Total Revenues	46,472,772
Operating Expenses	
Departments	36,105,730
Total Operating Expenses	36,105,730
Net Revenue	10,367,042
Bond Debt Service	1,633,043
Debt Coverage Ratio	6.35

Bond Ratings

Credit risk is the risk that District creditors will suffer financial loss if the District fails to fulfill its obligation to make timely payments to holders of District debt. Risk is measured by the assignment of a rating to the District's bonds by a nationally recognized credit rating organization. Strong credit ratings provide benefits to District ratepayers in the form of reduced debt service costs. Practical financial management policies have resulted in a bond rating of AA- from Standard & Poor's. The District is currently undergoing a rate study, and in August 2025 the rating was issued and is considered a high quality, investment grade rating.

FINANCIAL POLICIES

Summary of Financial Policies

Financial policies are used to establish similar goals and targets for the District's financial operation, allowing the Board and District officials to monitor how well the District is performing. The policies represent guidelines for evaluating both current activities and proposals for future programs. Approved financial policies provide a consistent approach to fiscal strategies, and enable the District to maintain its financial stability.

Investment Policy

The purpose of this policy is to establish guidelines for the prudent investment of District funds in compliance with California Government Code (CGC) requirements. The guidelines assist the District to manage funds in a prudent and diligent manner, with an emphasis on safety of principle, liquidity, and financial return on principal. They also ensure proper controls and safeguards are in place.

Goals

- To invest public funds in a manner which will provide the highest investment return with the maximum security.
- To meet the daily cash flow demands of the District and conforming to all state and local statutes governing the investment of public funds.

Budget Policy

The purpose of the policy is to promote sound financial management, which can lead to improvement in bond ratings, a lower cost of capital, provide assurance to the tax and rate payers that taxes and fees are being collected and spent per Board direction, and provide a minimum of unexpected impacts upon taxpayers, rate-payers and users of public services.

Goals

- The budget will provide adequate funding for maintenance and replacement of capital plant and equipment.
- Anticipate and address economic and fiscal risks to ensure the District lives within its means and has the resources to invest in its infrastructure, facilities, equipment, training and workforce.
- Ensure sufficient funding is available for current and future operating, capital, and debt service needs.
- Ensure the District has the flexibility to respond to changes in future service priorities, revenue levels, and operating expenses.
- Protect the District's credit-worthiness and maintain and, if possible, improve the current bond rating(s).
- Ensure that the District's debt is consistent with the District's planning goals and objectives.

Carryover Policy

This policy provides guidelines to develop projections for reserve requirements and plan for the use of an excess surplus for the current year. The excess surplus amounts are the Carryovers.

Goals

- Monitored funds' surpluses and deficits.
- Assess if CIP projects have Carryovers or if project should be closed out.
- Establishes automatic Carryovers such as contractual commitments and restricted donations.

Reserve Policy

This policy establishes appropriate fund reserves by category, identified purpose for each category, appropriate target levels, funding sources, and conditions under which each is to be used and replenished. It is consistent with sound, prudent fiscal practices, compliant with legal requirements, and essential to ensure that the District can effectively address external variations.

Goals

- Adequately provide for economic uncertainties, local disasters, and other financial hardships or downturns in the local or national economy.
- Meet cash flow requirements.
- Provide funding for contingencies and unforeseen operating or capital needs.

Debt Management Policy

This policy establishes the conditions for the use of debt and creates procedures and policies that minimize the District's debt service and issuance costs, retain a high-quality credit rating, and maintain full and complete financial disclosure and reporting.

Goals

- Protect the District's credit-worthiness and if possible, improve the current bond rating(s).
- Ensure that all debt is structured in order to protect both current and future taxpayers, ratepayers and constituents of the District.
- Ensure that the District's debt is consistent with the District's planning goals and objectives and capital improvement program or budget, as applicable.

Procurement Policies & Procedures

This policy establishes appropriate procedures for procurement of supplies, materials, equipment, and services, including construction and capital improvements, for District use and to relate the principals of applicable provisions of governing law and to District administrative policies.

Goals

- Comply with California Government Code Section 54202.
- Established bid thresholds and invoice authorization thresholds across all levels of leadership with authority.
- Prevents conflict of interest and unauthorized purchases.

Budget/Carryover/Reserve/Debt Management Policy

BUDGET/CARRYOVER/RESERVE/DEBT MANAGEMENT POLICY

SECTION 1: PURPOSE

Financial policies such as this Budget/Carryover/Reserve/Debt Management policy, improve the District's fiscal stability by helping District officials plan fiscal strategy with a consistent approach. Adherence to adopted financial policies such as this one, promotes sound financial management, which can lead to improvement in bond ratings, a lower cost of capital, provide assurance to the tax and rate payers that taxes and fees are being collected and spent per Board direction, and provide a minimum of unexpected impacts upon taxpayers, rate-payers and users of public services.

SECTION 2: GENERAL POLICY

The guiding principles of the District's financial management include integrity, prudent stewardship, planning, accountability, and full disclosure. The District's Budget should satisfy criteria as a financial and programmatic policy document, as a comprehensive financial plan, as an operations guide for all organizational units, and as a communications device for all significant budgetary issues, trends, and resource choices. The budget process and format shall be performance-based and shall be focused on goals, objectives and performance indicators. The budget will provide adequate funding for maintenance and replacement of capital plant and equipment. The budget process is intended to weigh all competing requests for District resources within expected fiscal constraints. Requests for new, ongoing programs made outside the budget process will be discouraged. The District will endeavor to avoid budgetary and accounting procedures that balance the current budget at the expense of future budgets.

The District shall anticipate and address economic and fiscal risks to ensure the District lives within its means and has the resources to invest in its infrastructure, facilities, equipment, training and workforce to preserve and enhance community wellbeing.

SECTION 3: RESPONSIBILITY

At West Valley Water District (WVWD or the District) the following represent sets of responsibilities borne by various levels of District Board members, Staff, and management.

1. The Board of Directors are responsible for:
 - Approving the budget, which dictates spending by District government.
 - Deciding the spending priorities for the next fiscal year by setting aside money for programs, projects, or services.
 - Shall avoid committing to new spending for operating or capital improvement purposes until an analysis of all current and future cost implications is completed and presented to it by the CFO.
 - To endeavor to maintain the highest credit rating possible for the District.
 - Willingness to adjust rates when necessary.
 - To allow for sufficient training and resources for the District's management team's ability to quickly implement measures to respond to challenges.
 - This includes active participation in organizations to keep pace with Water sector issues, regulatory mandates, and technological advances.
2. The CFO, or designee, shall be responsible for:
 - Developing, implementing, and managing this policy as well as subsidiary policies.
 - Developing the Budget, including discussions and explanations of all assumptions, estimates, and calculations to the Board.
 - Financial forecasting.
 - Recommending and implementing approved strategies for Reserve maintenance.
 - Recommending to the GM and the Board, and then implementing an approved plan of action for Budget surpluses and deficits
 - Include performing a calculation of one day's (or applicable multiple thereof) worth of budgeted operating expenses.
 - Accumulating the data and preparing a list of Carryovers to be approved by the Board.
 - Posting the approved budget and all budget amendments to the financial system.
 - Posting approved budget transfers of appropriations to the financial system.
 - Performing transfers between reserve accounts in the financial system.
 - To endeavor to maintain the highest credit rating possible for the District.
 - Proactively identify and monitor long term financial liabilities, including unfunded pension obligations, and commit to taking actions to manage these commitments that prioritizes the District's long-term financial sustainability.
 - To perform or facilitate debt issuance, interest payments, principal repayments, and other debt related activity. Also designing, implementing and evaluating the internal controls over debt related activity.
 - Coordinating and analyzing debt requirements, including timing of debt, calculation of outstanding debt, debt limitation calculations and compliance, impact on future debt burdens, and revenue requirements.

- Preparing and presenting to the Board, interim revenue and expenditure trends to allow evaluation of potential discrepancies from budget assumptions.
 - Perform and present to the Board, current and future cost implications for operating or capital improvement costs before the Board commits to new spending.
 - Perform quarterly reports to the Board of:
 - Budget vs Actual Variances
 - Transfers of appropriations
 - Transfers between reserve accounts
 - Reserve target level compliance
 - Development and maintenance of adequate billing and collection measures.
 - Have a back-up protocol to ensure continuity and timeliness of operations during vacations and other leaves.
 - Must actively participate in and support the implementation of the internal controls contained in this policy and all other policies, and immediately follow up if deviation is suspected, in order to avoid the appearance and existence of fraud, misappropriation of District assets, or of conflicts of interest.
 - Additional responsibilities are stated in the remaining sections within this policy.
3. The General Manager (GM), Chief Financial Officer (CFO), and District Department Heads, collectively, are responsible for:
- Administering programs within the specific funding decisions contained in the budget.
 - Participate in meeting policy goals, budget goals, and ensuring the long-term financial health of the District.
 - Assistance with building the annual budget through participation in evaluation of long-term initiatives, short term initiatives, significant changes, goals and objectives, Capital expenditures, program-based budgeting that link resources with results.
 - Identify and evaluate immediate and long-term economic, social, and environmental impacts of all issues provided for community and Board consideration.
 - Strive to identify entrepreneurial solutions to recover costs of operating programs.
 - Conduct all business with transparency pursuant to applicable laws and regulations. This shall be done by proactively pursuing ways to make financial information publicly available, accessible, and easy to understand for all community members.
 - To fairly and honestly collect and supply sufficient information (when available) as appropriate, and as needed by the Finance Division to fairly and properly support financial assumptions, calculations, and estimates that will be used to prepare the annual budget, forecasts, reports, rate setting calculations, as well as other financial calculations.
 - Search for, obtain, and maintain appropriate grant funding to leverage District funds, when available.
 - Quarterly, performance measurement reporting to the Board.
 - To endeavor to maintain the highest credit rating possible for the District.
 - Reviewing and approving the listing of Carryovers taken to the Board for approval for their respective departments, and approval over all departments by the GM.
 - The GM shall have authority to appropriate up to \$25,000 in case of emergencies.
 - Have a back-up protocol to ensure continuity and timeliness of operations during vacations and other leaves.
 - Must actively participate in and support the implementation of the internal controls contained in this policy and all other policies, and immediately follow up if deviation is suspected, in order to avoid the appearance and existence of fraud, misappropriation of District assets, or of conflicts of interest.
 - Additional responsibilities are stated in the remaining sections within this policy.

SECTION 4: DEFINITIONS

Operating budget—adopted annually, the operating budget is a detailed estimate of howmuch the District needs to spend in its fiscal year to meet its ongoing financial obligations and provide programs and services. It establishes a spending cap that management may not exceed without special authorization.

Capital budget— The capital budget is money set aside for buying or building fixed assets such as buildings, equipment, vehicles, water facilities, and land. Because capital construction normally takes place over more than one fiscal period, capital budgets are generally adopted on a project-length basis.

Capital improvement projects - infrastructure or equipment purchases or construction which results in a capitalized asset and having a useful (depreciable life) of one year or more.

Indirect Costs – Costs incurred for a common purpose not readily assignable to a cost center or user at the time services or goods are provided or delivered.

Pay-as-you-go financing - is defined as all sources of revenue other than District's debt issuance, i.e., Net Assets, contributions, developer contributions, grants, endowments, etc.

Restricted Funds – Monies where restrictions on the use of these funds are imposed by an outside source such as creditors, grantors, contributors, laws, or regulations governing use.

Capital Funds – Monies that are utilized primarily to fund capital and asset costs, for both new and replacement projects.

Liquidity Funds – Monies used to safeguard the financial flexibility and stability of WVWD and to maintain stable customer charges and rates from year to year. Liquidity may be funded from accumulated revenues and when appropriate available short-term liquidity arrangements.

Cash Account(s) – Accounts used to track cash and/or cash equivalent assets for accounting or reporting purposes. For purposes of investment, the District may commingle unrestricted accounts and reserve funds, so long as the District's Investment Policy permits such.

Balanced Budget – The sum of estimated revenues and use of reserves is equal to or greater than current estimated expenditures.

Fund Balance – The total accumulation of operating surpluses and deficits.

SECTION 5: BUDGET DEVELOPMENT OVERVIEW

Budget development will use strategic multi-year fiscal planning, conservative revenue forecasts, and program-based cost accounting that require every program to be justified annually as to how it will meet intended objectives. The process will include a diligent review of programs by staff, the CFO, the GM, and the Board. The District will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing expenditures or accruing future year's revenues. The District's balanced budget is to be adopted on a full accrual basis. Non-cash items, such as investment adjustments to market value, depreciation, amortization, and bad debt expense are not budgeted. Multi-year capital projects are often budgeted on a full cost basis and the year-end active project budgets are continued to the next year until the completion of the project.

SECTION 6: PROGRAM BASED BUDGET

Utilization of a program budget format will provide a basis for evaluation of services as well as a way to evaluate impacts of potential increases or decreases in funding. Current operating expenditures will include all allowable overhead operating (indirect) costs. For the most part, these expenses will be charged to individual budget program elements through indirect cost allocation plan charges. District staff shall strive to identify entrepreneurial solutions to recover costs of operating programs.

Building the program-based budget will entail the following procedures:

1. Long-Term Initiatives (10-year foresight)

- o Evaluate District's vision, mission, and values.
- o Evaluate District's goals and objectives of the above.
- o Evaluate District's prioritization of the above.
- o Evaluate District's expected outcomes of the above.

2. Short-Term Initiatives (1 to 5-year foresight)

- o Evaluate short-term goals.
- o Evaluate service level assumptions.
- o Evaluate budget impact - revenues and expenditures.
- o Evaluate staffing level changes.

3. Significant Changes (1 year look back)

- o Evaluate specific issues and action causing significant changes.
 - Policy issues
 - Economic factors
 - Regulatory issues
 - Legislative challenges
- o Evaluate emerging issues or changes in priorities.

4. Goals and Objectives by Department (1-year foresight)

- o Evaluate department goals and objectives.
- o Evaluate how department goals are linked to overall District goals.
- o Evaluate short-term objectives, measurable results to be achieved.
- o Evaluate the timeframe for achieving those objectives.

5. Net Position or Define net position

- o Prepare a five-year historical trend.
- o Prepare a ten-year forecast.

6. Capital Expenditures

- o Define capital expenditures.
- o Summarize capital expenditures.
 - Routine
 - Non-routine
- o Identify and match funding sources.
- o Explain how the District's current and future budget will be impacted.
 - Financial impact
 - Non-financial impact

7. Program - Based Budget Will Link Resources with Results

- o Identifying community needs for essential services.
- o Describing the programs required to provide the essential services.

- o Identifying the purpose of activities performed in delivering services.
- o Establishing goals and objectives which define the nature and level of services required.
- o Identifying resources required to perform program activities and accomplish goals and objectives.
- o Staffing levels.
- o Program activity revenue and appropriations

SECTION 7: REVENUE BUDGET DEVELOPMENT

While building the revenue budget, the following parameters will be followed:

- o Revenues will not be dedicated for specific purposes, unless required by law or generally accepted accounting principles (GAAP). All non-restricted revenues will be deposited in the Operating Fund (or other designated fund as approved by the CFO) and appropriated by the Board.
- o Current revenues will fund current expenditures and a diversified and stable revenue system will be developed and maintained to protect programs from short-term fluctuations in any single revenue source.
- o The District will estimate its annual revenues by an objective, analytical process, wherever practical. The District will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be reexamined annually. In the case of assumptions uncertainty, conservative projections will be used.
- o The District will investigate potential new revenue sources, particularly those that will not add to the burden of tax or rate-payers.
- o Each year, the District will recalculate the full costs of activities supported by user fees/rates to identify the impact of inflation and other cost increases.
- o Grant funding will be considered to leverage District funds. Inconsistent and/or fluctuating grants should not be used to fund ongoing programs. Programs financed with grant monies will be budgeted in separate cost centers, and the service program will be adjusted to reflect the level of available funding. In the event of reduced grant funding, District resources will be substituted only after all program priorities and alternatives are considered.
- o One-time revenue windfalls should be designated as a reserve or used for one-time expenditures. The funds are not to be used for on-going operations. To the extent such funds are not required for current expenditures, one-time expenditures and/or capital improvements such funds should be maintained as operating reserves or used to reduce debt.
 - o For purposes of this policy, one-time revenue windfalls shall include:
 - Lump sum (net present value) savings from debt restructuring
 - CalPERS Rebates
 - Tax Revenue growth in excess of 5% in a single year
 - Sale of District-owned real estate
 - Pure unexpected revenues (i.e. litigation settlement)
 - Receipts from approved Development Fees
 - Contributions and Gifts
 - Any other revenues the Board may elect to designate as extraordinary

SECTION 8: USER FEES/RATES

The process for changing user fees or rates will follow the User Rate policy # _____. All user fees and charges will be examined or adjusted every year and undergo a thorough review to determine the 100% direct and indirect cost of service recovery rate at least every four years. This shall include operations and maintenance, capital outlay and debt services costs. The Board will strive to obtain 100% cost recovery rates, but will reserve the right to recover less, as appropriate. The acceptable recovery rate and any associated changes to user fees and charges will be approved by the Board following public review, each year.

Any unfavorable balances in cost recovery will be brought to the Board's attention by the CFO and affected Department Head, and evaluated from a departmental, program, and goals perspective.

SECTION 9: EXPENDITURE BUDGET DEVELOPMENT

- o Each program will identify activities and the recommended expenditure appropriations to perform those activities.
- o Identify recurring vs. nonrecurring expenditures.
- o Identify general vs. restricted expenditures.
- o Expenditure appropriation increases to the budget shall not be allowed unless offset with ongoing additional revenues or reduction in services.
- o Addition of personnel will only be requested to meet program initiatives and policy directives: after service needs have been thoroughly examined and it is substantiated that additional staffing will result in increased revenue or enhanced operating efficiencies. To the extent feasible, personnel cost reductions will be achieved through attrition or transfer.
 - o The CFO shall evaluate the fiscal impact of proposed changes in all salaries or retirement benefits to be provided to any employee or employee association and present to the Board.
- o Capital equipment replacement will be accomplished through a life cycle funding mechanism and in some instances the use of a "rental" rate structure. The rates will be revised annually to ensure that charges to operating departments are sufficient for operation and replacement of vehicles and other capital equipment (fleet, computers, phones, and copier systems). The District shall endeavor to maintain adequate cash reserves to fund 100% replacement of certain capital

equipment. Replacement costs will be based upon equipment life cycle financial analysis developed by each department and approved by the CFO. Non-capital equipment replacement will be accomplished through a life cycle funding mechanism developed by each department and implemented and approved by the CFO.

- Alternative means of service delivery will be evaluated by the CFO to ensure that quality services are provided to customers at the most competitive and economical cost. Departments, in cooperation with the GM and CFO, will identify all activities that could be provided by another source and review options/alternatives to current service delivery. The review of service delivery alternatives and the need for the service will be performed annually or on an “opportunity” basis.
- A ten-year Capital Improvement Plan (CIP) shall be developed and updated annually, including anticipated funding sources. The District staff shall maintain all its assets at a level adequate to protect the District’s capital interest and to minimize future maintenance and replacement costs.
- The total estimated cost calculations of CIPs shall include adequate costs of repair and replacement of deteriorating infrastructure and avoidance of a significant unfunded liability.
- Proposed capital projects will be considered through the District budget development process and reviewed and prioritized by a cross-departmental team regarding accurate costing (design, capital, and operating) as well as the GM and CFO for overall consistency with the District’s goals and objectives. The CFO will then identify financing sources for the highest-ranking projects.
- The District shall determine the least costly financing method for all new projects.
- Pay-as-you-go financing is defined as all sources of revenue other than District’s debt issuance, i.e., Net Assets, contributions, developer contributions, grants, endowments, etc. Pay-as-you-go financing should generally be considered as the preferred option. However, the potential for debt issuance that provides additional economic and/or strategic values could be considered as recommended by the CFO.
 - In the context of funding future capital facilities and maintaining and replacing existing assets, in each instance, the District will analyze the benefits and tradeoffs of utilizing pay- as-you-go and/or debt financing and determine the optimal funding strategy or combination of funding strategies. The analysis should consider WVWD’s current and projected liquidity, and capital positions, as well as the impact of inflation, the cost of water and other factors on the operations of the District and its capital improvement program. WVWD may from time to time measure its liquidity position by calculating “days cash” or other appropriate calculation of liquidity and its capital positions, as measured by its debt to equity ratio or other appropriate calculation of capital position.
- The District shall endeavor to apply restricted funds (i.e. existing Bond proceeds) to capital projects before using “unrestricted” funds.
- Capital project budget book descriptions will include a fiscal impact statement disclosing the expected operating impact of the project and when such cost is expected to occur.
- An inventory of the District’s physical assets, their condition, and remaining useful life will be maintained by the Finance Division.
- A systematic and rational methodology should be used to calculate the amounts allocated within an indirect cost allocation plan.
- District management needs to be involved in the process and knowledgeable about the methodology used.
- It is important that internal staff be aware of all applicable laws and regulations if the cost allocation is to be used as the basis for requesting reimbursement under a grant, for bond proceeds, for rate-setting, or for any other contractual or governmental regulation or restriction.

SECTION 10: ACCRUING LIABILITIES

The CFO shall endeavor to maintain cash reserves sufficient to fully fund the net present value of accruing liabilities including self-insurance provisions, obligations to employees for vested payroll and benefits, and similar obligations as they are incurred, and to maintain the highest credit rating possible for the District. At a minimum they must be funded to 90%.

SECTION 11: FORECASTING

The annual budget shall include a Five-Year Forecast. The forecast will be comprised of estimated operating costs and revenues as well as future capital improvement financing sources and uses. Balanced revenue and expenditure forecasts will be prepared by the CFO to examine the District’s ability to absorb operating costs due to changes in the economy, service demands, and capital improvements. The forecast will be taken into consideration when preparing budget recommendations. The forecast will be updated annually and include a five-year outlook. The CFO will prepare and present these estimates to the Board at least once a year. The District’s capital plan will be informed by the ten-year forecasting process. The forecast shall factor in future increases in demand, expected rate increases, regulations, and infrastructure renovation and renewal needs.

SECTION 12: RESERVE POLICIES

RESERVE POLICY PURPOSE:

A critical element of prudent financial planning is to ensure that sufficient funding is available for current and future operating, capital, and debt service needs. Additionally, fiscal responsibility requires anticipating the likelihood of, and preparing for, unforeseen events. West Valley Water District (“District” or “WVWD”) will at all times strive to have sufficient funding available

to meet its operating, capital, and debt service obligations. Reserve Funds ("Funds") will be accumulated and maintained to allow the District to fund operating expenses and capital expenditures in a manner consistent with its Annual Operating and Capital Improvement Budgets and its long term Capital Improvement Program, respectively, and avoid significant customer rate fluctuations due to changes in cash flow requirements. Through a variety of policy documents and plans, including the District's Capital Improvement Program, master plan and strategic plan, the Board has set forth a number of long-term goals for the District. A fundamental purpose of the District's policy documents and plans is to link what must be accomplished with the necessary resources to successfully do so. The Board of Directors of WVWD ("Board") may designate specific fund accounts and maintain minimum fund balances consistent with statutory obligations that it has determined to be in the best interest of WVWD. The Policy directives outlined in this section are intended to ensure WVWD has sufficient funds to meet current and future needs. The Board will annually review the level of these funds.

RESERVE TRACKING PROCEDURES:

The District may maintain its liquidity and capital funds in separate, designated subaccounts in a manner that ensures its financial soundness and provides transparency to its ratepayers. The account balances are considered the minimum necessary to maintain the District's creditworthiness and adequately provide for:

- Compliance with applicable statutory requirements
- Financing of future capital facilities and repair and replacement of existing assets
- Cash flow requirements
- Economic uncertainties, local disasters, and other financial hardships or downturns in the local or national economy
- Contingencies or unforeseen operating or capital needs

WVWD has established and will maintain the following primary cash (and/or equivalent) accounts (and any other related fund tracking mechanism if needed):

- Restricted Cash Account(s) – comprised of Bond Proceeds, Community Facilities District monies, Developer and or Capacity Fees and Customer Deposits
- Capital Cash Account(s) – includes the Capital Replacement Fund and Emergency Fund.
- Liquidity Cash Account(s) – includes the Rate Stabilization Fund and Operating Fund.

RESERVE MAINTENANCE:

The minimum established for each account represents the baseline financial condition that is acceptable to WVWD from risk and long-range financial planning perspectives. Maintaining reserves at appropriate levels is a prudent, ongoing business process that consists of an iterative, dynamic assessment and application of various revenue generating alternatives. These alternatives (either alone or in combination with each other) include, but are not limited to: fees and charges, water usage management, capital financing, investment of funds, and levels of capital expenditures. In the event the Liquidity Fund balance exceeds the established maximum, excess monies will be transferred annually into the Capital Fund. On an as-needed basis, monies from the Capital Fund can be moved to pay for operating emergencies to supplement the Liquidity Fund. In addition, in the event that the Capital Fund balance exceeds the established maximum, the Board will make a determination regarding the reallocation of excess monies.

To achieve and maintain a strong credit rating, in every fiscal year the District will strive to maintain unrestricted cash and designated fund balances totaling a minimum of 180 days of budgeted operating expenses. Should the District determine to target a higher credit rating level, this minimum will be adjusted accordingly. However, should the District decide to pursue a credit rating upgrade, it will need to analyze carefully under what circumstances and in what timeframes it will be optimal to achieve this goal.

RESERVE TARGET LEVELS:

The following represents the Districts target reserve levels by type:

I. RESTRICTED FUNDS

a. Bond Proceeds Fund(s): Bond proceeds funds are monies derived from the proceeds of a bond issue. Typically, they consist of construction fund monies, and a debt service reserve fund ("DSRF"). The use of these proceeds is restricted by conditions set forth in the respective legal bond documents. Typically, these funds are held by the Trustee in favor of the bond holders.

Target Level – The debt service reserve requirement is established at the time of the bond issue. This amount may be recalculated as the bonds are paid down. Any excess principal and/or interest earnings can be used to pay debt service on the appropriate bonds. The target level must appropriately respond to changes in interest rates for variable rate debt.

Events or Conditions Prompting the Use of the Fund(s) – As stipulated in the respective bond documents. Construction fund monies are expected to be spent on applicable projects, while DSRF can only be used to pay debt service or to pay down principal at maturity.

Review Dates for Balances – Reviewed by the Trustee and WVWD staff on a semi- annual basis at least 15 days prior to an interest payment date.

b. Customer and Development Deposits: Monies held on behalf of WVWD customers as required for their account or as cash bonds for development projects.

Target Level – Customer deposits required are based upon the process outlined in the District's Water Service Regulations. Deposit requirements for development projects are also outlined in the District's Water Service Regulations. The balance in this account will fluctuate depending on the number of utility customer deposits required and the number of development projects in process. Therefore, no minimum or maximum levels will be established.

II. CAPITAL RESERVE FUNDS

WVWD will strive to maintain minimum balances in the Capital Reserve Funds, net of any capacity fees, as of June 30, of any fiscal year equal to the amounts set forth below. The Capital Reserve Funds will consist of the following sub-accounts:

a. Capital Project Account: The Capital Project Cash Account is used for the funding of new capital assets or the rehabilitation, enhancement or replacement of capital assets when they reach the end of their useful lives.

Target Level – WVWD may set aside capital moneys for replacement funds on a project- by-project basis. The minimum target level WVWD will strive for is 100% of its then- current fiscal year from the Capital Improvement Budgets plus 25% of the amount estimated to be needed the following fiscal year, less minimum levels established for the Emergency Account. Failure to meet the minimum target level will not result in a violation of the policy. The maximum balance in Capital Reserve Funds shall not exceed the projected needs for five years, according to the District's Capital Improvement Plan.

Events or Conditions Prompting the Use of the Fund – Staff will recommend new assets to be constructed or assets to be rehabilitated, enhanced, or replaced during the annual budget preparation. As projects are approved, funds will be appropriated from reserve funds or available revenues.

Review Dates for Balances – Fund balances and projected improvement projects will be reviewed by staff and the Board during the preparation and approval of the annual budget.

b. Emergency Account: The Emergency Fund is used to begin repair of the water and sewer systems after a catastrophic event, such as a severe earthquake or fire, while long-term financing is being arranged or insurance claims are being processed.

Target Level – Funding shall be targeted at a minimum equal to 1% of the net capital assets of the District's water system, a target level of 2% of the net capital assets and a maximum of 3% of the net assets of the water system, based on current Federal Emergency Management Agency (FEMA) guidelines.

Events or Conditions Prompting the Use of the Fund – The Board may designate use of this fund after establishing that conditions exist as called out in the definition and purpose of the fund.

Review Dates for Balances – Fund balances and target level will be reviewed by staff and the Board during the preparation and approval of the annual budget.

III. LIQUIDITY FUNDS

Liquidity Funds will be comprised of the following sub-accounts: The Rate Stabilization Reserve Account, the Operating Reserve Account, the Emergency Account, and the water banking account. The balance in the Liquidity Funds will fluctuate depending on the annual operating expenses. The maximum balance in the Liquidity Funds will be equal to 180 days of the annual budgeted operating expenses.

a. Rate Stabilization Account: This fund is established to provide flexibility to the Board when setting rates to allow for absorbing fluctuations in water demand and smoothing out rate increases over a period of time.

Target Level – This fund shall be maintained at a minimum level of 45 days of the annual budgeted operating expenses. The maximum level of this fund shall not exceed 60 days of the annual budgeted operating expenses.

Events or Conditions Prompting the Use of the Fund – This fund is intended to be used to defray any temporary unforeseen and extraordinary increases in the cost of water supply. The Board, on a case by case basis, will determine the amount and timing for any use of the fund.

Review Dates for Balances – Fund balances will be reviewed by staff and the Board during the preparation and approval of the annual budget.

b. Operating Reserve Account: The Operating Reserve Account is used for unanticipated operating expenses. This fund is designated by the Board to maintain a reserve for current operations and to meet routine cash flow needs.

Target Level – Funding shall be targeted at a minimum amount equal to 90 days of the District's budgeted total operating expenses, and the maximum amount shall not exceed 120 days of the budgeted total operating expenses.

Events or Conditions Prompting the Use of the Fund – Upon Board authorization, this fund may be routinely utilized by staff to cover temporary cash flow deficiencies caused by timing differences between revenue and expenses or decreases in revenues and unexpected increases in expenses.

Review Dates for Balances – Fund balances and target level will be reviewed by Staff and the Board during the preparation and approval of the annual budget.

SECTION 13: BUDGET SURPLUSES AND DEFICITS

SURPLUSES:

It is the intent of the District to use all surpluses generated to accomplish three goals:

- Meet reserve policies
- Avoidance of future debt

- Reduction of outstanding debt

Any surplus realized at year-end shall be used first to meet reserve policies as set forth in this policy. Excess surplus will then be used for the following purposes:

- Capital replacement program
- Retirement or refinancing of existing debt
- Cash payments for capital improvements
- Rebate to rate-payers

One-time revenue windfalls should be designated as a reserve or used for one-time expenditures. The funds are not to be used for on-going operations. To the extent such funds are not required for current expenditures, one-time expenditures and/or capital improvements such funds should be maintained as operating reserves or used to reduce debt.

For purposes of this policy, one-time revenue windfalls shall include:

- Lump sum (net present value) savings from debt restructuring
- CalPERS Rebates
- Tax Revenue growth in excess of 5% in a single year
- Sale of District-owned real estate
- Pure unexpected revenues (i.e. litigation settlement)
- Receipts from approved Development Fees
- Contributions and Gifts
- Any other revenues the Board may elect to designate as extraordinary

DEFICITS:

It is the intent of the District to minimize all net asset (fund balance) deficits. The District will diagnose and communicate any fund balance deficits with the following recommendations to the Board:

- Primary Treatments – treatments that are recommended as the first line of defense and should be considered as a first option. In many cases, these treatments not only provide immediate help but also improve the long-term prognosis.
- Treatment to Use with Caution – treatments that may be called for if the primary treatments are not sufficient. However, the side effects of these treatments could potentially worsen financial condition if used improperly.

SECTION 14: DEBT MANAGEMENT POLICY

These Debt Management Policies are intended to comply with Government Code Section 8855(i), (j), and (k) effective on January 1, 2017, and shall govern all debt undertaken by the District. 1 The District hereby recognizes that a fiscally prudent debt policy is required in order to:

- Maintain the District's sound financial position.
- Ensure the District has the flexibility to respond to changes in future service priorities, revenue levels, and operating expenses.
- Protect the District's credit-worthiness and maintain and, if possible, improve the current bond rating(s), in order to minimize borrowing costs and preserve access to credit.
- Ensure that all debt is structured in order to protect both current and future taxpayers, ratepayers and constituents of the District.
- Ensure that the District's debt is consistent with the District's planning goals and objectives and capital improvement program or budget, as applicable.

Purposes for Which Debt May Be Issued

Long-term Debt. Long-term debt may be issued to finance the construction, acquisition, and rehabilitation of capital improvements and facilities, equipment and land to be owned and operated by the District.

(a) Long-term debt financings are appropriate when the following conditions exist:

- When the project to be financed is necessary to provide basic services.
- When the project to be financed will provide benefit to constituents over multiple years.
- When total debt does not constitute an unreasonable burden to the District and its taxpayers and ratepayers.
- When the debt is used to refinance outstanding debt in order to produce debt service savings or to realize the benefits of a debt restructuring.

(b) Long-term debt financings will not generally be considered appropriate for current operating expenses and routine maintenance expenses. However, the District may consider issuance of debt for working capital purposes under specific circumstances if deemed advisable by the Board and CFO.

(c) The District may use long-term debt financing subject to the following conditions:

- The project to be financed must be approved by the Board.
- The weighted average maturity of the debt (or the portion of the debt allocated to the project) will not exceed the average useful life of the infrastructure improvement, with the average (weighted) bond maturities at or below thirty years, unless otherwise authorized by the Board.
- The District estimates that sufficient revenues will be available to service the debt through its maturity.
- The District determines that the issuance of the debt will comply with the applicable state and federal law.

Short-term Debt. Short-term debt may be issued to provide financing for the District's operational cash flows in order to maintain a steady and even cash flow balance. Short-term debt may also be used to finance short-lived capital projects; for example, the District may undertake lease-purchase financing for equipment.

Types of Debt

For purposes of these Debt Management Policies, "debt" shall be interpreted broadly to mean bonds, notes, certificates of participation, financing leases, or other financing obligations. The use of the term "debt" in these Debt Management Policies shall be solely for convenience and shall not be interpreted to characterize any such obligation as an indebtedness or debt in contravention of any statutory or constitutional debt limitation.

The following types of debt are allowable under these Debt Management Policies:

- General obligation bonds, which are supported by property tax revenue which grows in proportion to the District's assessed valuation and/or property tax rate increases, may be utilized if/when authorized by voters.
- Bond or grant anticipation notes.
- Lease revenue bonds, certificates of participation, and lease-purchase transactions.
- Other revenue bonds and certificates of participation.
- Tax and revenue anticipation notes.
- Land-secured financings, such as special tax revenue bonds issued under the Mello-Roos Community Facilities Act of 1982, as amended, and limited obligation bonds issued under applicable assessment statutes.
- Tax increment financing to the extent permitted under state law.
- Purchase card debt
- Line of credit
- Construction loans
- Lease payments

The District may from time to time find that other forms of debt would be beneficial to further its public purposes and may approve such debt without an amendment of these Debt Management Policies.

Debt shall be issued as fixed rate debt unless the District makes a specific determination as to why a variable rate issue would be beneficial to the District in a specific circumstance.

Relationship of Debt to Capital Improvement Program and Budget

The District is committed to long-term capital planning. The District intends to issue debt for the purposes stated in these Debt Management Policies and to implement policy decisions incorporated in the District's capital budget and the capital improvement plan.

The District shall strive to fund the upkeep and maintenance of its infrastructure and facilities due to normal wear and tear through the expenditure of available operating revenues.

The District shall seek to avoid the use of debt to fund infrastructure and facility improvements that are the result of normal wear and tear.

The District shall integrate its debt issuances with the goals of its capital improvement program by timing the issuance of debt to ensure that projects are available when needed in furtherance of the District's public purposes.

The District shall seek to avoid the use of debt to fund infrastructure and facility improvements in circumstances when the sole purpose of such debt financing is to reduce annual budgetary expenditures.

The District shall seek to issue debt in a timely manner to avoid having to make unplanned expenditures for capital improvements or equipment from its reserves.

New debt issues, and refinancing of existing debt, must be analyzed for compatibility within the District's overall financial planning and approved by the CFO. The review shall not be limited to cash flow analysis, potential for unexpected revenue surprises, and the maintenance of the District's bond ratings. Annual debt service should not have an inordinate impact upon future operations.

A ratio of current assets to current liabilities of at least 2/1 will be maintained to ensure the District's ability to pay short-term obligations.

Water rates will be set, at a minimum, to ensure the ratio of revenue to debt service meets the District's bond indenture requirement (generally a minimum of 120% of debt service). In addition, higher revenue to expense ratios may be needed to secure the District's bond rating, as determined by the CFO.

When calculating debt services coverage for internal purposes, the minimum pay-as-you-go capital expense will be considered a part of the operating costs to be covered by pre-debt service revenues. The District goal will be to maintain the required debt service coverage with this additional cost factored into the equation. Use of a 10-year budget projection, including capital project requirements, will provide assurance that all needs are considered by the CFO, the GM, Assistant GMs, and District Counsel as revenue requirements are considered.

Policy Goals Related to Planning and Objectives

The District is committed to long-term financial planning, maintaining appropriate reserve levels and employing prudent practices in governance, management and budget administration. The District intends to issue debt for the purposes stated in this Policy and to implement policy decisions incorporated in the District's annual operations budget.

It is a policy goal of the District to protect taxpayers, ratepayers and constituents by utilizing conservative financing methods and techniques so as to obtain the highest practical credit ratings (if applicable) and the lowest practical borrowing costs.

The District will comply with applicable state and federal law as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates and charges.

When refinancing debt, it shall be the policy goal of the District to realize, whenever possible, and subject to any overriding non-financial policy considerations, (i) minimum net present value debt service savings equal to or greater than 3.0% of the refunded principal amount, and (ii) present value debt service savings equal to or greater than 100% of any escrow fund negative arbitrage.

The CFO shall consult with a qualified Financial Advisor on an issue by issue basis to determine the appropriate method of sale to be used for debt issuance. Further, the CFO or designee shall be responsible for the solicitation and selection of professional services that are required to administer the District's debt program, which will follow the District's procurement policy. The financial advisor, bond and disclosure counsel, and trustee costs associated with bond issuance will be paid with bond proceeds. Eligible District staff costs related to issuance of long-term bonds may also be reimbursed from bond proceeds.

- A financial advisor shall be used to assist in the issuance of the District's debt. The financial advisor shall provide the District with objective advice and analysis on debt issuance. This includes, but is not limited to monitoring market opportunities, structuring and pricing debt, and preparing official statements of disclosure.
- All debt issued by the District will include a written opinion by bond counsel affirming that the District is authorized to issue the proposed debt. The opinion shall include confirmation that the District has met all District and state constitutional and statutory requirements necessary for issuance, a determination of the proposed debt's federal income tax status and any other components necessary for the proposed debt. Bond counsel is also responsible for preparing all financing documents including Trust Indentures and Bond resolutions and assists in preparation of Official Statements. Disclosure Counsel shall be required to deliver a customary 10(b)-5 opinion on District offering documents. The Disclosure Counsel will work with District staff to draft all disclosure documents for bond financing.
- An Underwriter(s) will be used for all debt issued in a negotiated or private placement sale method. The Underwriter is responsible for purchasing negotiated or private placement debt and reselling the debt to investors.
- A Fiscal Agent will be used to provide accurate and timely securities processing and timely payment to bondholders. If there are unspent bond proceeds, funds will be held by a third party trustee.
- The District will maintain good communication with bond rating agencies about its financial condition. This effort will include providing periodic updates on the District's general financial condition, coordinating meetings, and presentations in conjunction with a new issuance. The District will continually strive to maintain its bond rating by improving financial policies, budgets, forecasts and the financial health of the District.
- Credit enhancements may be used to improve or establish a credit rating on a District debt obligation. Credit enhancements should only be used if cost effective.
- A debt refunding is a refinance of debt typically done to take advantage of lower interest rates.
- A current refunding is one in which the refunding bonds are issued no more than 90 days before the date upon which the refunded bonds will be redeemed.
- An advance refunding is one in which the refunding bonds are issued more than 90 days prior to the date upon which the refunded bonds will be redeemed. Advance refundings are used to refinance outstanding debt before the date the outstanding debt becomes due or callable. Internal Revenue Code §149(d)(3) provides that governmental bonds issued after 1985 may only be advanced refunded once over the life of a bond issuance. Changes to the Federal tax law enacted in 2017 prohibit the issuance of advance refunding bonds after December 31, 2017; however, it is possible this prohibition will be removed in the future.
- Unless otherwise justified, such as a desire to remove or change a bond covenant, a debt refunding will require a minimum present value savings of 3%. This savings requirement for a refunding may be waived by the CFO upon a finding that such a refunding is in the District's overall best financial interest.
- The District will, unless otherwise justified, use bond proceeds within the established time frame pursuant to the bond ordinance, contract or other documents to avoid arbitrage rebate. Arbitrage is the interest earned on the investment of the bond proceeds at a rate above the interest rate paid on the debt. If arbitrage occurs, the District may be required to

pay the amount of the arbitrage to the Federal Government as required by Internal Revenue Service Regulation 1.148-11. The District will maintain a system of recordkeeping and reporting to meet the arbitrage rebate compliance requirement of the IRS regulation. For each bond issue not used within the established time frame, the recordkeeping shall include tracking investment earnings on bond proceeds, calculating rebate payments, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the outstanding debt.

- The District will comply with all covenants stated in the bond contract or equivalent
- The District will comply with all state reporting requirements for issuance of debt, including a report to the CDIAC of any proposed debt issuance no later than 30 days prior to the sale of any debt issue. The report shall include a certification by the issuer that it has adopted local debt policies concerning the use of debt and that the contemplated debt issuance is consistent with these policies. The District shall also submit a report to CDIAC of final sale no later than 21 days after sale of debt, by any method approved by the CDIAC. The report on final sale shall include a copy of the official statement for the issue or, if there is no official statement, the other disclosure documents and indenture.
- The District will meet secondary disclosure requirements in a timely and comprehensive manner, as stipulated by the SEC Rule 15c2-12. The CFO shall be responsible for providing ongoing disclosure information to the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) system, the central depository designated by the SEC for ongoing disclosures by municipal issuers. The CFO is responsible for maintaining compliance with disclosure standards promulgated by state and national regulatory bodies, including the Government Accounting Standards Board (GASB), the National Federation of Municipal Analysts, the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The District may also employ the services of firms that improve the availability of or supplement the District's EMMA filings.
- The proceeds of the bond sales will be invested until used for the intended project in order to maximize utilization of the public funds. The investments will be made to obtain the highest level of safety. The District Investment Policy and the bond indentures govern objectives and criteria for investment of bond proceeds. The CFO or designee, or the bond trustees under the direction of the CFO or designee, will invest the bond proceeds in a manner to avoid, if possible, and minimize any potential negative arbitrage over the life of the bond issuance, while complying with arbitrage and tax provisions.
- In certain cases, particularly for bond reserve funds, it may be fiscally prudent to invest funds using a forward delivery agreement or some other type of guaranteed investment contract. Such agreements should be obtained under a competitive bid process under consultation with the Financial Advisor.
- State and Local Government Securities (SLGS) are the preferred investment option rather than open market securities for escrows for refunded bonds to allow for better matching of settlement dates and fewer arbitrage regulation compliance issues.

Internal Control Procedures

When issuing debt, in addition to complying with the terms of these Debt Management Policies, the District shall comply with any other applicable policies regarding initial bond disclosure, continuing disclosure, post-issuance compliance, and investment of bond proceeds.

The District will periodically review the requirements of and will remain in compliance with the following:

- Any continuing disclosure undertakings under SEC Rule 15c2-12 and Government Code Section 8855 (i), (j), and (k),
- Any federal tax compliance requirements, including without limitation arbitrage and rebate compliance, related to any prior bond issues, and
- The District's investment policies as they relate to the investment of bond proceeds.

It is the policy of the District to ensure that proceeds of debt are spent only on lawful and intended uses. Proceeds of debt will be held either (a) by a third-party trustee, which will disburse such proceeds to the District upon the submission of one or more written requisitions, or (b) by the District, to be held and accounted for in a separate fund or account, the expenditure of which will be carefully documented by the District.

- The District shall review its outstanding debt quarterly for the purpose of determining if the financial marketplace will afford the District the opportunity to refund an issue and lessen its debt service costs. In order to consider the possible refunding of an issue, a Present Value savings of three percent over the life of the respective issue, at a minimum, must be realistically attainable.
- The District will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues.
- When the District finances capital projects by issuing bonds, it will pay back the bonds within a period not to exceed the estimated useful life of the project.
- Whenever possible, the District will use special assessment, revenue, or other self-supporting bonds instead of general obligation bonds, so those benefiting from the improvements will bear all or part of the cost of the project financed.
- The District will maintain good communications with bond rating agencies regarding its financial condition. The District will follow a policy of full disclosure on every financial report and borrowing prospectus.

SECTION 15: AFTER ADOPTION OF THE BUDGET

District staff shall strive to avoid returning to the Board for new or expanded appropriations. Exceptions may include emergencies, unforeseen impacts, mid-year adjustments or new opportunities.

The District, through the CFO and the Finance Department, will follow an aggressive, consistent, but sensitive policy of collecting revenues, with proper internal controls, to meet the needs of the District and follow all applicable state and federal laws.

The Board is to be provided with a quarterly budget report comparing actual versus budgeted revenue and expense activity. Significant deviations between budget and actual results are to be explained. This will create an opportunity to adjust revenue projections and make expenditure appropriation changes, if needed. Further, it also provides an opportunity to make budget transfers if necessary. Reserve account balance shall also be reviewed at this time for compliance with the reserve policy.

All fund designations and reserves will be evaluated at least annually by the CFO for long-term adequacy and use requirements in conjunction with development of the District's balanced ten-year financial plan.

PERFORMANCE MEASUREMENT

- Every year, the District shall create a Strategic Plan that identifies the Strategic Priorities for the following year, with the goals to be achieved.
- Annually, each department shall develop departmental performance measures that support achieving successful results of those goals with the GM. Goals should be related to core services of the department and should reflect customer needs. The measures should be a mix of different types, including effectiveness, efficiency, demand and workload. Measures should have sufficiently aggressive goals to ensure continuous improvement.
 - Department Directors shall establish performance measures for each division or program within their department to monitor and project program performance.
 - Quarterly summaries of progress and departmental performance measures will be published and distributed.

SECTION 16: TRANSFERS

TRANSFERS OF APPROPRIATIONS:

The CFO or Designee, upon request of the GM or Board, may transfer any unused balance or portion thereof from previously appropriated funds to augment existing appropriations as long as the transfer is within the same Budget Unit and/or CIP project. The CFO or designee shall notify the GM and the Board of any transfer of funds made pursuant to this section which exceeds ten percent (10%) of the original appropriation to which the transfer is made. No such transfer of funds shall be made to an appropriation which was previously reduced by action of either the GM or the Board in their review of the budget for the current or prior fiscal year.

District departments may need to request expenditure budget transfers under certain circumstances. It may be necessary to transfer funds from one activity or project to another to reflect realignment of priorities, duties, or reorganization. Transfers among objects of expenditure within a department also may be needed to adjust budget estimates to meet actual operating realities. The following represent restrictions on budget transfers:

- Cumulative transfer requests to the Finance Department should not exceed ten percent (10%) of the original appropriation. Requests exceeding the threshold must be properly justified and approved by the CFO or designee
 - The 10% threshold applies to the budget unit or CIP project to which that appropriation is being transferred.
 - For annual funds, the 10% calculation is based on the current fiscal year original appropriation and any Board-approved supplemental appropriation within budgetary control level.
 - For continuing funds such as capital projects, the 10% calculation is based on the total multi-year original appropriation and any Board-approved supplemental appropriation amounts (i.e., the total of original and supplemental appropriation for each fiscal year from year 1 through the current fiscal year). For projects funded by multiple funding sources, the 10% threshold is based on the total Board-approved appropriation of all funding sources. If multiple transfers were made during the year, the individual transfer as well as the cumulative transfer must not exceed the 10% threshold.
- Transfers must not be made to an appropriation reduced by action of either the GM or Board. If the GM or Board reduction was made to a specific object code, appropriations cannot be transferred to other object codes within the same object code grouping.
 - Exceptions to this guideline must be approved by the authority that reduced the appropriation,
- Appropriations carried forward from prior year(s) cannot be used for budget transfers
 - Carryforward appropriations are not surplus and must be used for the purpose originally budgeted and approved for carryforward.
- The following types of budget transfers require additional approval from the GM and notification to the Board:
 - Transfers involving salaries
 - Transfers from professional services contracts to salaries require additional approval from the GM and the CFO

- Transfers involving new equipment budget.
 - Equipment can only be purchased using appropriations specifically for equipment. Transfers of non-equipment budget for equipment purchases must be approved by the GM and CFO. Note that such transfers can only be from non-salary appropriations
- Transferring department budgets for services of other District departments to other spending categories requires approval from the requesting or performing department.
- If and when the budget transfer request is completely approved, the Finance Division is responsible to enter a budget transfer journal entry in the financial system
 - Before entering the budget transfer into the finance software, Finance Division staff must:
 - Verify completeness of information and reasonableness of justification
 - Verify funding availability and appropriateness (e.g., budget carried forward from the previous fiscal year cannot be the funding source of a budget transfer)
 - Verify department certification on transfer is within the 10% threshold • Verify department certifications on transfer is not adding back to appropriation previously reduced by Board or GM
 - Verify the accurate use of the accounting codes, budget unit codes and object codes
 - Return to department if request is being rejected or requires substantial changes
 - Review data entry for accuracy of data based on approved budget transfer request.
 - At fiscal year-end, the CFO shall notify the GM and the Board of any transfer of funds made which exceeds 10% of the original appropriation to which the transfer is made. If multiple transfers were made at different times of the year, the individual transfer as well as the cumulative transfers exceeding the 10% threshold will be reported.

TRANSFERS OF RESERVES:

In the event the Liquidity cash account balance exceeds the established aggregate maximum (if applicable), excess monies will be transferred annually into the Capital cash account. On an as-needed basis, moneys from the Emergency Account of the Liquidity Fund can be moved to the Operating Reserve Account to pay for operating emergencies to supplement the Liquidity Funds. The Board shall approve any reallocation of reserve funds or any transfers among such funds.

SECTION 17: CARRYOVERS

On an annual basis, after the year-end audit has been completed, the CFO or designee shall produce a schedule of all fund surpluses and deficits, with projections of reserve requirements and plan for the use of an excess surplus for the current year. These will be Carryovers.

Automatic Carryovers include:

- Contractual commitments
- Grant, restricted donation and capital project appropriations which are considered life-cycle appropriations
- June Board items
- All other appropriations shall lapse at year-end unless carried forward by Board action

June Board items, and active/on-going CIP carryovers are automatic. CIP projects that are under construction, in the process of design and specification development or production of bid documents will automatically be carried over for both encumbered funds and unencumbered funds.

Carryovers that are not automatic: Projects that have been on the CIP list for multiple years that are not proceeding to design, bid or construction should provide a more detailed explanation of their status and a justification for the continuing need for the project funding. These projects will be closed out unless the department provides sufficient justification to keep them open. The justification should contain the information necessary to determine the status of the project and its continuing justification. Carryovers can only take place once the last invoices for the fiscal year have been paid and charged against the fiscal year that is ending. The Carryover Request forms will be closed on July 1st of every year. Any subsequent carryover requests will need to be taken to the Board by the requesting department.

Procurement Policies & Procedures

PREFACE

OPEN AND TRANSPARENT

The District is committed to transparency and accountability and will strive to make businesses aware of all contracting opportunities available to them.

SECTION 1: PURPOSE

The purpose of this policy is to establish guidelines and procedures for the cost effective and efficient purchasing and contracting of supplies, materials, equipment, labor and services, including construction and capital improvements, for West Valley Water District (the District) pursuant to California Government Code (CGC) Section 54201 et seq. This is also to encourage competition for public contracts and to aid the District in the efficient administration of public contracting, to the maximum extent possible, for similar work performed.

SECTION 2: GENERAL POLICY & OBJECTIVES

The general purchasing policy is as follows:

The District will procure goods and services in support of its administrative, operational, and capital improvement requirements. It is the intent of the District to engage in procurements that ensure it will receive goods and services of the appropriate quantity, of a satisfactory level of quality, delivered in a timely manner, and at a price that represents the best value to the District and its ratepayers. Furthermore, it will employ procurement processes that are fair and equitable and will allow providers of goods and services the greatest opportunity to participate and compete for the District's procurement engagements. Lastly, the policy will support management in cooperatively developing and executing sourcing strategies with the District's Departments for products and services that meet or exceed the District's requirements and to perform these services to the highest ethical and professional standards.

The general purchasing procedures used in the application of the general policy follow de-centralized procedures. The responsibility for the purchase of all products, materials, supplies, furniture, equipment, vehicles and services is divided among the Administration, Operations and Maintenance, Engineering, Human Resources/Risk Management, Customer Service, Information Technologies, Accounting, Billing and Water Conservation Departments. Although assigned different responsibilities, all core systems, methods, policies and procedures remain common. Shared responsibilities include overseeing the professional relationships between West Valley Water District and its vendors and contractors and insuring the highest ethical and professional standards.

Other objectives of this Purchasing policy that are valuable to the District include:

- Assisting Departments in maintaining compliance to all District policies regarding contracting and purchasing.
- Assisting Departments involved in Federal and State grant agreements in maintaining compliance to applicable regulations.
- Providing leadership through contract negotiation, and vendor management.
- Promoting the use of small, disadvantaged and minority-owned businesses when possible.
- Supporting the District's commitment to environmental responsibility.
- Supporting the District's commitment to the local business community by supporting the use of local businesses when possible.

Applicability:

- All purchases, agreements, services, leases, and/or contracts for materials, supplies, equipment, and other WVWD property shall be made in accordance with this Policy.
- Procurement practices shall comply with laws, regulations and guidelines of the State of California and the provisions of grant or funding agreements, if applicable.
- Any employee affecting any procurement action outside of the policies and procedures established within this manual and without Board authorization to do so, may be subject to disciplinary action and/or termination.
- Splitting or separating of material, supply, service, lease, and equipment orders or projects for the expressed purpose of evading the requirements of this Policy is strictly prohibited.

SECTION 3: PROCUREMENT AUTHORITY

Procurement Authority shall be exercised and performed by the Board of Directors. This authority includes both the authority to approve procurements and the authority to commit the District to procurements. The Board of Directors may delegate certain authorities to the District's management and staff. These delegated authorities shall be exercised and performed in accordance with applicable federal, state, and local laws, and the policies contained herein.

The Board authorizes the General Manager, or his/her authorized representative to exercise certain duties and responsibilities that are essential for the day-to-day operation of the District.

The Authorization table outlines who may approve and sign contracts and legally binding agreements with external parties that obligate the District. The Authorization Table shall also apply to all Capital Improvement Projects. Capital Improvement Projects shall employ competitive bidding whenever possible and all capital procurements that exceed the General Manager's authorization level must be approved by the Board of Directors.

For multiple year agreements, procurement authorization shall be determined by the maximum total dollar value that may be awarded over the duration of the contract, including any option years. If provided for in the original agreement, the Purchasing Agent may in its sole discretion, negotiate a reasonable price revision based on escalation during the option years, if any. Yearly renewals, if required (and noted in original Board Action Item), may then be authorized by the General Manager or his/her designee, regardless of the dollar amount.

Purchases to replenish WVWD's warehouse inventory may be approved by any authorized buyer up to the limit established by the Authorization Table.

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Balanced Budget: The sum of estimated revenues and use of reserves is equal to or greater than current expenditures.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and CI is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Capital Expenditure: Funds allocated to acquire, upgrade, and maintain essential physical assets like property, technology, or equipment that is crucial for expanding operational capacity and securing long-term economic benefits.

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery--direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected.

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.



OFFICE HOURS

Monday 8:00 am – 5:30 pm

Tuesday 9:00 am – 5:30 pm

Wednesday 8:00 am – 5:30 pm

Thursday 8:00 am – 5:30 pm

Friday 8:00 am – 5:30 pm

Customer Service

(909) 875-1804, option 3

(909) 875-1849 – Fax

customerservice@wvwd.org – Email

Emergency Services: (909) 875-1804, option 7
(During Business Hours)

After Hours Services: (909) 875-1804

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